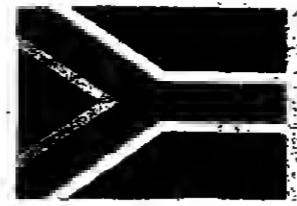


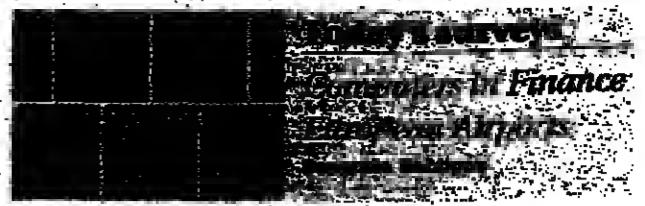
Tilt to the north
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Sweden says Yes
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Tyranny of
the majority
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National mission
Reconstructing
Switzerland
Page 16



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FINANCIAL TIMES

TUESDAY NOVEMBER 15 1994

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Europe's Business Newspaper

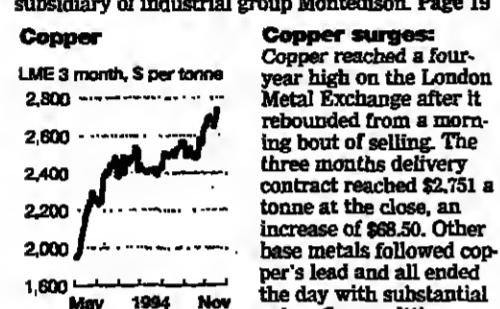
Yeltsin warns of renewed friction with Washington

Russian president Boris Yeltsin yesterday forecast new friction between his country and the US after last week's Pro-EU victories in the US mid-term polls. In his first public comment on the elections, Mr Yeltsin predicted a tougher US stand on foreign policy and military issues, saying: "We should acquire contacts with the Republicans to balance our relations." Page 16; Foreign policy gridlock, Page 17.

Kerkorian on the attack Kirk Kerkorian, billionaire US investor and the biggest shareholder in Chrysler, attacked the carmaker's anti-takeover defences and said he wanted to raise his Chrysler stake. Page 19

WEU pledge on Bosnia arms Members of the Western European Union defence group pledged to maintain the arms embargo against Bosnia despite the US withdrawal. Several WEU countries deplored the US position. Page 2

Shell to expand in Italy Royal Dutch Shell is buy the half-share in Italy's Montedison petroleum joint venture which belongs to Edison, the energy subsidiary of industrial group Montedison. Page 19



BskyB chief stands to get £3m Sam Chisholm, chief executive of British Sky Broadcasting, could receive up to £3m (£4.92m) in salary and bonuses this year, according to the pathfinder prospectus for the satellite television venture. Page 19; Lex, Page 18

Lottery fever sweeps Britain Britons bought up £7m (£8.2m) worth of tickets in the first 12 hours after the launch of a national lottery. The first draw will be on Saturday. Page 18

Profits surge predicted West German industrial profits could jump by 150 per cent this year as a result of recovery and higher productivity. Münch-based economic research institute Ifo forecast, EU recovery strengthening. Page 2

Multimedia link Japanese consumer electronics company Sharp and Fujitsu, the country's biggest computer maker, are to co-operate in multimedia markets by developing new products based on mobile communications, information processing and imaging. Page 23

Arrest rejected An Italian appeal court rejected Milan magistrates' second request for the arrest of Marcello Dell'Utri, managing director of Publitalia, the advertising arm of the Fininvest media empire of prime minister Silvio Berlusconi.

British Steel, Europe's second-biggest steel maker, raised its dividend after half-year pre-tax profits surged from £27m to £169m – the company's best interim result since 1990-1991. Page 19; Lex, Page 18

Signing postponed The Angolan government and Unita rebels have postponed signing a peace deal to end Angola's 20-year civil war. It was to have been signed in Luanda, Zambia. Today. Page 4

Doctors stop work Médecins sans Frontières halted operations at Rwandan refugee camps in Bukavu, Zaire. The French medical aid agency said killers linked to the ousted Rwandan government had instigated a reign of terror.

Portugal offers asylum Portugal offered asylum to 28 East Timorese students demonstrating in the grounds of the US embassy in Indonesia. Meanwhile Indonesian police arrested about 80 East Timorese in rioting in the territory. Indonesia invaded the former Portuguese colony in 1975.

English daily for Czechs The Bohemia Daily Standard – the Czech Republic's first English-language daily newspaper – was launched yesterday to cater for English-speaking visitors and residents. Observer, Page 16

FA brings charges against Grobbelaar Bruce Grobbelaar, the goalkeeper who plays for English soccer team Southampton, is to face Football Association charges over allegations that he took bribes to fix matches.

FT STOCK MARKET INDICES

	STOCK MARKET INDICES	STERLING
FTSE 100:	3,053.3	(+1.6)
Yield	.412	
FTSE Eurotrack 100	1,247.63	(+5.92)
FTSE-A All-Share	1,337.31	(+0.57)
Nikkei	19,261.45	(-22.97)
New York Investors:		
Standard Jones Ind Ave	3,204.01	(+2.50)
S&P Composite	464.74	(+2.39)
In US LUNCHTIME RATES		
Federal Funds	.54%	
3-mo Treasury Bill Yld	5.27%	
Long Bond	.93%	
Yield	5.10%	
IN LONDON MONEY		
3-mo Interbank	.04%	(6.1%)
Lifg long gilt future: Dec 10/13 (Dec 10/13)		
IN NORTH SEA OIL (Barrels)		
Break 15-day (Jan)	59,163	(16.91)
IN GOLD		
New York Comex (Dec)	\$365.3	(385.7)
London	\$365.2	(385.45)
Tokyo close Y 58.09		

Austria	Switz	Greece	Hong Kong	Denmark	Malta	Latvia	Costa Rica	PR13.00
Bahrain	Dat 250	Malta	HKG18	Morocco	S.Arabia	SR11		
Belgium	BFPS	Hungary	HKG18	Monaco	S. Africa	SR12		
Botswana	Botswana	Iceland	HKG18	Morocco	S. Africa	SR12		
Bulgaria	Bulgaria	India	HKG18	Morocco	S. Africa	SR12		
Cambodia	Cambodia	Iraq	HKG18	Morocco	S. Africa	SR12		
China	China	Ireland	HKG18	Morocco	S. Africa	SR12		
Croatia	Croatia	Iceland	HKG18	Morocco	S. Africa	SR12		
Czech Rep	Czech Rep	Ireland	HKG18	Morocco	S. Africa	SR12		
Denmark	Denmark	Iceland	HKG18	Morocco	S. Africa	SR12		
Egypt	Egypt	Japan	HKG18	Norway	NH17/20	Spain	PR12.00	
Estonia	Estonia	Jordan	HKG18	Norway	NH17/20	Spain	PR12.00	
Finland	Finland	Kuwait	HKG18	Pakistan	PR10	Spain	PR12.00	
France	France	Kuwait	HKG18	Pakistan	PR10	Spain	PR12.00	
Greece	Greece	Liberia	HKG18	Pakistan	PR10	Turkey	DR15.00	
Hong Kong	Hong Kong	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
Iceland	Iceland	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
Ireland	Ireland	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
Latvia	Latvia	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
Malta	Malta	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
Morocco	Morocco	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
Norway	Norway	Malta	HKG18	Pakistan	PR10	Turkey	DR15.00	
PR13.00	PR13.00	PR13.00	PR13.00	PR13.00	PR13.00	PR13.00	PR13.00	PR13.00

Source: FT Graphite

Norway steps up campaign for Yes vote on EU

Brundtland government seeks to quell fears over loss of independence

Norway's Labour government yesterday stepped up its campaign to win approval for joining the European Union in a referendum on November 28, after Sweden's vote in favour of membership on Sunday.

With Sweden and Finland now set to join the Union on January 1, the pro-EU camp is hoping to swing Norwegian opinion to a Yes vote with an appeal not to leave the country isolated. Until now, the opposition has held a

strong lead in the opinion polls, reflecting deep-seated suspicions in Norway that membership will erode Oslo's independence and control over its rich oil and fish resources.

Mrs Gro Harlem Brundtland, prime minister, said: "Norwegians are well aware that Sweden is both our closest and most important neighbour. It's our main trading partner and that has implications for Norwegian jobs."

The prime minister will have

an important platform this week to press home the Yes message as she hosts a regular meeting of her fellow Nordic prime ministers in the northern city of Tromsø. Among them, only she and the Icelandic prime minister will be a non-member.

Norway is the last to vote of the four European Free Trade Area applicants, which are aiming to expand the EU from 12 to 16 members. Austria voted heavily in favour last June.

Yesterday, the Swedish economy won an immediate benefit from the EU vote. Long-term interest rates, in recent months driven up to high levels partly because of uncertainty over the referendum outcome, fell significantly. The krona strengthened and the Stockholm stock exchange rose 2.3 per cent.

In Norway, the Yes campaign plans a big push in the final two weeks, arguing that EU membership will help to secure jobs at a

time of high unemployment, warning that investment, production and jobs would be moved outside the country if it is rejected.

"It would be a nightmare for Norwegian companies should we decide to stay outside the

Continued on Page 18
Norway's trade surplus rises, Page 2
Oslo piles on pressure for EU entry, Page 3
Editorial Comment, Page 17
High political price to partnership, Page 17

Bigest of recent German healthcare deals

BASF buys Boots prescription drug arm for \$1.4bn

By Daniel Green in London and Christopher Parkes in Frankfurt

BASF, the German chemicals manufacturer, took its biggest step yet into the pharmaceuticals industry yesterday by agreeing to pay "about \$830m" (\$1.4bn) for the prescription drugs arm of Boots, the UK retailer.

The proposed deal, still subject to detailed contract discussions, will be BASF's third in two months.

The pace of dealmaking indicates a determined – if belated – effort to improve the performance of Knoll, BASF's drugs division. Knoll has annual sales of only DM2bn and fell into loss last year, compared with Bayer's drug business, which contributes about two thirds of group profits from annual sales of DM6bn (\$8.3bn).

BASF said yesterday the rationale for the Boots acquisition was "both therapeutic and geographic". Boots is strong in the US, UK and Commonwealth countries while BASF has most of its business in continental Europe.

In global terms, the Boots deal is small. BASF's Pharma division has annual sales of DM2bn. With the Boots operation, BASF would

move from about 40th biggest in the world in terms of drugs sales to about 30th.

The acquisition would nevertheless be the biggest of the recent forays into healthcare by German chemicals companies.

In March, Bayer spent \$100m on a 28.3 per cent stake in Schenck, a privately owned US group. That followed last year's \$54m purchase by Hoechst of a 51 per cent stake in Cepky Pharmaceuticals, another US company.

For Boots, the proposed deal ends months of speculation over Boots' intentions. The company took its prescription drugs business up for sale when adverse side-effects of its most promising drug, the heart treatment, Manoplant, forced it in July 1993 to abandon its development.

Yesterday's decision commits the UK company to developing as a retailer, after it has spent most of its 140-year history trying to combine healthcare with shopping.

BASF beat several rivals to the deal, including a management buy-out team. Other companies that had been in talks with Boots included Zeneca and Medeva of the UK, but no agreement was reached on price.

The aim is to build a network of telecommunications satellites able to provide personal voice, fax and paging services to subscribers anywhere in the world. Customers will use a pocket telephone similar to existing cellular phones. The service is likely to find its greatest use in remote areas with little telecoms infrastructure.

The Odyssey project, planned for four years, will compete with several similar ventures. These include Iridium, in which the main partner is Motorola, the US electronics company; Globalstar, which is being developed by Loral, the US defence group; and a system planned by an affiliate of Inmarsat, which provides mobile communications services to maritime and aeronautical markets.

Alternatively, and some political observers believed this more likely yesterday, Mrs Robinson could ask the opposition parties

Iridium is expected to cost



President Bill Clinton, in Indonesia for the Apec leaders conference, talks to Japanese prime minister Tomiichi Murayama during a walk in the garden of the US ambassador's residence in Jakarta yesterday

Clinton rallies support for deal on N Korea

By Peter Montagnon in Jakarta

US president Bill Clinton is using the Asia-Pacific Economic Co-operation forum to drum up support for his nuclear deal with North Korea.

Speaking after meetings with leaders from China, Japan, South Korea and Australia, he said the North Korean accord had been the most important topic of their discussions.

All had indicated support for the agreement, "which marks a historic step to freeze, and ultimately to end, the greatest security threat in this region".

Under the deal, Pyongyang has undertaken to abandon efforts to manufacture and stockpile nuclear weapons.

An explicit gesture of support for it would help to rebuild the credibility of US foreign policy after the landslide Republican victory in last week's mid-term elections, and would go some way to distract attention from the persistent intrusion of human rights issues into a summit that was supposed to be primarily devoted to trade policy

NEWS: EUROPE

WEU pledge on Bosnian arms embargo

By Bruce Clark in Noordwijk, the Netherlands

European allies of the US pledged yesterday to maintain the arms embargo against Bosnia, despite Washington's abrupt withdrawal from the operation, which they almost unanimously regretted.

The nine full members of the Western European Union - a defence club which is emerging as the European pillar of Nato - also agreed on the need to solve the Bosnian war by peaceful means, including the efforts of the "contact group" of senior officials from five nations. The contact group, whose credibility has been battered in recent days, will meet in London on Thursday.

Several WEU countries deplored the US position on grounds that it implied support for a military solution in Bosnia. Turkey - an associate member of the WEU - was alone in voicing approval for President Bill Clinton's move last week, which took his allies by surprise.

The Bosnian issue dominated

a meeting in this windswept Dutch seaside town of nine WEU nations and 15 other countries - nine of them ex-communist - which enjoy an associate or observer status.

Mr Willy Claes, the Belgian politician who has just taken over as secretary-general of Nato, will fly to the US this week with a warning that transatlantic differences could scupper any efforts by the west to provide security and stability for ex-communist countries. "On both sides of the Atlantic, we must avoid decisions which can endanger solidarity," Mr Claes said.

Mr Claes added that Nato would continue to enforce the embargo against Bosnia because it had been mandated to do so by the United Nations. His implied criticism of the move, forced on the US president by Congress, marked one of the few occasions in Nato history when the holder of the top job in the alliance has censured Nato's most powerful member state.

The WEU gave broad approval yesterday to a Dutch



Nato chief Willy Claes (left) talking to WEU secretary-general Wim van Eekelen at a meeting in Noordwijk, the Netherlands

paper on upgrading defence co-operation in Europe but lively discussion over Bosnia left less time than expected to discuss the proposal, which Britain has reservations over.

However, UK officials confirmed that they were softening their traditionally sceptical attitude to purely European security initiatives by cautiously approving a Franco-German move to set up a joint armaments agency, as long as

it was open to all WEU members and efficiently managed. ■ Croatia yesterday threatened to intervene if BiHac, the north-western Moslem enclave, was in danger of falling to Serb forces, writes Laura Silber in Belgrade. At the same time, the Bosnian Serbs kept up their assault on BiHac. Serb forces have recovered 80 per cent of the land seized by Moslems during their two-week offensive there, the UN said.

Milosevic puts more pressure on the media

By Laura Silber in Belgrade

President Slobodan Milosevic of Serbia is threatening to ban the last independent newspaper in Belgrade, its editors said yesterday.

The move comes at a time when the Serbian economy appears in danger of collapse and the president is facing criticism within his own party and the country for his embargo against the Bosnian Serbs. But also it appears to reflect his renewed confidence after being courted by the international community as the man willing to make peace in Bosnia.

Last week, Mr Ivica Dacic, spokesman for Serbia's ruling socialists, criticised Borba, the independent Belgrade daily, as an "anti-state" newspaper. Government lawyers invoked a legal technicality, saying the newspaper was not legally registered, and therefore, does not exist. Borba's editors dismissed this charge as "nonsense", printing their three-year-old registration petition. Mr Milosevic may also come under increasing pressure to review his policy on the Bosnian Serbs if they continue to suffer military setbacks.

had a "carte blanche" to do whatever he likes in Serbia after being hired as a peacemaker".

Since imposing a political and economic embargo on the Bosnian Serbs three months ago, the Serbian president has sacked the editor of Politika television. The Politika daily newspaper, once the flagship of Serbian journalism, has become a government mouthpiece. Studio B, the financially strapped independent broadcaster, is also threatened by a government-orchestrated takeover.

In relation to the president, Mr Milosevic of Borba says the move may be a pre-emptive strike against potential dissent in Serbia. Economic deprivations have risen. The Yugoslav dinar, stable for nearly a year, is crumbling. Despite severe penalties, a black market has re-emerged. Electricity has been restricted and shortages of staple foods are frequent.

Mr Milosevic may also come under increasing pressure to review his policy on the Bosnian Serbs if they continue to suffer military setbacks.

EUROPEAN NEWS DIGEST

French funding probe widens

The third French government minister to resign in recent weeks amid allegations of corruption was formally placed under investigation by the French authorities yesterday. Mr Michel Rousset, the co-operation minister, who resigned over the weekend, was questioned yesterday afternoon for two hours by Mr Eric Halphen, investigating magistrate in Orteil outside Paris.

The minister, who has since been replaced in the French cabinet by Mr Bernard Debré, is under investigation for alleged improper receipt of corporate funds in connection with the funding of the Gaullist RPR. He denies any wrongdoing.

Meanwhile, further allegations of the links between French companies and political parties emerged yesterday with a report in Le Monde connecting Alcatel Alsthom, the telecommunications group, with the Republican party, which is a member of Mr Valéry Giscard d'Estaing's Union for French Democracy (UDF), which governs in coalition with the RPR. Shares dipped temporarily on the Paris bourse after Le Monde carried an article suggesting that one of the company's subsidiaries had paid FFr3.2m (230m) to the Republican party to support its 1988 political campaign. The article claimed the money was paid into a bank account in Luxembourg controlled by a Panamanian company used as a slush fund for the Republican party and created by Mr Alain Crétier, now managing director of Nomura Bank in Paris and an associate of Mr Gérard Longuet, the former industry minister forced to resign over Republican party funding investigations. Alcatel Alsthom refused to comment yesterday. Mr Crétier said: "I have nothing to say. I am talking to my lawyers." Andrew Jack, Paris

Patronat chooses new leader

Mr Jean Gandols, the former head of Pechiney, the state-owned aluminium and packaging group, is set to become the next president of the Patronat, the French employers' federation, after winning a clear majority in a vote by the organisation's executive council. Mr Jean-Louis Giral, the other candidate in the contest, said he would withdraw following his 26-10 defeat in yesterday's poll. Mr Gandols should now be confirmed as the next head of the Patronat at a meeting of the organisation's 536-member general assembly which is scheduled for December 13. The contest has been one of the most fiercely fought of recent years. Mr Gandols, a pro-European, has said he wants to revitalise the organisation and give it a stronger voice in the debate over political and social reforms. Mr Giral, head of the family-run building contractor Desquenne et Giral, was regarded as the champion of small and medium-sized industry. He is close to Mr Jacques Chirac, the Gaullist candidate for next spring's presidential elections. John Riddick, Paris

Italian coalition to back vote

Italy's right-wing coalition government last night looked set to remain together in voting on a self-imposed confidence motion on part of the 1995 budget. The confidence motion had been introduced in the chamber of deputies where the coalition has a majority of 120 to ensure that the populist Northern League of Mr Umberto Bossi did not defect from the government's ranks. But as the debate began, a League spokesman told the chamber his party would back its partners even though it disliked the imposition of the confidence motion. The government's move related to the introduction of a pardon on buildings built without proper planning permission. The pardon is expected to lead to a huge influx of new property registration fees to the tune of L7,000m (\$4.5bn). But members of the government coalition, mostly the League, proposed almost 200 amendments. The opposition also proposed others to limit the scope and prevent a blanket approval for illicit construction over the past five years. Government business managers argued that only by a confidence motion could discussion be speeded up. Robert Graham, Rome

Hungarian growth speeds up

A rapid growth in exports and high investment is pushing the Hungarian economy towards an unexpectedly high 4 per cent growth in gross domestic product this year. But sustainable growth will remain elusive unless the government cuts spending and tightens fiscal policy, Mr Peter Ákos Bod, governor of Hungary's independent central bank, said yesterday. Addressing an FT conference on Investing in Hungary, Mr Bod said industrial output was now growing at 7 per cent annually while construction was booming, with 15 per cent growth. After two years of drought-stricken harvests and a disruptive transition to private land ownership, agricultural output, which usually accounts for one third of total exports, is also expected to rise by 5 per cent this year. The growth in export and investment led, Mr Bod said. Recovery in the German and other EU markets is the main force behind an expected 18 to 20 per cent rise in export volumes this year. This is helping to balance a similar growth in imports of machinery and components. Virginia Marsh and Anthony Robinson, Budapest

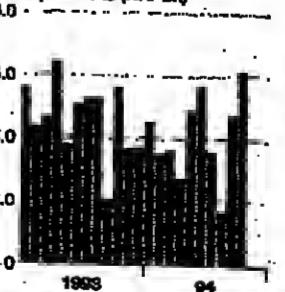
Lower Saxony N-waste accord

The German state of Lower Saxony, bowing to pressure from the federal government, has approved the first shipment of nuclear waste to a medium-term storage facility in the northern city of Gorleben. The federal environment minister, Mr Klaus Topfer, forced the state's hand with an administrative order. The Lower Saxony environment minister, Mrs Monika Grifahn, said her approval was conditional on removal of the waste within seven years and insisted that the facility should pose no health risks for people who live in the area. She also said waste storage facilities should be built well at nuclear reactors themselves, and that Gorleben would accept no nuclear waste that had been reprocessed outside Germany. The first shipment of waste, from a reactor in southern Germany, could take place on November 24. The transport is likely to involve one of the largest police actions in post-war German history. An estimated 4,500 police will be deployed in Lower Saxony alone to protect the shipment, and thousands more police will be on the 500km route. Reuter, Hanover

ECONOMIC WATCH

Norway's trade surplus rises

Norway's trade balance
Visible balance, excluding ships and oil platforms (Nkr bn)



Norway's trade surplus in October rose to Nkr6.143bn (5600m) compared with Nkr5.523bn in the same month a year earlier, said Statistics Norway, the official statistical agency. The increase was largely due to a surge in exports of goods such as fish, fish products and metals, said the agency. Total exports, which include Norway's substantial oil and gas exports, rose by 16 per cent in October to Nkr22.888bn compared with Nkr19.757bn for the month a year earlier. Total imports in October rose 18 per cent from a year earlier, with the largest increases seen in cars, metals, timber and machinery, said the agency. Reuter, Oslo

■ Portuguese consumer prices rose 0.4 per cent in October after a 0.2 per cent increase in September, to put year-on-year inflation at 4.5 per cent, down from 4.7 per cent previously, the National Statistics Institute said. Average annual inflation was 5.6 per cent in October compared with a 5.8 per cent average recorded in September.

■ The Bank of Spain has forecast growth in gross domestic product of more than 2.0 per cent in the third quarter of 1994 compared with the same period a year earlier. The bank said in its quarterly economic report that growth was fuelled by a recovery in domestic demand.

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مكتب التسويق

Kohl lays out plans for next four years

By Michael Lindemann in Bonn

Chancellor Helmut Kohl yesterday unveiled his programme for the next four years in government. The document outlines measures to combat unemployment while keeping a tight control on government expenditure.

After almost three weeks of negotiation between his Christian Democratic Union, its more conservative Bavarian sister party, the Christian Social Union, and the liberal Free Democratic party (FDP), the government has pledged to reduce the federal bureaucracy by at least 1 per cent a year - around 18,000 jobs - and to do all it can to increase privatisation at state and municipal level.

Efforts will also be made to reduce the proportion of gross

national product consumed by government spending from 51 per cent to 46 per cent, where it was before German reunification in 1989.

Laws to combat crime would be updated and efforts made to introduce Europe-wide measures.

Mr Rudolf Schäping, leader of the opposition Social Democratic party, said the programme agreed by the three parties had avoided discussion of all important issues. It was a "coalition of weakness", he said.

He said the new laws for foreigners - the one subject on which the coalition had been specific - amounted to a "political and legal nothing". They would give third-generation immigrant children dual nationality until 18 and then offer them full citizenship if

they give up their foreign passport. The Inter-Cultural Council in Germany said: "This attempt, allegedly to make integration of foreigners easier, will do nothing to change the fact that 7m foreigners live in this country with diminished rights."

The new cabinet is expected to contain 16 ministers, two fewer following fusion of the education and science ministries and the ministries for family and women. No important changes are expected, but Mr Kohl would not name his new team until he has been appointed as chancellor in a Bundestag vote today.

The FDP, which has been under pressure to cede ministries following its poor election result, will hold on to the foreign, economics and justice ministries. It remained unclear whether Mr Kohl would be re-elected as

chancellor, given that he can only afford to give away four votes without losing the absolute majority. To avoid any last-minute mishaps all Bundestag deputies were told to report to Bonn last night.

Mr Otto Lambsdorff, hono-

rary chairman of the FDP, who is touring the US, has booked himself on three aircraft, including Concorde, to make absolutely sure he makes it back in time, according to Bild Zeitung, Germany's best-selling newspaper.



Finance minister Theo Waigel (centre) reaches for the water bottle held by Chancellor Helmut Kohl at yesterday's news conference in Bonn

Brussels reports stronger recovery

By Peter Norman, Economics Editor

Economic recovery in the European Union is gathering in strength as confidence grows in the industrial and construction sectors and among consumers, the European Commission reported yesterday.

The preliminary results of its business and consumer survey for October disclosed a sharp improvement in industrial confidence last month and a recovery in capacity utilisation in manufacturing industry to the average of the past 11 years.

The Commission said its October survey showed that capacity utilisation, which is measured every three months, jumped to 81.5 per cent among manufacturers in the 12 member states, from 80.4 per cent in July. Utilisation was up 4.1 percentage points from the 77.4 per cent level of October 1992 and half way between the most recent 71.2 per cent low of July last year and the most recent high of 85.8 per cent registered in the late 1980s.

Britain, according to Commission estimates, had the highest level of capacity utilisation at 85.2 per cent and was narrowly ahead of the Netherlands and France. Ireland and Spain had the lowest levels of capacity use in the EU.

However, the improvement in manufacturing activity will not lead to higher employment in the EU. Only in Denmark did the number of manufacturers saying they expected to boost employment exceed those expecting to shed labour.

The survey revealed that the EU's industrial confidence indicator, which is compiled from business peoples' replies on a number of issues such as order books and selling price expectations, improved to plus three in October from zero in September and minus 14 in the first quarter of this year. This indicator is now close to the recent high of plus six recorded between 1988 and 1990 and well above the minus 28 level registered in the recession between 1991 and 1993.

The index of consumer confidence, which collates the views of households about their financial situation, the general economic situation and their inclination to make large purchases was less buoyant. It registered minus 10 last month for the EU as a whole, although this was an improvement on September's level of minus 12 and the 1991-93 low of minus 26. The highest level reached by the EU's consumer confidence indicator between 1988 and 1990 was minus three.

Chirac's referendum call countered

By David Buchan in Paris

France should hold a referendum on any treaty changes resulting from the European Union's planned 1996 constitutional conference, rather than the final move to economic and monetary union already enshrined in the Maastricht pact, Mr Alain Lamassoure, EU affairs minister, said yesterday.

He was reacting to the call with which Mr Jacques Chirac recently opened his presidential campaign for France to hold a second referendum on adopting a single currency, in addition to its 1992 plebiscite approving Maastricht.

The issue of a single currency "is already settled", Mr Lamassoure told French radio. But Mr Chirac's Euro

referendum call, clearly designed to give fresh hope to the anti-Maastricht camp unconnected to its narrow defeat two years ago, unsettled the financial markets and called down criticism from the Balladur government's more pro-European ministers on Mr Chirac's head.

Mr Lamassoure's remarks were carefully co-ordinated with Mr Alain Juppé, the foreign minister who is also Mr Chirac's main backer within the government and who on Saturday succeeded him as interim president of the Gaullist RPR party. Their initiative is designed to get the French government off the hook on which Mr Chirac's Euro referendum idea threatened to impale it as well as himself.

Domestic elections will make

France's presidency of the EU in the first half of next year hard enough without France appearing to cast doubt on its existing Maastricht commitment through the mouth of Mr Chirac. But, said Mr Lamassoure, the challenge of enlarging the EU to the east, as well as improving its foreign and defence policy co-ordination, would almost certainly give rise to institutional changes in 1996 meriting a referendum.

Mr Lamassoure fully acknowledged yesterday that the French presidential campaign "unquestionably poses us a problem" in the smooth chairing of Union business. France will begin its EU presidency under one president and finish it under another. Another certainty is a new government after the May 7 election.

This means that June 1995 - which would otherwise be the busiest month of the France's EU presidency as it scrambles to chalk up new directives to its credit - will see new French faces chairing most or all of the various Union councils.

Meanwhile, Mr Jacques Delors, outgoing European Commission president, yesterday appeared to reduce by a month the suspense over whether he will run as Socialist candidate for the presidency. He said on radio that if he decided not to run, he would say so "before Christmas", to give the Socialists time to find another champion. It seems, therefore, that the nearer his silence is maintained to January 25 - the new likely date for installation of the new Commission - the likelier it is that he will run.

By Christopher Brown-Humes
In Stockholm

The Swedish krona rose sharply yesterday in response to Sunday's referendum vote backing entry to the European Union. But though the increase might have damaged the earnings prospects of the country's big export-oriented multinationals, business leaders did not mind in the least.

The clear endorsement of EU membership was exactly what they wanted - even though a weaker currency might have benefited them in the short term. "It is the long term which is important," said Mr Sten Gyll, chief executive of Volvo, Sweden's biggest industrial group. Mr Magnus Lennell, head of the Federation of Swedish Industries, said: "We can now begin our way back to our lost position at the top of the world's industrial countries."

Sweden's current economic recovery, after three years of recession, has been driven by the success of its exporters. It was not surprising, therefore, that the importance of EU membership for its big companies was highlighted repeatedly during the referendum campaign.

Yesterday brought a glimpse of this brighter future. Long-term interest rates fell sharply, with the yield on the five-year benchmark bond dropping 15 basis points to 10.35. The stock market also celebrated, rising 2.34 per cent.

A climate of greater investor confidence in Sweden should bring both increased domestic investment and a spurt in much-needed foreign investment in the country.

Industry hails Swedish vote on EU entry

whether Mr Günter Rexrodt, FDP economics minister, would keep his job or have to give way to forces within the party who want him out.

Fervent speculation continued yesterday about whether Mr Kohl would be re-elected as

chancellor, given that he can only afford to give away four votes without losing the absolute majority. To avoid any last-minute mishaps all Bundestag deputies were told to report to Bonn last night.

Mr Otto Lambsdorff, hono-

Costs may be underestimated

Berlusconi faces huge aid bill for flood damage

By Robert Graham in Rome

The Berlusconi government is looking for ways to find some £7,000m (\$15bn) in additional aid to cover the damage caused by last week's catastrophic flooding in northern Italy.

As an immediate response, the right-wing coalition pledged £3,000m drawn from existing funds. But the final assessment of flood damage in Piedmont is expected this week and initial estimates of more than £10,000m worth of damage could prove conservative.

With very limited personal and corporate insurance cover, especially in the agricultural sector, among the worst affected, individuals, companies and local authorities are looking to the government for financial help.

Mr Roberto Maroni, the interior minister who has taken charge of the relief operation, has done nothing to dispel the impression that the government will foot the bill. Indeed, the government seems more than ready to do this to offset growing criticism over the authorities' handling of the disaster.

The cost of previous disasters, such as the 1980 Irpinia earthquake in southern Italy, were financed by increasing taxes on petrol or tobacco. But this could prove inflationary and the government may well opt to issue a special bond or introduce a once-off income tax payment.

More than 700 towns and villages were hit by the floods which began on November 5 in the tributaries of the River Po. Many are still without fresh water supplies although minimal road communications have been restored throughout Piedmont. This has enabled about half of the 10,000 people displaced by the floods to return to their homes.

At the same time magistrates are looking into the activities and management of Italy's civil protection agency, which is in charge of preventing natural disasters.

The magistrates are trying in particular to establish why a fax sent at 16.30 on Thursday November 3 from the Piedmont service for the prevention of environmental risks was ignored. This fax was marked urgent, warned that exceptionally heavy rainfall was forecast for Saturday November 5 and accurately identified the areas at risk.

The warning was sent to the regional authorities, but was either ignored or played down. In one instance it was buried under a pile of letters for five days. It is even more remarkable that in spite of the fact that the floods took more than 24 hours to reach populated centres such as Asti and Alessandria, none of the big towns were properly prepared.

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NEWS: INTERNATIONAL

BAGHDAD'S RECOGNITION OF KUWAIT IGNORED

UN set to maintain sanctions against Iraq

By Michael Littlejohns at the UN in New York

The UN Security Council agreed last night to maintain sanctions against Iraq, ignoring Baghdad's formal recognition of Kuwaiti sovereignty and the UN-declared demarcated border.

The decision to recognise Kuwait by the revolutionary Command Council was conveyed personally by Mr Tarig Aziz, the deputy prime minister, to Ms Madeleine Albright, US delegate and current Security Council president before the council held its regular 60-day sanctions review.

She and other members said afterwards that the Iraqi move was not even discussed during the review. The Security Council scheduled a second private

meeting to consider how to deal with the developments. In the meantime sanctions will remain in place at least until January 14, the date for the next review, and probably well into 1995 or even longer, officials said.

The US bolstered its case against the relaxation of sanctions by presenting satellite photographs of lavish building projects, including a retreat for President Saddam Hussein on a 90-acre man-made lake, estimated to have cost \$12bn.

Sir David Hannay, UK delegate to the Security Council, called the evidence "quite startling" and insisted that if the Iraqi people were suffering as a result of the embargo, Mr Saddam's obduracy was to blame and not the council. No member dissected from

the decision to leave matters unchanged. Russia and France, partly out of financial self-interest, had previously pressed the council to acknowledge formally that Baghdad had carried out some of its obligations and made steps that could lead to an end to the embargo.

In a statement to the council which was made public afterwards, Ms Albright said the US did not even accept the recognition of Kuwaiti sovereignty "at face value".

Referring to the high living standards of top Iraqis, she said Mr Saddam had spent at least \$500m on opulent new palaces for himself and his family who continued to "enjoy uninterrupted supplies of ice cream, cigarettes, liquor and other imported luxuries."



Mr Tarig Aziz, Iraqi deputy prime minister and foreign minister (right), with Iraq's ambassador to the UN, Mr Nizar Hamdoon, outside the UN headquarters in New York last night. *Reuter*

In Angola, a ceasefire may not mean peace

Nicholas Shaxson looks at the economic implications of an imminent second end to the war

On a hillside overlooking Luanda's docks, bands of children trawl through rubbish bins near a large, partly finished building, now overgrown.

The children are refugees from a civil war which erupted again after a short peace when Unita rebels rejected defeat in UN-sponsored elections in late 1992 and returned to war.

The building was started by a Portuguese company as foreign investment flowed into oil- and diamond-rich Angola after peace accords in 1991. It was abandoned when the peace turned sour.

Negotiators in Lusaka, the Zambian capital, have initiated another peace agreement which was due to be signed today. The formal sign-

About 100,000 civilians have been killed in Angola since the country's civil war resumed two years ago. Human Rights Watch said in a report due for publication today, Reuter reports from Luanda.

The New York-based organisation said both sides had been guilty of torture, summary executions and the recruitment of child soldiers. It urged the United Nations to enforce an arms embargo against the two sides.

The report, released on the same day as the Angolan government and the rebel movement

ing has been delayed to November 20, a UN statement said last night.

The agreement had been intended to stop the fighting but foreigners and Angolans alike had become more cautious about the country's prospects. "A lot of money flowed recklessly into Angola last

time," one economist said. "People will be careful now."

The civil war, which erupted on independence from Portugal in 1975, has carved Angola into a patchwork of government and rebel control with towns and cities cut off from one another by lighting and landmines.

Units had been due to sign a new peace agreement, also demanded that the UN deploy human rights monitors throughout the country. The report, entitled "Angola: Arms Trade and Violations of the Law since the 1992 Elections", said the Angolan government had become the biggest arms importer in sub-Saharan Africa, buying more than \$1.5bn of military equipment over the past two years. "The government is believed to have mortgaged the next seven years of oil production to finance this huge build-up of war," it said.

More than a third of Angola's 10.5m people depend on a humanitarian aid operation costing \$250m a year, the main burden of which has been left to foreign organisations while the government has got on with its war.

An economic programme launched in March set out to

reduce state control of the economy.

Central to the plan was the aim to end official exchange rates previously used to subsidise selected sectors of the economy.

Mr Severim de Moraes, vice minister of planning and economic co-operation, said last month Angola would have a fully floating exchange rate by the end of the year.

The programme had early successes in refining spending and reducing annual inflation from 1,800 per cent in January to 830 per cent in July, according to official figures. But Luanda's elite successfully derailed a similar programme last year.

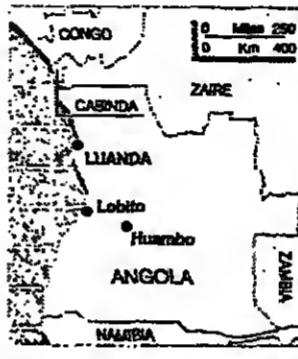
The new economic team has failed to get the political support needed to curb spending and bring the budget deficit, last year officially estimated at 28 per cent of gross domestic product, near the programme's target of 4 per cent.

The free market exchange rate rose rapidly from around 280,000 kwanza to the dollar in mid-September to \$40,000 by mid-October, as dollars became scarce because of demand from the secretive defence sector. Monthly inflation rose from 7 per cent in June to 23 per cent in August and public sector strikes broke out as salaried workers saw their real wages plummet.

Second, if a peace agreement were to hold and Unita, which has been funding its war effort mostly with diamond sales, were persuaded to co-operate in the anarchic north-eastern diamond areas, the government could raise official production from \$2m last year closer to the \$250m reckoned to have leaked out from the Unita areas.

But little new money has come in to date. Official requests for IMF support have so far been met with polite refusal. Financial institutions are cautious about lending to a country with an external debt approaching \$1bn and one collapsed peace agreement behind it.

The disaster of the last accords stirred up new mistrust. Early disarmament and large cuts in defence spending are unlikely as long as there is any chance that war will erupt again.



If peace holds, foreigners seeking to invest in Angola's non-mineral economy stand to be frustrated not just by continued political uncertainty but also by bureaucracy, an under-educated workforce and confused property laws.

But three sectors of the official economy could grow if a ceasefire holds.

First, despite an estimated 10m to 20m landmines scattered across the country, refugees could return to their fields in many parts of the country and April's harvests could increase sharply from an estimated 250,000 tonnes this year.

Long-term agricultural potential is large: before independence Angola exported food and was the world's fourth largest coffee producer.

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Third, Angola's mostly offshore oil industry has largely been unaffected by fighting. Oil production is expected to rise gently from around 550,000 barrels a day to 700,000 in 1995, as new fields come on stream.

But Pedro Manuel, an Angolan businessman, echoed a widely held caution about his country's prospects. "There is so much hatred after what happened last time. A ceasefire may happen but that is not the same as peace."

INTERNATIONAL NEWS DIGEST

Bandaranaike named as PM

Mrs Chandrika Kumaratunga, Sri Lanka's new president, yesterday appointed her mother to a third term as prime minister, but made few other changes in the cabinet for the sake of continuity. Mrs Kumaratunga, who won a sweeping victory in last week's presidential poll, swore in the elderly Mrs Sirima Bandaranaike along with other cabinet ministers, keeping alive a family tradition of ruling the island nation. Mrs Bandaranaike, 78, was the world's first woman to head a national government when she became Sri Lanka's prime minister after her husband Solomon Bandaranaike was assassinated in 1959. She served two terms as prime minister in the 1960s and 1970s and was leader of the Sri Lanka Freedom party formed by her assassinated husband.

Mrs Kumaratunga kept the finance portfolio and took over the defence ministry, a portfolio which under the constitution resides with the executive president along with the post of commander-in-chief of the armed forces.

Political analysts said Mrs Kumaratunga's decision to nominate her mother as prime minister would enable them to swap roles easily after the new government met its election pledge to make the presidency a ceremonial position. *Reuter, Colombo*

Bhutto offers peace to rivals

Pakistani Prime Minister Benazir Bhutto yesterday offered to make peace with her political opponents after the opposition tried to shout down President Farooq Leghari (pictured left) during the opening of parliament. Mr Leghari's 45-minute speech to an annual joint session of the two-chamber parliament in Islamabad was barely audible amid the non-stop chants of "Go Leghari, go". Excited deputies pushed, shoved and hurled insults at one another as members of Ms. Bhutto's Pakistan People's party (PPP) formed a protective phalanx around her. PPP deputies lined up on the speaker's dias to keep their banner-waving opponents at bay. Bhutto supporters later punched two opposition deputies and witnesses said one of them was bleeding from the mouth.

"We have always extended the hand of friendship to them," Ms Bhutto told reporters later when asked about the chances of a dialogue with opposition parties. "Even now the government is willing to talk to them on issues of national interest," she said. The incident followed the arrest on Sunday of Mr Mohammed Sharif, the father of opposition leader Mr Nawaz Sharif, on charges of obtaining loans fraudulently from foreign banks. *Reuter, Islamabad*

Hunger worsening in Africa

Hunger and malnutrition are growing in eastern Africa and the continent needs exceptional aid, according to a report to be presented to a council meeting of the United Nations Food and Agriculture Organisation (FAO) today. Mr Jacques Diouf, who promised to make Africa his priority when elected head of the UN's main food agency last year, will detail a worsening hunger situation when he opens the meeting.

Fifteen countries in the region are currently facing exceptional food emergencies and half of those countries are also being affected by civil strife," the report said. Rwanda and Burundi were listed as being extreme cases, and the need of continued international aid and "extreme agricultural rehabilitation".

The report also said famine conditions were emerging in several parts of the Horn of Africa including Ethiopia, Eritrea, Kenya, Somalia and Sudan.

Mr Diouf, a Senegalese who is the FAO's first African director-general, will address a 49-nation governing council, which is meeting for 10 days to discuss and vote on a range of agency business. *Reuter, Rome*

Switzerland to aid Kyrgyzstan

Switzerland said yesterday it would provide technical and financial aid to the former Soviet republic of Kyrgyzstan under a new co-operation agreement. A finance ministry spokesman said Swiss President Otto Stich (pictured left) and Mr Askar Akayev, his Kyrgyz counterpart, who arrived with a delegation in Switzerland for a three-day official visit, signed the deal in the capital Berne. Switzerland will provide SFr1m (\$1.85m) of technical aid a year, covering agriculture, forestry, the dairy industry, privatisation, and help to non-governmental organisations. It will also provide financial assistance for energy and health-care projects. The two countries have had links since Switzerland joined the International Monetary Fund and World Bank in May 1992. Kyrgyzstan was one of several former Soviet republics which joined Poland in a group that then let Switzerland represent it on the IMF's executive board. *Reuter, Berne*

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China to overhaul social security

By Tony Walker in Beijing

China plans sweeping reforms of its welfare system to provide a social security net for urban employees, many of whose jobs are under threat in ailing state enterprises.

The official Xinhua news agency yesterday reported that next year "top priority" would be given to building a better insurance system for unemployment, pensions and medical care.

China's plans to overhaul its existing rudimentary social security system reflects growing concern about the effects of changes that have all but wiped out the previous cradle-to-grave welfare arrangements based on individual work units.

Municipalities such as Shanghai have been experimenting with new social security measures for the past year or so, but Beijing has clearly decided that political pressures oblige it to overhaul its existing schemes.

Plans to construct a comprehensive social security net for China's approximately 100m urban workers come in response to strong pressures from increasing numbers of unemployed and underemployed workers.

China's official urban unemployment stands at 2.6 per cent, but this figure vastly understates the problem. Numbers of jobless in some industrial cities may be as high as 20 per cent of the workforce.

Under the proposed new scheme all enterprises, including state-owned, collective, joint venture and private ones, will have to take out unemployment insurance at a cost of 1 per cent of pay-roll. This money will be paid into a nationally administered fund.

The government is also planning to establish new superannuation and medical care arrangements for pensioners. This move reflects official concern over the fate of many pensioners buffeted by rising prices.

The authorities also announced they would set up a special insurance fund for people laid off from bankrupt enterprises and enterprises undergoing reorganisation.

Beijing has made reform of its state enterprises, including liquidation of the worst cases, its main priority, but has hesitated to implement its plans because of fears of worker unrest.

The establishment of a new system is an attempt to put in place social security arrangements for the long term. But China faces technical difficulties establishing such comprehensive schemes. New welfare arrangements are expected to be a drain on the budget as China proceeds with a painful rationalisation of its state sector where an estimated 50 per cent of enterprises are losing money.

China has completed a draft law to cover safety in its nuclear power industry and expects the legislation to be ratified soon by its parliament, the National People's Congress, the official People's Daily said yesterday. Renter adds from Beijing.

The Nuclear Safety Department, responsible for drafting the law, has already announced 16 regulations governing nuclear safety and issued 60 documents to serve as guidelines for nuclear safety, the newspaper said. Nineteen more regulations on nuclear safety are still being drafted. "This will enable administration of our nuclear safety to come on track through a law," the newspaper said.

China's fledgling nuclear industry has never reported an accident or polluted the environment, it said. China plans to have 10,000 MW of nuclear generating capacity operational or under construction by the year 2001.

Taiwanese vote to settle their island's identity

Laura Tyson reports on divisions over whether Taiwan will seek to be a Chinese province or a sovereign state

Taiwanese voters will cast a ballot for the island's identity as much as for cleaner streets in local elections early next month.

The long-ruling Nationalist party, or Kuomintang (KMT), is marshalling all the considerable forces at its disposal to maintain control of the two biggest cities and a governorship on the island it officially calls a province of China — the Republic of China, that is, not the People's Republic of China.

The KMT, which retreated to Taiwan in 1949 after defeat at the hands of Mao Zedong's communist armies, now faces a formidable challenge to its political survival in the shape of the Democratic Progressive party, which advocates an independent Taiwan. It also suffered from attrition when disaffected conserva-

tive KMT members broke away to form the New Party last year.

Ironically, old foes have become allies as the Nationalists have been aided in their electoral campaign by Chinese officials, who have in recent days reiterated Beijing's longstanding threat to use force against Taiwan should circumstances warrant.

President Jiang Zemin yesterday reportedly told US President Bill Clinton at the Asia-Pacific Economic Co-operation forum in Jakarta that if Taiwanese authorities declare independence, China would certainly not stand by and do nothing.

Next month's polls represent the penultimate stage in a process of democratisation which began in the mid-1980s, marked by successive elections starting from the lowest levels of government and culminat-

ing in direct presidential elections in early 1996.

In the December 3 elections voters will for the first time choose mayors for the cities of Taipei and Kaohsiung, where about a quarter of Taiwan's 21m residents live, and a governor for Taiwan province, comprised of territory other than the two cities and a few outlying islands.

The posts were previously

expected to go to Mr Chen Shui-bian,

a popular DPP lawmaker in Taiwan's Legislative Yuan, or parliament. Mr Wu Dun-yih, the KMT incumbent, is seen likely to retain the mayoralty of Kaohsiung.

But it is symbolically significant post of provincial governor which is especially critical to the KMT, and it has spared no expense in drawing on its vast financial resources to ensure victory for the incumbent candidate, Mr James Soong. Mr Soong is one of the few remaining top Taiwanese politicians to have been born in mainland China, the others having been snubbed out in the KMT's mainstream faction in recent years.

The KMT cannot afford to lose the provincial governorship poll because

it is seen as referendum on the iden-

city of Taiwan and future of relations with China. The KMT says

Taiwan is a province of China and supports eventual reunification with China under condition of peace and democracy on both sides of Taiwan Strait.

The DPP says Taiwan is not a Chinese province but an independent nation and thus the entire provincial government structure is redundant and should be abolished.

The KMT also fears that if the DPP wins control of the provincial government, which administers three-quarters of the island's territory and population, something analogous to the "Yeltsin effect" could materialise, at least in theory — a reference to how the power of the head of the Russian republic eclipsed that of the leader of the former Soviet Union.

Political analysts say that a win by the DPP's candidate, Mr Chen Ting-nan, would pose an indirect threat to the legitimacy of the president himself, as he was in effect installed by a rubber-stamp parliament rather than popular mandate.

In practice, President Lee Teng-hui enjoys enormous popular support, even among many DPP members, because he is a native Taiwanese and it is widely believed that he secretly favours the island's independence. As the polling day draws nearer, the KMT will likely play the "president card", in the parlance of the local media, and bring Mr Lee on an extensive tour of the island to win votes. The same strategy helped carry the KMT to victory in island-wide polls year ago which the DPP was predicted to win.



Junichiro Koizumi: recipe for dramatic change

Brokers fight for private savings

By Emiko Terazono in Tokyo

sharp fall from 43 per cent 10 years ago.

Many retail investors are still licking their wounds from the post "bubble" era plunge in share prices, with the bulk of them sitting on unrealised losses. The problem has been exacerbated by disastrous privatisations of state owned enterprises.

Over the next few weeks, the brokers are expected to pursue a fierce media campaign

against the commercial banks in bidding for the ordinary salaryman's seasonal bonus. But many officials of the broker's 126 retail branches are uncertain how much interest they can muster among their individual clients in time to get them to invest their winter bonus payments, to be distributed next month, in their stocks.

With the Nikkei index down 3.6 per cent since the start of the month, and many traders nervous over the benchmark's possible fall below the 19,000 psychological support level, some Nikko managers do not expect high participation.

What worries the officials, and the Tokyo financial community, is that while overseas, corporate and large institutional investors have been cautiously investing in the stock market over the past few years, retail investors, who have shunned shares since the market started its decline in 1990, have shown no signs of returning.

Participation in daily stock market trading has declined steadily, with last month's activity by private individual investors totalling 14.4 per cent of total market turnover, a

yearly record low, says one Nikko branch manager. "We have convinced people that we also offer safe and profitable products," he says.

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NEWS: WORLD TRADE

CONTRACTS AND VENTURES

European steel plant for Japan

Kobe Steel, one of Japan's leading integrated steelmakers, has set up its first European production facility in the Netherlands. The new facility in the De Belfel industrial park will be Europe's largest producer of material for welding stainless steel, and is expected to be completed in May 1995, with commercial production starting in October next year.

The new facility will enable Kobe to avoid the impact of the yen's rapid appreciation, high delivery costs and import duties. Kobe plans to supply Europe and the US from its new facility. By 2000, it hopes to expand product lines to become a comprehensive producer of welding materials to supply the shipbuilding, construction and machinery industries. The European market for advanced welding materials is expected to grow to 1,400 tonnes by 2000 from an estimated 1,000 tonnes this year. Kobe Steel has a 40 per cent share of the Japanese market for welding materials. *Michiyo Nakamoto, Tokyo*

Tianjin seals \$1bn US deals

Mr Zhang Lichang, mayor of Tianjin, China's third largest city, signed a clutch of agreements or letters of intent during a recent trip to the US, garnering a total of nearly \$1bn in planned investments. Motorola has agreed to invest \$350m to build its second manufacturing facility in the city, and General Electric plans a \$246m expansion which would add four production lines to produce air conditioning units, refrigerators, washing machines and microwaves.

Competition for foreign investment between China's provinces and cities has become increasingly intense. With its population of 9.2m, Tianjin is stressing its barge market, skilled workforce and "stable society and fine public order". However, a survey of foreign investors said laws and regulations were ignored, intellectual property protection was inadequate, and its bureaucrats are incompetent, especially at the lower levels. *Nancy Dunn, Washington*

■ Marubeni Corporation of Japan is to set up a joint venture with other foreign companies and the provincial electric power bureau to build a 132MW coal power plant in China's Guangdong province. The venture will invest about \$1.3bn to build the plant for completion by 2000. *Reuter, Tokyo*

■ The London-based al-Hayat daily newspaper said Saudi Consolidated Electric Company-East (SCECO-East) plans to build a 2,400MW plant at a cost of \$2bn in the kingdom's oil-producing eastern province. *Reuter, Manama*

■ General Electric of the US has won a \$250m contract to supply power-generation equipment to Malaysia's national electricity company Tenaga Nasional. GE will install two 500MW steam turbine generators and auxiliary equipment at a plant in Selangor state. The first generator is to begin operating in early 1998. *AFC, Kuala Lumpur*

■ Cameco, the big Canadian uranium producer, and a group of international institutions will invest \$340m in a new open pit gold mine in the former Soviet republic of Kyrgyzstan. Capacity will eventually be 500,000 ounces a year. Cameco is putting up \$90m, a group of international banks led by Chase Manhattan \$120m and the European Bank for Reconstruction \$130m. Production starts in 1997 and reserves are sufficient for an 11-year mine life. *Robert Gibbons, Montreal*

■ Swedish telecommunication group Ericsson has signed a SKr612m (\$84.3m) contract to deliver mobile phone equipment to Telecom Australia. *Reuter, Stockholm*

Japanese group makes early foray into Asian semiconductor plant investment

Mitsubishi in Taiwan chip venture

By Michiyo Nakamoto in Tokyo

Mitsubishi Electric yesterday said it would invest in a joint venture semiconductor facility in Taiwan to produce advanced memory chips.

This will be one of the first big investments by a Japanese semiconductor maker in an Asian manufacturing facility outside Japan.

Mitsubishi is to co-operate with Umax Data Systems, the parent company of Taiwan's largest printed circuit board maker, and Kanematsu, a Japanese trading company. The Taiwanese state in the joint venture will be about 60 per cent, with Mitsubishi taking 15 per cent, Kanematsu 16 per cent and Japanese venture capital funds the remainder.

Mitsubishi's move reflects growing competition in the memory chip market to increase capacity in order to meet forecast demand. It also consolidates Taiwan's status as one of Asia's leading high-technology manufacturing bases.

The joint venture facility will be in an industrial park north of Taipei and will start production of 16-megabit dynamic random access memory chips next autumn.

Mitsubishi's investment decision was based on Taiwan's increasing importance as a manufacturing base for computers, the main users of memory chips. Taiwan probably makes about one-third of the world's PCs, a Mitsubishi spokesman said.

Taiwan's comparatively well developed infrastructure and the availability

of gas, water and electricity were also a factor, Mitsubishi said.

A third element was the enthusiasm of the Taiwanese government, which is keen to develop an indigenous semiconductor industry. Although Taiwan is a big manufacturing base for computers, it does not have sufficient semiconductor manufacturing capacity to meet computer industry demand. At the same time, a large part of its growing trade deficit with Japan has been in electronic components, such as semiconductors.

The joint venture in Taiwan will enable Mitsubishi to share the cost of setting up a semiconductor manufacturing facility. Although the total investment in the facility has not been revealed, building a semiconductor plant was not

likely to cost less than Y50bn (\$512m), a Mitsubishi spokesman said.

The project will also give Mitsubishi a valuable overseas manufacturing base for memories, which are expected to become the dominant product in the market from around 1996. The company has plans to expand semiconductor manufacturing at its facility in Japan and its overseas operations are seen to have lagged behind those of other leading Japanese semiconductor makers.

Mitsubishi's investment follows announcements by NEC, Hitachi and Toshiba, of increased investments in memory chip production. Japanese chip makers believe market demand will continue to be strong, particularly with the advent of multimedia technologies which require a lot of memory capacity.

US signs big UK aircraft order

By James Burton,
Scottish Correspondent

Jetsream Aircraft, the troubled turbo-prop subsidiary of British Aerospace, has signed a contract to sell up to 60 of its Jetsream 41 commuter aircraft. The contract, which could be worth as much as \$420m, is with Trans States Airlines of the US.

The order will boost substantially the workload at Jetsream's sole plant at Prestwick in Ayrshire, Scotland. It will also strengthen Jetsream's hand in negotiations with other European manufacturers - a strategic alliance of turbo-prop aircraft producers.

Trans States has placed firm orders for 25 Jetsream 41s, with an option for an additional 35. The first aircraft will be delivered to Trans States in St Louis, Missouri, next February, with the rest delivered during 1995 and 1996.

Trans States is a regional airline which has code-sharing alliances with TWA, USAir Northwest and Alaska. It already operates the 19-seat Jetsream 31 aircraft.

Mr Eman Kundisa, president of Trans States, said the 30-seater aircraft was selected for its ability "to contribute to the bottom line". He said the lowest operating cost of any 30-seat aircraft available.

Large aircraft orders are particularly prized among turbo-prop aircraft producers, who have large overcapacity and a dire shortage of contracts. In October 1993 Jetsream announced a cut of \$30m in its workforce of 2,500 at Prestwick. It made an operating loss of £120m (\$196.8m) in 1993 and British Aerospace made a £250m provision to cover turbo-prop leasing liabilities.

Jetsream has been in talks with the Franco-Italian ATR consortium, a joint venture between Aerospatiale and Alenia, on a proposed strategic alliance on regional aircraft of 30 to 80 seats. Although there has been speculation in the industry that agreement was near, British Aerospace yesterday refused to confirm this, and said it was also in talks with other companies.

The Trans States order will strengthen Jetsream's hand in any negotiations. It has been suggested in the industry press that under an agreement with ATR, Jetsream would continue to make the Jetsream 41, but would eventually drop the less successful 70-seat Jetsream 61, a direct competitor with the Franco-Italian ATR 72. It would become involved in developing and manufacturing the 84-seat ATR 82, which ATR wants to launch early in 1995.

Japan under pressure on two fronts

William Dawkins and Michiyo Nakamoto on talks with the US and the EU

Poisedly disguised anguish may be present beneath the smiles of Japan's senior politicians as they welcome their latest batch of guests to trade talks in Tokyo this week.

Delegations from Japan's two biggest trade partners, the US and the European Union, will arrive in Tokyo to obtain fresh promises that Japan realises its much vaunted plans to reduce the more than 10,000 regulations which protect and constrain an estimated 40 per cent of industrial activity.

Trade tactics employed by Washington and Brussels over Japan have converged in substance as well as in timing. The US will take a more co-operative line with Japan, because it is tired of being accused of bullying, while the European Commission will take a tougher line because it is tired of being accused of failing to get results.

Washington has turned away, at least for the moment, from its former strategy of pushing for import targets and promises to be less confrontational, though no less demanding.

Brussels will, for the first time in several years, demand tangible progress. The message is that there is a limit to the EU's patient trade diplomacy with Japan, until now limited to polite statistical studies of foreign shares in each other's markets.

The commission's Sir Leon Brittan, Commissioner responsible for external economic affairs, wants to return home with a promise that European companies will not be cut out of Japanese trade deals with the US. Some member states are uneasy that well mannered Europe wins none of the big trade prizes achieved by US table-thumping. Motorola's access to the mobile telephone market, won early this year, and US dominance of Japanese defence procurement are pointed to as examples.

Pressure is building up from European suppliers, such as France's Dassault Aviation, which wants the airforce to buy its Mystere Falcon business jet for transporting officials. Another is Britain's GEC-Marconi, hoping that Japan's defence agency will be allowed the political freedom to carry out its wish to buy UK instead of US minesweeping sonar.

The US delegation today begins two days of talks, in which it will present Japan with a list of deregulation steps across 10 industries. Sir Leon and two Commissioner colleagues meet ministers on Saturday with a similar shopping list covering eight sectors. Examples of long standing demands, shared by the US and EU, include:

- An end to the mass of planning and operating restrictions that impede the growth of supermarkets, a move which would spell death for the 1.5m small, family-run businesses that dominate Japanese high streets, but high profits for the huddling discount sector.
- Lay open the maze of restrictions that ensure that foreign investment managers

handle a mere 0.2 per cent of Japan's Y170,000bn (£1,075bn) pension funds.

- Streamline the arcane car inspection system, which requires each new vehicle to be checked twice, by two different government agencies, before it reaches the road. This ensures most car makers can only make a profit if they sell high volumes.

- Review the stances of Nippon Telegraph and Telephone, the domestic telecommunications monopoly, to make it cheaper for private sector operators to plug international or long distance calls into NTT's local networks.

- Ensure that Japanese government policies for more open public procurement are carried out.

The signs are that the Japanese government and the behind-the-scenes power of big business also impede foreign competition.

Retailing is a good example because it touches everyday

lives. Japan's large scale retail law, governing opening hours and planning consent, has been revised twice in the past two years to make life easier for new shops. Since the second revision last May, the number of supermarkets open in Japan has quadrupled to about 80 a month as a result. Yet still less than 10 per cent of supermarket goods are foreign.

Meanwhile, Renter reports that Japanese officials yesterday said they were sticking to their guns in their dispute with the US over access to Tokyo's car and car parts market, despite an agreement to re-open stalled talks on the issue.

Last Thursday Mr Mickey Kantor, US trade representative, said he and Japanese trade minister Ryutaro Hashimoto had agreed to re-open vehicle sector talks, but set no date. The talks have been stalled since the two sides failed to reach agreement at the end of September.

Yesterday Mr Kantor warned Japan that he intended to pry open its automotive market, even if that meant resorting to unilateral trade measures.

"We are going to make sure we make progress one way or another," Mr Kantor, in Jakarta, said for broader Asian-Pacific trade talks.

President Bill Clinton, also attending the Asian-Pacific trade talks in Indonesia, told prime minister Tumimichi Murayama yesterday that more progress on trade - especially cars and car parts - was needed, a US official said.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES

	Exports	Imports	Visible trade balance	Current account balance	Ecu exchange rate	Effective exchange rate
1985	279.6	174.2	-164.5	0.7823	100.0	
1986	231.0	140.6	-150.4	0.9836	80.2	
1987	210.7	129.1	-81.6	1.0241	70.3	
1988	272.5	100.2	-172.3	1.0223	67.8	
1989	330.2	99.3	-230.9	1.1017	69.4	
1990	309.0	79.3	-230.7	1.2745	85.1	
1991	340.5	53.5	-286.2	1.2991	64.5	
1992	345.9	65.2	-280.7	1.2957	82.9	
1993	397.3	98.7	-58.6	1.1705	65.6	
4th qtr. 1993	106.8	-25.9	1.3888	86.4		
1st qtr. 1994	106.9	-28.8	28.7	1.1244	86.6	
2nd qtr. 1994	107.7	-32.7	-31.9	1.1605	86.3	
3rd qtr. 1994				1.2232	82.8	

	Exports	Imports	Visible trade balance	Current account balance	Ecu exchange rate	Effective exchange rate
October 1993	34.5	-9.3	24.8	1.1597	95.5	
November 1993	35.5	-8.6	25.9	1.1282	65.6	
December 1993	35.6	-8.6	25.9	1.1282	65.6	
January 1994	35.2	-9.7	25.1	1.1139	67.7	
February	34.1	-10.6	24.9	1.1184	66.7	
March	37.5	-8.4	27.2	1.1410	65.1	
April	36.1	-10.6	27.6	1.1385	66.0	
May	36.3	-11.0	26.1	1.1622	65.3	
June	36.3	-11.0	26.1	1.1622	65.3	
July	33.6	-12.2	26.0	1.1056	100.6	
August	36.8	-10.6	26.9	1.2167	63.1	
September				1.2312	62.3	

	Exports	Imports	Visible trade balance	Current account balance	Ecu exchange rate
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Rebublicans look to 1996 presidential election after last week's congressional victory

Gramm, Specter eye White House

By George Graham in Washington

Leading Republicans have barely savoured the triumph of last week's crushing victory in the US congressional elections before setting their sights on the presidential election in 1996.

Small towns in Iowa and New Hampshire, the first states to hold ballots in the 1996 primaries, have been crowded over the last three days with hopeful Republican candidates, as Senator Phil Gramm of Texas and Senator Arlen Specter of Pennsylvania formally threw their hats into the ring for their party's presidential nomination.

It came as no surprise that Mr Gramm, an abrasively conservative economics professor, should announce that he was filing papers this week with the Federal Election Commission to put the legal structure in place for a campaign.

Mr Gramm has made no secret of his plans, and clearly wishes to capitalise on last week's election success, for which, as chairman of the Republican senate campaign committee, he can claim at least partial credit.

But Mr Specter's announcement that he is "exploring" a candidacy is seen as a more quixotic venture - and perhaps a sign that the Republicans' prospects are not so uncoupled as they might appear after last week's triumph, which has led many in the party to conclude that President Bill Clinton is destined to follow the last Democrat in the White House as a one-term president.

For a moderate such as Mr Specter to



Arlen Specter: his candidacy suggests that he would attempt to pull the party back towards the centre

run, with minimal hopes of winning, suggests that the party could have trouble remaining united after its tilt to the right in recent years.

His candidacy would resemble in some respects that of Mr Paul Tsongas in the 1982 Democratic primaries - a bid to pull his party back towards the centre, more than a realistic quest for the nomination.

In his announcement yesterday Mr Specter took aim at "spoilers" such as



Phil Gramm: can claim at least part of the credit for the Republican party's election success last week

Mr Pat Robertson, the conservative Christian leader, and Mr Pat Buchanan, the former Nixon speechwriter whose maverick candidacy so irked former President George Bush in 1988.

"It is important at the outset to focus on the far-right fringe," Mr Specter said.

A host of other Republican hopefuls could enter the lists. Senator Robert Dole, the acid-tongued leader of the new Senate majority, said he would make up

his mind by February 15. At least six members of Mr Bush's cabinet - secretary of state James Baker, defence secretary Dick Cheney, labour secretary Lynn Martin, housing secretary Jack Kemp, vice-president Dan Quayle and education secretary Lamar Alexander - are also possible candidates.

Of these, Mr Kemp started with the most public esteem but it is Mr Alexander who now appears to have the best position.

A former governor of Tennessee, he is not widely known but has built a strong political network, and is likely to win wider support among the 31 Republican governors than other candidates more rooted in Washington.

Iowa, which holds party caucuses in January, is a presidential election year to decide who to nominate for the presidency, counted for little in 1992 because Senator Tom Harkin, a candidate for the Democratic nomination, was widely expected to sweep his home state. New Hampshire holds the first presidential primary in the country.

Both states have in the past provided an important springboard for candidates to raise their national profiles and to attract money for their campaigns in the rest of the country.

In 1992, however, California and New York will both hold their primaries much earlier in the process, instead of waiting to the end.

Campaign managers believe, therefore, that a serious candidate will need a good organisation and at least \$30m in hand by January 1996.

By George Graham

After taking a severe beating at the hands of their Republican opponents in last week's elections, the Democrats yesterday started to fight among themselves over who should control what remains of their party.

Congressman Charlie Rose of North Carolina was expected to announce yesterday that he would challenge Congressman Dick Gephardt of Missouri for the minority leadership, setting the scene for a pitched battle between the Democrats' competing wings.

If the Democrats had kept a majority in the House of Representatives, Mr Rose might well have challenged Congressman Tom Foley for the speakership. But in the Democrats' general defeat, Mr Foley lost his own bid for re-election in eastern Washington state by the slimmest of margins.

As majority leader in the outgoing Congress, Mr Gephardt ranks second in his party to the Speaker. With no speaker, the minority party's leader ranks first.

Mr Rose represents the more conservative southern wing of the Democratic party, strongly supporting tobacco growers -

the mainstay of his North Carolina district - and playing behind-the-scenes politics from his current position as chairman of the House administration committee.

Mr Gephardt, meanwhile, began as a moderate and was one of the founders of the Democratic Leadership Council, the centrist group which claims President Bill Clinton as one of

the expected 294 Democrats in the new House results from some districts are not yet final) a clear majority represent districts in the northeast and midwest. Among the remaining southern Democrats, a much larger proportion now represents black and Hispanic districts. Both groups are shifting the party's centre of gravity to the left.

In the Senate, a rather different leadership contest is brewing. Senator Jim Sasser had been expected to succeed Senator George Mitchell, the retiring majority leader, but lost his re-election bid in Tennessee.

That leaves Senator Tom Daschle of South Dakota, who is viewed as having a philosophy very similar to Mr Gephardt's, to compete against Senator Christopher Dodd of Connecticut, another of the Senate's liberals.

Peru's success hampers quest for debt deal

Sally Bowen and Stephen Fidler on a difficult case for generosity

A powerful economic recovery could well hamper the Peruvian government's quest for an advantageous debt deal with its bank creditors. With the economy likely to grow at the fastest rate in Latin America for the second straight year, and its foreign exchange reserves at a record \$6bn (\$3.6bn), it could be tough convincing banks that Peru deserves generous treatment.

Recent announcements by economy and finance minister Mr Jorge Camet suggest talks with leading bank creditors may start in mid-December.

Not before time, says Mr Carlos Bolloña, former economy minister and architect of Peru's far-reaching economic liberalisation and reform programme. According to Mr Bolloña, Peru had made substantial advances towards a "Brady" debt reduction accord in 1992 "when negotiating conditions were considerably more propitious than today".

"The time was right, when both the debt price and international reserves were still low," says Mr Bolloña. "Now you can't go crying to the banks, and negotiations will be much harder." Peru's debt is trading in the secondary market at around 56 per cent face value, compared with less than 20 per cent at the end of 1992.

A deal in 1992 was stymied, however, by the still-unexplained sacking of Mr Bolloña and a battle over a disputed \$72m debt to two New York banks - which was formally recognised by the Peruvian Congress only after 10 months of deliberations.

Ministry advisers are now saying they would like to see a Brady deal in place some time next year. Many bankers think this may be difficult, particularly given presidential elections next April.

Two technical obstacles must be cleared. The banks insist that Peru pay some \$1.5m in legal fees they incurred in legal actions against the government, and the government insists the banks withdraw all pending lawsuits.

The main complication will be the huge amounts of interest arrears owed dating back to 1984. "Peru is the country with the largest ratio of arrears to principal; that's going to involve some hard negotiations," says Mr Peter West of the London-based West Merchant Bank. According to calculations by the Institute of International Finance, an international bank think-tank in Washington, using contractual interest rates the ratio of interest arrears to principal will be 142 per cent by the year end, and 162 per cent by the end of next year.

Banks have always resisted giving generous terms on arrears to discourage debtors from delaying interest payments. The sticking point will not be the terms on the roughly \$3.5bn of principal that is likely to be fairly rapidly settled, say bankers, at a discount of 45 per cent (as in Ecuador's just completed deal)

or 50 per cent (as in Bulgaria).

The sticking point will be what happens over the more than \$4.2bn in overdue interest.

Some economists think that a generous settlement on interest is needed, given that Peru's overall debt position remains critical despite the breathes given under a generous September 1992 rescheduling deal with the Paris Club of creditor governments.

The country owes more than \$22bn, almost six times current annual export earnings and probably not far short of actual GDP.

Mr Paul Luke of Morgan Grenfell in London argues that the banks will be forced to write off some of Peru's past due interest. Without this, he argues, it will be impossible to finance the debt deal from the country's tax revenues - which have proved notoriously difficult in the past to increase beyond present low levels of around 11 per cent of GDP.

Mr Roberto Abusada, now an adviser in the economy ministry and a former vice-minister, agrees. "We're at the limits of our fiscal possibilities and we need a highly advantageous deal."

Mr David Atkinson of Standard Bank in London believes the negotiations will not be easy, but thinks banks may well worry less about setting precedents with a relatively generous settlement on interest arrears.

Many bankers think that

Peru's high reserves should allow a buy-back of some of the debt for cash - something Ecuador could not afford. Furthermore, a prolonged negotiation could allow further debt to be liquidated through debt-equity swaps in the government's privatisation programme.

Peru has raked in large amounts of cash from state company sell-offs. The total so far exceeds \$2.7bn and there are important assets, including electricity generating companies, fishmeal plants, oilfields and refineries and the giant state-owned mining and refining company Centromin, still to go under the hammer.

Economy ministry officials say privatisation has added some \$2bn to the reserves and this cannot, by law, be diverted into debt repayments. In addition, bank reserve requirements mean that 45 per cent of all dollar deposits in Peru - about two-thirds of total deposits - are placed in the central bank, hugely swelling the reserve total.

Peru also has a large deficit on current account - around \$1bn for the first half year alone. It is being financed by the inflow of long-term capital, mainly from privatisations and the short-term capital still flooding into the high-performance Lima stock market.

Neither of these sources can be counted on to continue for more than a year or two. Export earnings, though on target for a record \$4bn this year, remain vulnerable to fluctuations in raw materials prices. Peru's real capacity to service debt has thus changed little in 15 years.

Education

Business

The Great Fire

ENTERTAINMENT

Information

DATA SERVICES

EDUCATION

Have you seen the bigger picture of cable? It's not just about entertainment and telephony, but also provides information, data services and education. Today, TeleWest offers around 36 channels, including TLC, presenting entertaining educational programmes. Down the line, we believe that cable technology, including digital compression, will enable us to provide more than 150 channels, including one for 'The Graduate' maybe?

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THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1995 prize, worth not less than £3,000, is:
DOES FREE TRADE THREATEN THE ENVIRONMENT?

Applicants, aged under 35, of any nationality, should submit up to 1000 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 6 1995

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NEWS: UK

Better-than-expected data but price pressures continue to grow

Figures ease inflation fears

By Gillian Tett
and Philip Coggan

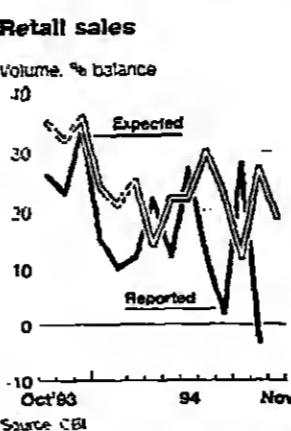
The cost of goods leaving UK factories rose by less than expected last month, easing fears that inflation pressures will trigger a rise in interest rates in the coming weeks.

However, underlying price pressures in industry continue to grow, suggesting that fresh impetus for a rate rise will emerge in the months ahead.

The Central Statistical Office yesterday said that the cost of goods produced by UK manufacturers for the home market rose by 0.1 per cent in October, compared with September, and 2.3 per cent for the year to October.

The figures were flattered by a fall in petrol prices. Measured without the volatile food, drink, tobacco and fuel sectors, output prices rose by 0.4 per cent in the month.

Nevertheless, the data was better than the City had expec-



ted and prompted some analysts to suggest that further rate rises are unlikely this month.

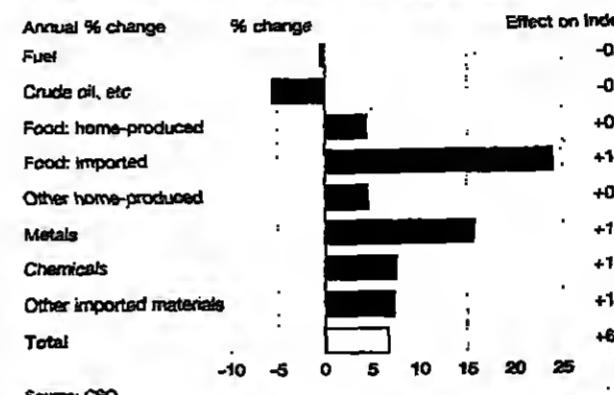
Mr Eddi George, governor of the Bank of England, and Mr Kenneth Clarke, UK chancellor, are understood to have agreed to leave interest rates unchanged at 3.75 per cent at their regular monetary

meeting earlier this month. However, expectations of a rise in US rates fuelled speculation that a UK base rate rise might be imminent. The US Federal Open Markets Committee meets in Washington today, and is widely expected to raise rates by at least 0.5 per cent.

It is thought that an additional meeting between Mr George and Mr Clarke would be required ahead of their next scheduled meeting on December 7 for the UK to follow any US lead immediately. However, most analysts believe that a UK interest rate rise is likely to be delayed until after the Budget on November 29.

Yesterday's data painted a mixed picture. The price of fuels and materials purchased by manufacturers rose by a seasonally adjusted 0.1 per cent in October, compared with September, the lowest monthly rate since January. Over the year to October input prices rose by 6.9 per cent.

Mixed picture: the cost of materials



Source: CSO

erably lower than the growth in raw material costs, suggesting that many manufacturers are still being forced to absorb the input price increases themselves.

Input prices rose by 6.9 per cent in the year to October, and by 0.4 per cent between September and October.

Nevertheless, the breakdown of the data painted a mixed picture of the underlying inflationary pressures, with some manufacturing sectors continuing to hold down their prices, while others are now passing recent rises in raw materials costs on to their customers.

Output prices in the rubber and plastics sector, for example, rose by 1.7 per cent between September and October, and by 2.7 per cent in the three months to October. This year rise was consid-

erably lower than the growth in raw material costs, suggesting that many manufacturers are still being forced to absorb the input price increases themselves.

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Output prices in the rubber and plastics sector, for example, rose by 1.7 per cent between September and October, and by 2.7 per cent in the three months to October. The CSO said several large

plastics manufacturers reported that these price rises had been forced on them by rising raw materials costs, which grew by 7.7 per cent between July and October.

The cost of raw materials in the chemicals sector also rose 1.2 per cent last month. Some of this rise was passed on to customers, with output prices growing by 0.7 per cent in the month.

Meanwhile publishing, paper and pulp input prices rose by 1.2 per cent in the month, while output prices grew by 0.6

per cent. These rises were partly offset by the fall in some commodity prices.

Coffee costs, for example, fell by 5 per cent between September and October. However, this followed a dramatic surge in coffee prices earlier this year with coffee costs still three times higher than for last October.

The monthly drop in coffee prices caused imported food costs to fall by 2.3 per cent in the month, although prices still stand 24 per cent higher than last October.

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BT set to test full video on demand

By Raymond Snoddy

British Telecommunications will announce today that it is going ahead with a full commercial trial of its ambitious video-on-demand technology early next year.

A first trial involving 60 homes, mainly of BT employees, was a technical success. But because the service was free, little useful information was gained about consumer demand.

BT will begin next month recruiting consumers in 2,500 homes in the Colchester and Ipswich areas for beginning in the spring.

BT's video-on-demand technology involves sending television pictures in digital form from a database down ordinary telephone lines. The capacity of the line is enough to carry a film and an ordinary voice conversation at the same time.

In the Colchester trial the converter boxes needed to turn the digits back into a television picture will probably be supplied free. However, consumers are likely to be charged for the use they make of the service to try to provide as realistic a commercial test as possible.

BT sees video-on-demand providing eventually a large range of services but the initial trials are likely to centre on films and making available on demand television programmes viewers may have missed.

Five programme suppliers have signed up for the trial. They are Kingfisher, the Woolworths holding company, Granada through its London Weekend Television subsidiary, Pearson - owner of the Financial Times - Carlton Television and the BBC.

Pact, the main body representing independent television and film producers, will this week formally accuse the BBC of being guilty of a restraint of trade.

Mr Tom Gutteridge, chairman of Pact - the Producers Alliance for Cinema and TV - will make the complaint of unfairness to Mr Will Wyatt, managing director of BBC Television.

Pact, which represents more than 800 independent production companies, claims independents are denied fair access to programme proposals.

The main complaint is that independents do not have guaranteed access to the BBC's channel controllers. Mr Alan Yentob at BBC 1 and Mr Michael Jackson at BBC 2. Ideas have to be filtered first through heads of department, who are at the same time promoting in-house ideas.

Low gas prices are 'unsustainable'

By Robert Corraine

British Gas says it is making little effort to regain market share in the industrial sector because present low prices are "unsustainable".

Mr Simon Kirk, managing director of Business Gas, the new name for the contract trading division which sells gas to industrial and commercial users, said yesterday customers were getting "a wonderful deal" because of intense competition in the sector.

But he said industrial gas prices had

fallen "too low for gas companies to make money on a long-term basis".

Ofgas, the industry regulator, recently lifted restrictions which prevented British Gas from offering discounts to commercial customers. The restrictions were imposed to encourage the growth of competition in the industrial segment of the market.

British Gas's share of the overall market above 2,500 thermos a year has fallen to 51 per cent, according to Mr Kirk, and could fall further. In the large company market above 25,000 thermos the share has fallen to 14 per cent. But the company was not

intent on rebuilding market share because of the low prices. Instead it will focus on profitability.

Mr Kirk called on Ofgas to lift the remaining restrictions on the company next year. He said current rules prevent it from tendering for multi-site contracts which include locations which use less than 25,000 thermos.

He predicted that the competitive pressures in the sector were unlikely to ease soon. Some executives at independent gas marketing companies do not expect the market to improve for at least a year.

Oiling the wheels of economic success

Liverpool must work hard to reap the rewards from its local oilfields, says Ian Hamilton Fazey

A"Klondike mentality" on Merseyside is preventing some companies in the region from seizing the opportunities offered by big investments in oil and gas fields off Liverpool.

Mr Alan Kennedy, a recently retired Shell executive with more than 20 years' experience of the offshore industry, who advises a local authority, says local companies will have to fight hard to win business arising from the oil finds.

He claims some are not ambitious enough and expect orders to come to them simply because they are on the spot.

"The oil industry doesn't need Liverpool and Merseyside," he warns. "It's self-contained and can import everything it needs."

His caution is echoed by Mr John Carne, operations director of US-owned Cooper Energy Services in Bootle. "I discourage the belief that this will be another Klondike," he says.

"You have to take a more measured approach. One should not predict success on the back

of a few oil and gas fields - we have to be cautious."

Those "few" fields could be significant. They are in Liverpool Bay, the stretch of Irish Sea in the right-angle formed by Lancashire and North Wales. There are 200 barrels of oil, mainly in Douglas, a field 15 miles north of Point of Ayr on the Welsh side of the Dee estuary. The rest is in a field called Lennox, five miles west of Southport.

Lennox also contains gas - part of 1,000bn cu ft found there and in two other fields by Hamilton Oil, a subsidiary of Broken Hill Proprietary, the Australian steel, minerals and energy group. Gas has also been found in nearby fields called Hamilton and Hamilton North. Field life is estimated at 17 years, but the Hamilton consortium - its partners in the exploration are Lasmo and Monument - expects to find more. In fact, 16 companies have obtained exploration licences for the area.

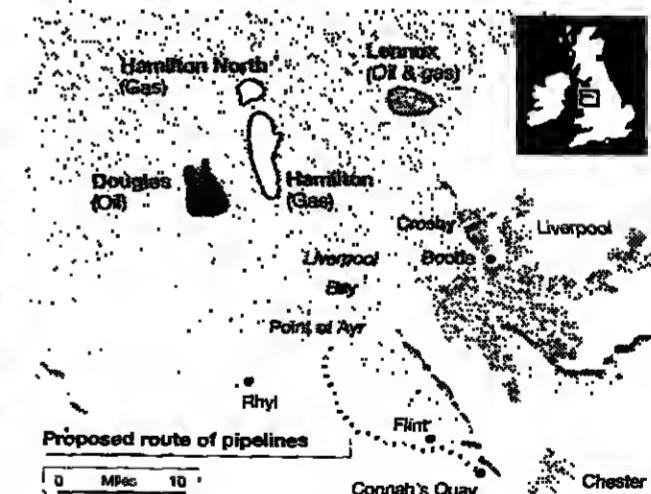
Hamilton chose the unused docks at Bootle as the onshore supply base for the project.

They look at the growth of Aberdeen 20 years ago and hope for something similar. But Aberdeen became a boom town with an oil price of \$30 (£18) a barrel. Something similar is not going to happen here with the price down to \$18.

As margins have tightened, oil companies have become increasingly cost-conscious.

"We don't expect Hamilton to employ a lot of people," Ms Darwin says. "Meeting technical specifications locally may also require a lot of investment as well as a new understanding

Developments in Liverpool Bay



of what is meant by service in an industry that expects it instantly, 24 hours a day.

"But we also know they will want day-to-day consumables. This is where we are already beginning to see immediate benefits to the local economy."

These may be merely the crumbs of Hamilton's total £350m budget for all onshore and offshore spending on the Liverpool Bay project - but

they can sustain a lot of small companies.

Mr Mike Swift, director of Sefton Chamber of Commerce and Industry, says: "To get any of this new money into the local economy, we have had to learn how the oil and gas industry buys its goods and services. We have also had to understand it's not another Klondike where fortunes will be made easily."

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7 speaker CD player, defies the notion that beauty is only skin deep. Under the bonnet, the GS300's 212 hp (156 kW), 3-litre, 24 valve engine is mounted on its own sub-frame, before it is assembled on the body to absorb the slightest vibration. Its 4-speed automatic transmission adapts to the driver's mood and its independent double wishbone suspension guarantees high speed stability; confident braking and precise cornering. For peace of mind, the GS300 comes equipped with a host of safety measures. Advanced electronic ABS

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NEWS: UK

MPs to safeguard role of mandarins

By Philip Stephens,
Political Editor

An influential committee of MPs is set to call for a statutory code of conduct to guarantee the political independence of Britain's civil service.

In a report critical of the stance adopted by Sir Robin Butler, the cabinet secretary, the committee is expected also to insist that ministers remain directly responsible to parliament for semi-independent executive agencies.

The report by the Treasury and Civil Service committee is understood to reject Sir Robin's view that existing rules and procedures provide sufficient protection for the impartiality of the civil service.

The report's publication next week will echo disquiet among Sir Robin's colleagues in Whitehall about his high-profile role in a number of political controversies. These include his investigation of ministers in the "cash-for-questions" row and his exoneration of Mr Jonathan Aitken, the Treasury secretary, in the dispute over payment of a bill for a weekend stay at the Ritz Hotel in Paris.

The report, due to be published on November 24, has been endorsed by the full committee, which has an in-built Conservative majority.

The proposal for a code of conduct with statutory backing to replace the dozen separate sets of rules under which civil servants now operate, falls short of the more prescriptive Civil Service Act favoured by some MPs.

But the new code would set out simple terms the obligation of civil servants to be impartial and objective and would highlight the duty of ministers to respect their officials' political neutrality.

It would also end the present system in which the cabinet secretary is the final arbiter in cases where civil servants claim they are being pressured to act improperly.

The MPs also recommend an independent appeals system.

Fresh controversy over Pergau dam

By James Blitz

Britain could use its overseas aid budget to fund Malaysia's Pergau dam project, despite a High Court ruling last week that the government had acted illegally in making such donations.

Amid growing controversy about the use of aid money to help finance international arms deals, officials at the Treasury, the Foreign Office and the Overseas Development Administration have been examining ways of paying more than £200m to Malaysia without contravening the court judgment.

The High Court ruled the ODA could not make direct payments for the Pergau dam project because it does not promote the development of a country's economy as required by UK law.

However, Treasury officials are now examining a scheme whereby the ODA could be required to make the payments indirectly so that Britain continues to meet a commitment made by Mr Douglas Hurd, the Foreign Secretary, three years ago.

Under the proposal, the cost of Britain's aid donation to Malaysia would be met from the Treasury's contingency fund. The Treasury would then make commensurate cuts in the ODA's budget.

The Foreign Office is understood to have warned that this method of paying the Malaysians could run counter to the spirit of the High Court judgment and might invoke further legal penalties.

However, Foreign Office officials will be keen to ensure that the payments

do not come from their own budget. In wake of the High Court ruling, the government must decide quickly on how it will make the payments.

Under the agreement struck with the Malaysian government, the ODA agreed to use its Aid and Trade Provision to provide a total of £234m in staged payments to help build the dam.

The government still has to make some £215m of these payments, which meet the costs of borrowing funds at concessionary interest rates to help build the dam. The next payment - some £15m - is due on December 20.

The controversy over the Pergau dam comes amid speculation that the UK has used development aid to forge a £6.1bn arms deal with the Indonesian government.

At the weekend, the Foreign Office rejected any connection between weapons contracts and aid packages to the government of President Suharto.

However, it emerged yesterday that UK military officials are planning a four-month military tour of Indonesia and other Far Eastern countries next year to promote UK naval equipment.

It is understood that Westland-built Lynx helicopters will be demonstrated to potential buyers when two Royal Navy frigates join Operation Australia '95 in June.

The ships will visit Indonesia, Malaysia, Singapore, Brunei, Thailand, Australia, New Zealand and Sri Lanka during the tour, scheduled to last from June to October.



Shaking off the glitches that plagued trial runs, high-speed trains rolled on schedule Monday during the first day of regular passenger services linking Paris, London and Brussels through the Channel tunnel. The inaugural London-Paris train even arrived two minutes early. Ten minutes after leaving Waterloo station the 400m, 18-car train hit its top speed of 300km per hour (187 mph), slowing to 160 kph (100 mph) for the 20 minutes it took to pass through the 31.4-mile tunnel. Picture: Tony Andrews

Major determined to shake 'sleaze' image

By David Owen

Mr John Major last night underlined his determination to shake off the charges of sleaze that have damaged his government, with a robust attack on MPs who take on too many paid outside interests.

The prime minister used his speech at the Lord Mayor's banquet in London to defend the right of MPs to have outside interests and to argue that Britain would not benefit if

parliament were populated by "wholly professional" politicians. But he said Westminster should not be "a hiring fair" or a "way" to other jobs, "as frankly it sometimes has been".

Speaking as MPs prepared for tomorrow's Queen's Speech detailing next year's legislative programme, Mr Major said the recently established Nolan committee would have a continuing role in policing standards in British public life.

The body's task was not just to meet "immediate questions", he said. It was "to act as a running authority of reference - almost, you might say, an ethical workshop called in to do running repairs."

In a speech billed by Downing Street as more usually his personal creation, Mr Major underlined the importance of attracting the "right people" into public service and urged commentators to use their "very great" freedom to attack and expose with responsibility.

Acknowledging the need to improve the accountability of the public service, he said government had been "too secret too long". "It is damaging if there appears to be some kind of inside track - a gulf between those who know how to play the system and others who do not," he said.

In a speech that ranged much more widely than the occasion's traditional focus on foreign affairs, Mr Major also commented on the economy, business and Northern Ireland.

Welcoming recent remarks on the need for responsibility in setting executive pay levels, he said there was "no doubt the resentment that large and often unjustified pay rises" could cause.

He said British capitalism had become "capitalism with a conscience, but there was still more that business could do to improve its image.

UK NEWS DIGEST

Court ruling a boost for Lloyd's Names

Hard-hit members of Lloyd's of London yesterday won a court order forcing details to be given on the level of insurance cover bought to meet possible negligence awards by the professional agencies they are suing.

The ruling in the High Court may lead to some indication being given about the amount of money available to meet any damages awarded to Names, the individuals whose assets have traditionally supported the Lloyd's insurance market.

The decision is a fillip for Names such the Goodall-Walker Action Group members who last month won damages they estimated at £50m against Lloyd's agencies but have yet to discover how much they might actually receive.

However lawyers acting for those who provided the "errors and omissions" cover said they would appeal against the ruling.

Row over nuclear waste dump

A proposed nuclear waste dump in Cumbria, northern England, should be abandoned because it is in an earthquake zone, says Greenpeace, the environmental campaign group.

It said the safety risk at the underground Nirex site at Sellafield was being ignored by the government and nuclear industry, which had chosen the site for political, not geological reasons.

Nirex dismissed the claim as "nonsense". A decision on planning permission is at least four years away.

Editor to step down

Mr Andrew Neil, editor of the Sunday Times for 11 years, yesterday severed most of his links with Mr Rupert Murdoch's News Corporation in a pay-off reported to be in the region of £1m.

Mr Neil, 45, has turned down the offer of a mighty US TV show after Mr Murdoch's Fox Television network axed his planned weekly current affairs programme.

He will now concentrate on a freelance broadcasting and writing career, including a book about his 10 years as Sunday Times editor. But he will continue to write for the paper occasionally after it steps down on December 31.

"It's not divorce, it's an amicable separation," he said in London yesterday.

Convenience food sales rise

Ready-made meals comprised almost 35 per cent of the average UK household's food bill last year, a rise of nearly 10 per cent since the early 1980s, according to the 1993 National Food Survey.

Sales of pizzas, frozen chips, crisps and other potato snacks also rose, while consumption of beef and lamb has dropped, according to the survey, published by the Ministry of Agriculture Fisheries and Food.

The Meat and Livestock Commission said high lamb prices probably accounted for the drop in consumption, while beef sales had been influenced by adverse publicity about BSE - mad cow disease.

The survey showed that fresh potatoes accounted for 40 per cent of household consumption by weight in 1993 compared with 48 per cent in 1983.

In just five years since reunification, the former East Germany has become one of the most attractive locations in Europe for international investors.

One of the prime reasons is its new and advanced telecommunications infrastructure, the most sophisticated in the world. And the speed with which Deutsche Telekom has put it all in place is in itself a feat of engineering unparalleled in the world of communications.

Currently, no fewer than 100,000 new telephone lines are being connected every month - over twenty times more than in the old German Democratic Republic.

The telephone infrastructure for Eastern German industry is already fully established. 75% of all local networks have been completely overhauled.

Deutsche Telekom

Data lines are now available in every area. And the same applies to mobile networks, radio, television and, from 1995, ISDN - the new nervous system of European industry.

In high-performance fiber optics technology, Eastern Germany even leads the field. As the world's first network operator, Deutsche Telekom is bringing fiber optics right to its customers' doorsteps in the eastern part of the country.

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TECHNOLOGY

Microsoft on-line to the future

The software giant's planned information service for PC users is assessed by Louise Kehoe

Microsoft is set to bulldoze its way into the on-line computer services business with the launch of the Microsoft Network, unveiled by Bill Gates, chief executive, yesterday.

Gates described his vision of how data networks will change the way people work, learn and communicate by the year 2005 at the huge Comdex computer trade show in Las Vegas. He said his planned on-line service will be a significant step toward realising the full promise of personal computing by putting "information at your fingertips".

Microsoft's plans are not just futuristic dreams. The world's largest and most profitable software company aims to make the on-line services business a central element of its long-term growth. As well as investing heavily in the new business venture itself, Microsoft is forming partnerships with telephone companies, publishers and entertainment groups to create a broad range of on-line services.

In preparation for these services, Microsoft has developed software for users and information providers. The company is also proposing a business model that it believes will draw substantial third party investment to creating new interactive on-line services, greatly expanding the market.

The ultimate goal is to establish the Microsoft Network as a standard "platform", or technology foundation, for interactive on-line services in much the same way that its Windows program is the software base for a huge variety of personal computer applications.

The Microsoft Network "will provide a setting for a worldwide electronic marketplace of products and services from Microsoft and third parties," the company says.

Access to the Microsoft Network will be one of the features incorporated in Windows 95, a new version of the widely-used PC operating system program, to be released next April or May. Purchasers of PCs loaded with the new software as well as those who upgrade their current versions of Windows, will

be offered a discount or free trial of the basic communications services of the Microsoft Network. These will include electronic mail, bulletin boards and chat lines.

But Microsoft plans to expand its on-line services quickly with the addition of newspapers and magazines, shopping catalogues, games and educational services as well as its own base of services. To draw publishers to its network, Microsoft is offering them flexibility in how they run and charge for their on-line services.

An on-line magazine on the Microsoft Network might, for example, charge a modest subscription fee but raise additional revenue from advertising. A shopping catalogue might offer free access but charge a transaction fee. Both will be able to control the look and feel of their on-line service to preserve their brand image.

"We will be more flexible than existing on-line services," says Bill Miller, Microsoft director of on-line services marketing. "Providers will not be limited in the ways in which they realise revenue for their services. More important, they will retain the majority of the revenues that their content and services generate."

Most of the current on-line services charge users simply according to how much time they spend connected to the service and pay "content-providers" a flat 20-30 per cent share of revenue. For users, Microsoft's plan will mean lower fees for basic services and the

option to spend more on specific information sources. It also eliminates the biggest drawback to exploring new on-line services - the cost of connect time as you browse.

To support this new approach to the on-line services business, Microsoft has created a sophisticated billing and tracking system that will be linked to credit cards and direct bank debit processing centres.

Microsoft is also creating tools to ensure security of on-line transactions using encryption technology.

Microsoft has also developed software to make its on-line services easy to use. Methods for navigating the service will be based on the familiar Windows interface.

One enhancement will be "short-cuts" - the ability to return to a favourite on-line service simply by clicking on an icon.

Companies could use such icons as a marketing tool, Miller suggests. They might, for example, send icons to users via electronic mail in much the same way that companies today distribute advertising materials in the post. Some users will throw away this "junk electronic mail", but others will be tempted to click on the icon to look at the products on offer.

By matching its approach to on-line services closely to conventional business practices, Microsoft expects to attract a broad range of potential on-line service providers that have until now been struggling to figure out how to make money in the new world of interactive multimedia services.

Companies going on-line via the Microsoft Network will nonetheless be taking a leap into the unknown. It is yet to be seen how many of Microsoft's Windows 95 purchasers will then sign on to the service.

Companies going on-line via the Microsoft Network will nonetheless be taking a leap into the unknown

In contrast, companies such as Mosaic Communications that are building software tools to support electronic commerce on the Internet - the international computer information network with an estimated 25m-30m users - have an established customer base.

"Companies that are writing applications for the Internet today



Gates sees a world community of people, ideas and information 'at your fingertips'

are going to be best poised to create businesses in interactive digital services," says Jim Clark, chairman of Mosaic Communications, a venture that sells Internet software.

"Large companies are flocking on to the Internet because it has worldwide reach," he claims.

"The Internet is going to get bigger and bigger and bigger and the Microsoft Network will end up being a footnote. I think it will fail. In the long term it will become just another service on the Internet."

In the short term, however, Microsoft's plans are sending a chill through the commercial on-line services industry. CompuServe, Prodigy and America Online, the three leaders in consumer-oriented on-line services, which have about 6m subscribers, are scrambling to drop prices and upgrade their services in anticipation of the Microsoft Network.

Microsoft acknowledges that the perceived threat to established services may be overblown. "The notion that Microsoft enters the market and the world changes is crazy," says Miller. "From where I sit, we have a long way to go to match the infrastructure and customers and partners of the existing services."

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Clive Cookson on an ambitious biotechnology network

Toolbox for genetic medicine

The most ambitious commercial network dedicated to research and development in genetic medicine so far was announced yesterday by Rhône-Poulenc Rorer, the Franco-American pharmaceutical group.

RPR has set up collaborations with 14 companies and academic research organisations in the US and France, to create what it says is "the world's first broad biotechnology network" in the related fields of gene therapy and cell therapy. At the same time it is establishing a new division, RPR Gencell, to co-ordinate the network.

Gene therapy involves treating disease by transferring new genetic material (DNA) to the patient's cells. Cell therapy means removing cells from the body and treating them with biological agents, such as growth factors, to increase their activity before returning them to the patient.

The two techniques coincide in "ex vivo gene therapy", when DNA is added to cells removed temporarily from the body, to restore the function of a missing or defective gene.

"Cell and gene therapies offer the opportunity to cure disease at its origin, while improving quality of life, reducing healthcare costs and developing new preventive practices," says Robert Cawthon, RPR chief executive.

"It is clear that a variety of technologies - a toolbox, if you will - are needed if we are to conquer diseases such as cancer, Alzheimer's and cardiovascular disease. Our answer is RPR Gencell, an integrated network of external and internal scientists that will share the 'tools' and expertise necessary to build successful cell and gene therapeutics on an accelerated timescale."

According to Thierry Soursac, general manager of RPR Gencell, the company has invested \$300m (£190m) over the past two years in setting up the network. RPR expects to spend about \$100m next year on R&D in gene and cell therapy.

Other international drug companies, such as Sandoz and Roche of Switzerland, Glaxo and SmithKline Beecham of the UK, and Eli Lilly of the US, have made substantial investments in external R&D through alliances with biotech companies and universities. But Soursac claims that the RPR network is better planned and more comprehensive in its chosen field.

"The others have less a network and more a succession of investments," he says. "We have built something from the ground up, with clear vision and therapeutic focus."

According to Soursac, RPR was able to set up its collaborations relatively inexpensively, without the huge up-front payments that some other drug companies have made to biotech partners, because its partners can see the benefits the network will bring them.

"For example, Ed Rubin [of the Lawrence Berkeley Laboratory Human Genome Centre, California] is floating on tens of millions of dollars in grants from the US government's gene sequencing programmes," Soursac says. "He doesn't need more money. What attracted him is the platform of technology offered by the club."

Rubin agrees that his centre is less interested in more funding than in using the RPR network to speed up the application of newly discovered genes, particularly those predisposing to cardiovascular (heart) disease. "We have good candidate genes," he says. "We need better tools to deliver them to the patient."

The experimental "vectors" used to carry new genes into human cells include various viruses and tiny fat-like particles called liposomes. But there is also evidence that simply injecting the genes as "naked DNA" can work well in some circumstances.

The RPR network had six therapies in clinical trials, with two more trials about to start. The network will focus initially on cancer, cardiovascular disease and disorders of the central nervous system.

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MANAGEMENT: THE GROWING BUSINESS

Second-hand goods treated as new

Ian Hamilton Fazey looks at EU consumer product safety laws

New EU consumer protection and product safety laws which took force in the UK last month have introduced criminal penalties of which many UK companies are still unaware, according to the Institute of Export's legal advisers.

A statutory instrument amending UK company law came into effect on October 3, enforcing a 1992 directive from the Council of Ministers. The main thrust is to extend consumer protection and product safety regulations to second-hand goods which were previously exempt.

Second-hand goods are now expected to perform as new, however illogical and unsound this may seem. The new law is enforceable throughout the EU by local trading standards officers.

"No one is sure how big the market is for reconditioned goods, but it must be worth hundreds of millions of pounds domestically," says Michael Thornton, a partner in Laytons, the institute's solicitors. "The bulk of the trade is in white goods, brown goods and televisions."

There are some large and medium-sized companies supplying second-hand and reconditioned goods to world markets - eastern Europe and parts of the Third World are targets - but much of the trade is among hundreds of small businesses, often operating from poorly-sited, retail units long abandoned by high street traders.

They repair and recondition consumer durables such as refrigerators, microwave ovens, vacuum cleaners, lawnmowers, television sets, video recorders, cameras, and electronic equipment. Many are sole traders whose business has grown from doing local repairs.

"Our experience so far is that people haven't really thought about whether their commercial terms of trading still protect them," Thornton says. "If someone sells second-hand vacuum cleaners, he or she is now treated as a manufacturer of primary goods."

"Moreover, if they import their supplies into the EU already reconditioned, they are now

regarded under EU and UK law as their manufacturer."

Previously, no warranties applied to second-hand goods other than the normal ones under the Sale of Goods Act, which meant they had to be basically fit for the purpose for which they were sold. Thornton says a Warrington supplier of reconditioned white goods to Spain has already provided a forecast of what may be coming.

Spain enforced the directive ahead of the UK but the owners of the Warrington company did not worry because they felt its BS5570 quality controls, coupled with a relatively high margin on many of its second-hand goods, would enable them to absorb the costs of putting faults right or giving people their money back.

But this proved optimistic once the second-hand goods could be treated by customers as though they had been bought brand new. The company has been forced into insolvency because the cost of rectifying comparatively few faults has wiped out its margin.

An additional aspect of the directive which is concerning lawyers is that manufacturers and suppliers must also worry about what use a product might be put to, even if it is far removed from the purpose for which it was sold.

Thornton says: "The seller now has to ask who is going to use these goods, or who might use them. Will this lead to liability over and above what they have been used to?"

The new regulations also allow the authorities - in the UK's case, local trading standards officers - to force a general recall of goods sold, with attendant publicity, if a recurring fault is found.

Prosecution is possible if a supplier fails to recall goods when ordered to do so. Trading standards officers will also be able to contribute details to a Europe-wide database as part of a trans-EU monitoring system.

Criminal sanctions now include three months' prison for guilty directors and senior managers and fines of up to £5,000 on summary conviction. The regulations are silent on penalties that might be imposed by higher courts for conviction on indictment.

A year ago, Kenneth Clarke, chancellor of the exchequer, introduced three measures in his Budget that were designed to increase the flow of equity capital to small companies.

The Enterprise Investment Scheme, Venture Capital Investment Trusts and extension of capital gains tax roll-over relief together represent one of the most concerted efforts to use fiscal incentives to coax life into young companies.

Small business watchers

described the Budget as "the best ever" for small business. But as the chancellor polishes his plans for another Budget on November 29, how have last year's measures affected small companies' ability to raise capital?

The answer is very little at the moment, as investors have been slow to come forward. Some accountants and intermediaries say the tax breaks are a well-intentioned attempt to address a shortage of early-stage finance, but that there must be changes if they are to be effective.

• Enterprise Investment Scheme. Intended to finance non-property-based trading companies, the EIS replaced the Business Expansion Scheme last December after the latter had become a vehicle almost exclusively used for assured tenancy investment schemes.

The ghost of the 1980s property boom lives on in the new EIS rules, however. To prevent the growth of property-based schemes, the new rules require a qualifying company to have no more than 50 per cent of gross assets in land and buildings.

As John Orpen, partner at Coopers & Lybrand says, there are many companies, including small manufacturers, whose main asset is their building.

A number of EIS schemes designed to finance perfectly legitimate trading companies have therefore fallen at this property hurdle; investors have been worried that if balance sheets weaken as a result of poor trading, they risk losing their EIS tax benefits by breaching this property rule.

Orpen believes speculation on property value inflation no longer figures in the minds of investors. The Enterprise Investment and Business Expansion Schemes Association agrees and has asked the chancellor in its Budget submission to drop the property rule.

There is also a problem of perception. The most recent EIS schemes were tax-driven. Now the EIS is addressing investors whose prime concern must be the prospects of the underlying business.

The 20 per cent up-front tax relief, down from 40 per cent under the most recent EIS schemes, is not wildly exciting - sponsors will charge about 8 per cent to issue an



Without some changes, the chancellor's 'best ever' measures for small companies will flush out only minimal equity capital

Wanted: a braver Budget

Richard Gourlay on why last year's moves to encourage more investment may have been too cautious

EIS prospectus, leaving a net tax break of only 12 per cent.

The uptake has consequently been low. Where the government was expecting about \$125m to be invested in EIS schemes this year, Tim Villiers, chairman of the EIBESA, says a fraction of this has been raised.

Jerry's Home Stores was quickly over-subscribed but nothing else has raised its full subscription," Villiers says of the schemes. The EIS Company, a London-based consultancy, says only about a dozen schemes have been launched.

Robert Lowe, director of Johnson Fry, the largest sponsor of BES, says his company has launched no EIS schemes. "We don't think it makes sense for major sponsors," Lowe says. "What may be happening is that a sort of cottage industry is developing at a regional level with local accountants putting together deals. Maybe this is what was intended by the government."

• Capital gains tax roll-over relief. The most recent change to this law last November allows investors to shelter capital gains by reinvesting in a private trading

company up to three years after the gain is realised.

Not only was the deferral of capital gains tax liability extended to cover the sale of almost any asset, the investor need now only reinvest the gain to receive the relief.

Orpen and other intermediaries believe roll-over relief could be the most significant of the chancellor's capital-raising instruments as there are no restrictions on the amounts that can be invested.

Inevitably, tax-based products are beginning to emerge. Johnson Fry has launched a scheme to raise up to £50m for Pioneer Oil and Gas, a private company that will buy North Sea assets already producing gas and oil and with proven reserves. Because investors are deferring their CGT liability, they are effectively receiving an interest-free loan from the Inland Revenue. It is within the new CGT roll-over relief rules, but it hardly constitutes support for capital-constrained trading companies.

• Venture Capital Investment Trusts. After months of listening to the pros and cons of the investment trust and venture capital communities,

the government is likely to produce new rules in the next financial bill. The most recent proposals suggested the VCTs would look like personal equity plans that invest the gain to receive the relief.

Much of the lobbying suggested the VCTs would fail if the government did not raise the proposed maximum investment in each portfolio company from £1m and did not introduce some form of front-end or CGT roll-over relief.

It is early days for all three schemes. None of the schemes are well established - or well understood yet by investors. Furthermore, the stock market's recent performance has not encouraged investors to think of buying shares, let alone hold some of their portfolio in unquoted investments.

No one expects the government to make sweeping changes in this year's budget. But the government would appear to have erred too far on the side of caution, some small company observers say. Unless it listens to some of the criticism, the schemes may flush out only a minimal amount of expansion capital despite the early promise.

In a Nutshell

Heavy load for directors

A recent surge of legislation has multiplied the responsibilities of directors and increased the chances that they will incur personal liability, says accountants firm Kidsons Impay. Acting with honesty and integrity may not be enough to ensure directors do not fall foul of civil and criminal law.

In a 22-page booklet, Kidsons Impay sets out the responsibilities, looks at director's liabilities, how they should handle transactions with their companies and possible protective measures. Kidsons Impay says smaller company directors are most at risk when they do not have adequate financial information and stresses the need for up-to-date management accounts.

Directors' Responsibilities Available free from Kidsons Impay, Spectrum House, 20-26 Curzon Street, London EC4A 1HY

Watch how to plan staying afloat

A third of businesses fail in their first three years mainly because of poor planning, Barclays says. Most companies that have survived their first year recognise the value of developing a proper business plan before setting out. Barclays is offering a free video on planning, sales and marketing and market research to any business opening an account before next February.

A more comprehensive description, including a model business plan, can be found in the seventh annual Guide to Venture Capital in the UK and Europe, published by Venture Capital Report.

Including appendices on cash flow projections, the loan guarantee schemes and other sources of finance like the DTI's Smart technology awards, the guide provides useful material for pre-start-up businesses.

The Venture Capital Report Guide to Venture Capital in the UK and Europe - £10 from VCR 0891 579999

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For further information please contact either W. Paxton or B. A. Branch at the company's premises on telephone number 0325 463569, or the Joint Administrators at Touche Ross & Co., 93a Grey Street, Newcastle upon Tyne NE1 6EA. Tel: 091 261 4111. Fax: 091 232 7665.

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The company is located in Siemianowice Śląskie near Katowice and manufactures: chocolate, chocolate covered products and hard candy. The company employs 456 people and had sales of 170 bln PLN in 1993 and 100 bln PLN in first six months of 1994.

In accordance with the Privatisation Law (Article 24) up to 20% of shares will be offered to the company's employees on preferential terms. The State Treasury will retain 5% of Company's shares as a reserve for the State Treasury that can be used for reprivatisation purposes (Declaration Number 86 of the council of Ministers dated October 4, 1993).

This invitation is directed to strategic investors interested in a majority stake.

Submission of expression of interest should be by fax within two weeks of the date of publication of this advertisement. After signing a Letter of Confidentiality, the potential investors will have the right to visit the company. Within five weeks from the date of publication of this advertisement, potential investors will be provided with an information memorandum. Within three weeks thereafter they should present their indicative offer.

The Minister of Privatisation reserves the right to cancel this invitation and not to take up negotiations without giving reasons.

Please submit your written proposals by fax to:

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ANNOUNCES

A second repeat public auction for the highest bidder with sealed, binding offers for the purchase, as a whole, of the total assets of VIEL S.A. now under special liquidation.

BRIEF DESCRIPTION OF THE COMPANY

VIEL S.A. was established in 1981 (Govt. Gazette 2627/81) and set up a modern industrial unit for the production of coated abrasives in the Patras industrial estate on a plot of about 12,800m². The factory has a surface area o 3,568 m² and auxiliary buildings an area of 586m². The basic machinery was built and installed by BRUCKNER of Germany and JOEL of Austria.

During the first months of liquidation the company was semi-operational. However, in April 1993, as a result of serious financial problems, the factory was closed and is now non-operational.

TERMS OF THE AUCTION

1. Interested parties are invited to receive from the Liquidator the Offering Memorandum and draft Letter of Guarantee in order to submit a sealed, binding offer to the notary public appointed to the auction. Mrs. Andriani-Dimitra Zapheiroupolou-Economopoulou, 18 Voukourestiou SLI, 5th floor, Tel. +30-1-361.8249 up to Monday, 5th December 1994 up to 1400 hours.

Offers must be submitted in person or by a legally authorised representative.

Offers submitted beyond the stated time limit will not be accepted or considered.

2. The bids will be unsealed before the above-mentioned notary on Tuesday, 6th December 1994 at 1200 hours, with the Liquidator in attendance. Parties having submitted bids within the prescribed time limit are also authorised to attend.

3. The sealed, binding offers must clearly state the offered price and method of payment (cash or credit, the number of installments, the time period over which the payments are to be made at a fixed interest rate during the entire period of settlement).

4. Offers shall be null and void unless accompanied by a letter of guarantee from a bank legally operating in Greece. The letter will be valid until the signing of the contract and will be to the amount of fifty million drachmas (50,000,000) for VIEL S.A. - COATED ABRASIVES INDUSTRY.

5. The Company's assets and all fixed and circulating elements that comprise them, immovable, moveable, claims, rights etc. are to be sold and transferred as is and where is, and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not.

6. The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90, article 46a, para. 1 as in force), shall bear no liability for any legal or actual defects or for any deficiency in the particulars of the effects for sale or rights, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.

7. Prospective buyers, hereinafter referred to as Buyers, shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of the law, the Buyers, having agreed in writing to maintain confidentiality, may receive the Offering Memorandum and may have access to any information they may require concerning the Company for sale.

8. Offers must not contain terms upon which their bindingness may depend or be vague with regard to the height of the amount offered or its method of payment or to any other essential matter affecting the sale.

9. On all points concerning the business plans of prospective buyers (job positions, height of investments, duration of operation, etc.) as well as on any other terms that may be agreed upon, the Buyer must accept clauses and other terms which will guarantee adherence to commitments.

In order to guarantee payment of the amount on credit, the sale contract will contain a dissolution clause and first mortgage, or other guarantees (bank guarantee, etc.) to be considered adequate by the creditors.

ARTS

Ashton celebrated

Clement Crisp reviews the Royal Ballet

In the weeks leading up to Christmas, the Royal Ballet is offering two programmes by Sir Frederick Ashton, with the added seasonal pleasure of his *Cinderella*. This is a first and over-due celebration of the work of the man whose creations vitally shaped our national style of classic dance.

Ashton was a genius. First Marie Rambert, then Ninette de Valois gave him his earliest chances, and de Valois – present as ever – entrusted him with the role of chief choreographer to her company in 1935. From that moment he made ballets which can be seen as an ascending curve of imaginative brilliance, craft and poetic sensibility.

I have been fortunate enough to see much of his work with its first casts. (Ashton was often indifferent to dancers who took over roles, and could make such devastating comments as "She's not chic" by which he meant wit in technique and manner). His maturity as a choreographer came after the war. For the next three decades he made ballets whose variety and felicity of means were central to the Royal Ballet's identity.

He took on the mantle of Petipa and gave us *Cinderella*, the delicious and shamefully neglected *Sylvia*, the tragic *Onegin*, the sunburst of *La Fille mal gardée*, and the romance of *The Two Pigeons*. He explored Fonteyn's gifts in role after role. He could evoke Greek myth in the mysterious *Persephone* and *Daphnis and Chloe*, and extract the essence from a drama to make a work as emotionally succinct as *Month in the Country*. He could be hugely and subtly funny in *A Wedding Bouquet*, and very moving through no less subtle means in *Lament of the Waves*. He could make dance glitter – one of his own favourite works was the sublime theorem of *Séances de ballet* – and make his dancers opulent, grand, in *Birthday Offering*.

Above all, his creativity fed on music, and on qualities he sensed in his interpreters – hence his lack of much interest in their successors. His ballets remain the truest portrait of his company for much of its existence. So now, somewhat belatedly, the Royal Ballet makes an Ashton homage. A stage shared with opera precludes the celebrations that New York City Ballet has in last spring's showing of '73 Balanchine works. But I made a tally of some 30 Ashton pieces which should be in the repertory. A national ballet owes this to its dancers and audiences: the Ashton heritage is no less important than, say, the works of Benjamin Britten, and Ashton must be accounted one of our greatest lyric poets.

Thursday night's first programme brought a revival and re-decoration of *Daphnis and Chloe*, the return of *La Valse* and *Symphonic Variations*, and duets from *Sylvia* and *Birthday Offering*, works spanning 12 great Ashtonian years, 1946-58. The evening was the victim of injuries four principals, among others, were replaced. It is for this reason that I am reluctant to say much about *Symphonic Variations*, which looked studied rather than spontaneous. Because this work has been elevated to the status of a sacred text, it is too often danced as if its cast were in the leading male role was fine the rest of the cast looked tentative. They might adopt some of the freedom and sense of giving themselves to the pulse of the music which made the opening *La Valse* look so handsome as Ravel's whirlwind bore its couples along.

The two pas de deux made long for the entire ballets from which they were extracted. *Birthday Offering* was, in 1956, a loving portrait of the company's seven ballerinas in the year of its silver jubilee. (I wish I thought that the present troupe could field

seven such varied and fascinating artists). At the heart of it, of course, Margot Fonteyn and her cavalier, Michael Somes. On Thursday, Lesley Collier and Jonathan Cope gave the duet its proper grace. Collier has wit and the proper understanding of Ashtonian nuance, and Cope is a handsome partner: the piece was alive.

The *Sylvia* duet – one of Ashton's most brilliant and demanding creations for Fonteyn and Somes – did not look happy with Viviana Durante and Irel Mukhamedov. Mukhamedov had the power the dance needs, though he makes it seem more Bolshoi-like than heretofore. Durante seemed flustered by intricacies that Fonteyn played with a delicious and understated amusement in what Ashton had set her to do. But the duet whets the appetite: we really must have the whole ballet restored to the stage with its ravishing designs by the Irosoide brothers.

Daphnis and Chloe has been long over-due for return. Now it is back, with new design by Martyn Bainbridge replacing John Craxton's original decoration. The initial impression of Bainbridge's work is excellent. His permanent set is of creamy stone walls with a distant landscape shimmering through horizontal lines which mask the backdrop. The costuming is timeless yet suitably archaic, in natural-coloured linen and wool for the villagers, rather more conventionally piratical for Bryaxis and his crew. I think it a miscalculation to use an obviously theatrical moon and tensely stars for the pirate scene, and to make the last act sea like a dowager's sequined bosom glittering all-too-brightly in the morning light. These seem trumpery when contrasted with the earlier aptness of the design.

The Chloe of Trinidad Sevil-



Trinidad Sevillano and Stuart Cassidy in 'Daphnis and Chloe'

In this, his 60th birthday, Alfred Schnittke's position as the natural successor to Shostakovich as Russia's leading composer seems unassailable. Schnittke's festivals are on the increase, his discography is – for a serious contemporary composer – massive, and his rate of production – especially given his precarious state of health and his need to make statements on a large scale – shows no sign of dwindling.

For his admirers, he is as much moral inspiration as pure musician: they speak passionately of his work's overwhelming emotional intensity and of his giving voice in dark and dangerous times to the soul of an oppressed Russian people.

These are strong claims, but are they justified by the musical reality? Do the ends – the powerful communication of non-musical truths – justify the means? Can we turn a deaf ear to the relative crudity of Schnittke's techniques, not least his juxtapositions of avant-garde clichés and quotations from the whole gamut of musical history? Or should we expect more from a composer of his stature than a language in which the ideas behind the music are more important than the music itself, and in which the actual notes dissolve into a rhetoric whose only *raison d'être* seems to be dictated by the composer's own freely associating anxieties?

"Perhaps" and "sometimes" may be the answers, but not, I think, on the basis of the three Schnittke pieces given exemplary performances by the London Sinfonietta in the opening

Music in London

Schnittke Series

concert of the Barbican Centre's Schnittke Series on Friday. The shortest, *Three by Seven*, proved a slight, rather dry and schematic exchanges between harpsichord and instrumental ensemble.

The earliest, *Quasi una sonata* of 1957 for violin and chamber orchestra, a reworking of his Second Violin Sonata of 1958, was a typical head-on collision between sounds from the 1960s avant-garde and quotes from Beethoven and Brahms, which ignores the purely musical implications of its material in favour of hollow gestures and tamper tantrums.

The most recent, *Five Fragments on Pictures by Hieronymus Bosch*, receiving its recourse to rudimentary melody-plus-chords textures, sounded dangerously under-composed.

Ironically, it was the work of two of Schnittke's compatriots which offered the main musical interest of the evening. *Life without Christmas - Daytime Prayers* by Gilya Kancheli was a gentle, Gorean meditation for clarinet and ensemble, capped by the arrival of a boy soprano to sing a Latin prayer. More striking was Alexander Raskatov's *Xenia*, another delicate, meditative work, evolving logically from shimmering timbralizations and revealing a fine ear for subtle shifts of colour, new orchestral sonorities and some appealingly quirky changes of direction.

Antony Bye

The Schnittke Series continues at the Barbican Centre tonight and November 17.

Chung conducts the Philharmonia

The London Philharmonic's concert at the Festival Hall on Saturday featured standard composers – Beethoven, Schumann and Brahms – in a standard overture-concerto-symphony format. All of the works complement perfectly the art on show at the South Bank's Deutsche Romantik exhibition, but only first-rate performances would have justified such a routine programme.

But then, the evening was to have been conducted by Klaus Tennstedt, the orchestra's conductor laureate and one of the great exponents of this repertoire. His recent retirement due to ill-health from the concert platform is a not-unexpected blow to the orchestra, already in the process of losing its music director, Franz Welser-Möst.

Tennstedt was replaced on Saturday by Myung-Whun Chung, a relative stranger to London but one who had the conductor-watchers out in force: his ousting last month from his post as music director of the Opéra-Bastille in Paris makes him a possible candidate for either of London's ruderless orchestras (the job at the Philharmonia being open too). But perhaps our cash-starved orchestras will find him too expensive: on the surface of a complicated battle of artistic wills in Paris, it was Chung's financial demands that made him the first victim of cost-cutting measures by the Bastille's director-designate, Hugues Gall.

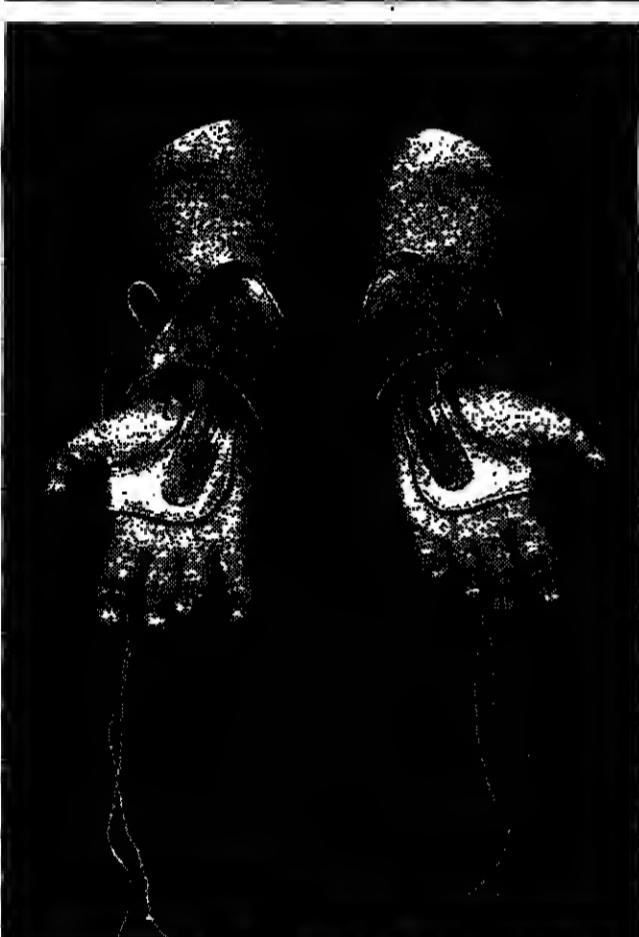
Chung has been an acknowledg-

ed force for artistic good in Paris. He is widely credited with having raised the standards of the Bastille orchestra, but here – in works that demand the individual stamp of a conductor – he came across like any other generalised super-maestro. Uncharacteristically, he allowed some undisciplined playing in a performance of the Lenore No. 3 overture that did not really hang together coherently.

Schumann's Piano Concerto in A minor – the epitome of German Romanticism, or at least of its more wholesome aspects – was much more successful. Chung proved a sensitive accompanist to Maurizio Pollini, and together they shaped a performance full of Romantic spontaneity but free of mannerism. Pollini's distinguished playing brought reminder – if reminder were needed – that he has few equals in this repertoire. His virtuosity remains one of the tools of his glowing, poetic pianism.

Tennstedt's absence was keenly felt in the Brahms Symphony No. 1. Chung conjured up an appropriately warm sound but no Brahmsian incandescence, and the playing lacked cultivation. The blazing, affirmative finale was impressive, though not enough to make this an interpretation of real stature – a commodity which, after recent experiences with its music director, the London Philharmonic should now be seeking above all.

John Allison



Detail of photopiece 'Stigmata', by Naomi Dines

Breda hosts the art of youth

Germinations, a European biennale for young artists, was set up in the early 1980s under the aegis of the Office Franco-Allemand pour la Jeunesse. The UK joined in almost at once, followed by the Netherlands, and so it has continued to grow until in this, its eighth recurrence, some 15 countries are taking part.

Such growth speaks not just of a practical success, but of a wider recognition of the cultural and educational opportunity that *Germinations* represents. The arguments make themselves: the focus upon youth and education; pan-European co-operation extending across the community into the former communist bloc; all the cultural opportunities that follow, of mutual experience and exchange.

Yet what the European Commission gives, the European Commission takes away, and this time, late in the day, the funding was withdrawn. To criticise this Breda *Germinations* for the absence of those workshop programmes, whereby participating artists from different countries would have been given the chance to work abroad together at selected centres in the months before the actual exhibition, is therefore no criticism of *Germinations* itself. The point was acknowledged by the administration, and confirmed by the arts, who certainly felt deprived.

The immediate reinstatement of these workshops is already the declared priority for *Germinations* 9. Where the money will come from, however – the Commission; the national funding bodies; private spo-

shipors? – is unclear. The pity is that the sums are still comparatively small.

Has *Germinations* itself become too big? Sixty-four artists are represented, a handful from each country which inevitably blurs what might be national characteristics into individual quirks and interests. With funding secure, would a more frequent programme be better, allowing a reduced and rolling permutation of the member nations rather than all aboard, every time? Perhaps.

The work itself is what is to be expected

William Packer reviews the European biennale show, 'Germinations'

of any recent student generation, an avant-garde orthodoxy in both range of practice and content. There is enough here of the beautiful, intriguing and well-made to remain encouraged. It is only the narrowness of the range of preoccupation, the stultifying assumption that art must be idea-led rather than more intuitively expressive to the world, that is so sad.

Here, then, are some film and video, some print, installations, both conceptual and theatrical, and a lot of well-made abstract sculpture. There is also some painting on canvas, almost all of it abstract and some of it very good. Such is the currency of art schools, not just in the UK but across Europe. But for anything

direct and competent in its relation to nature, most of all to the figure, we look in vain. What little there is of figurative representation is embarrassingly inept.

That said, however, I would say that the British contingent of eight artists was as strong as any, ranging from painting, through sculpture, to conceptual installation. Two of the painters were outstanding – Lynn Flavell with her elegantly abstracted pattern-fields derived from piles of fruit; Sophie Benson, whose large, delicately worked and spatially ambiguous drawings deservedly won her the special bursary. The sculptor too, Naomi Dines, had made some quite extraordinary things. She is good at tack and tackle of all kinds, as might be found on boats or horses, or in the surgery – odd splints, supports, restraints, all beautifully made in leather and bung with an off-hand deliberation upon the wall. Of the rest I liked the sinister chair-figures of Klara Klose (Czech), Catherine Harang's metal structures (France), Petra Ondrejkova's painted relief perspective (Czech) and Katarina Diacomi's prawn-like wire creatures, dancing on springs. Barbara Kowalczyk (Poland), with her parcels of pigment on shelves and window-sills, won the Bouddle Prize as best artist in the show.

Germinations & the St Joost Academy and the De Beyerd Contemporary Art Centre, Breda, The Netherlands, until December 4. Supported by the Commission of the European Community, Brussels, and by individual national organisations.

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A John bid for a military helicopter contract; a recipe for vitamin-enriched bread; and a trade union federation's development fund: all are parts of a new national mission in South Africa, the Reconstruction and Development Programme (RDP).

With the death of both apartheid and the socialist vision of the African National Congress, the RDP is being promoted as the country's path to political stability and economic growth.

It is now so powerful and pervasive a feature of South African life, that scarcely any large initiative, in the private or public sector, is launched without ritual reference to the plan.

International donors talk of promoting the programme, the corporate sector spells out how its plans gel with the RDP's goals, and educational institutions frame their mission in terms of developing the necessary human capital to implement the RDP.

However, behind this enthusiasm lies widespread confusion over exactly what the programme involves.

Most people would probably say the RDP was primarily a state-sponsored initiative to provide jobs and houses for the very poor - casting an eye at the R37.5bn over five years that the government has budgeted to promote everything from school feeding schemes to new water plants in rural areas.

But important though these high-profile initiatives are, they are only part of a much larger programme. The white paper on the RDP, recently presented to parliament, sets out the programme's five broad goals as meeting basic needs, such as jobs, land and housing; developing human resources through education and training; promoting economic growth; completing the democratisation process; and establishing the government structure and capacity to implement these aims.

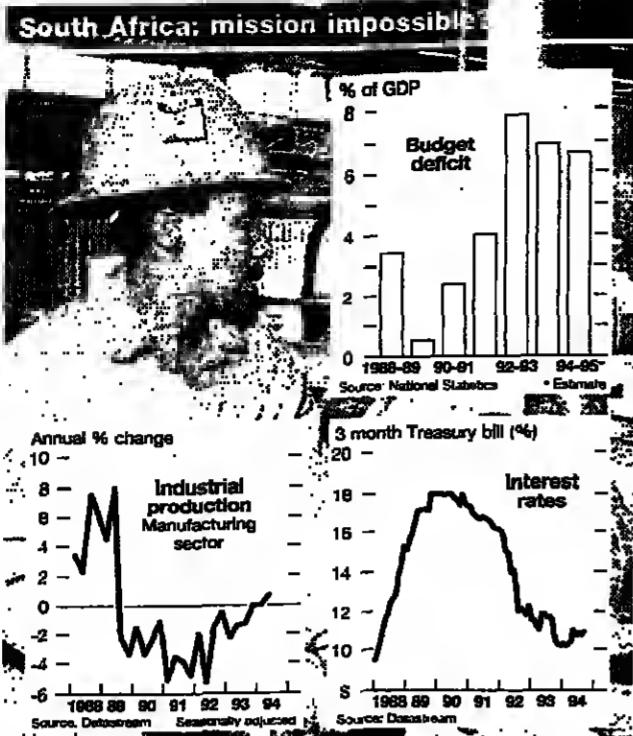
As Mr Jay Naidoo, the minister without portfolio who has the task of overseeing the programme, is fond of pointing out, the RDP is intended to do more than build a few extra schools and clinics.

"It is not a set of *ad hoc* projects on the ground," he said last month. "It is not about government centralising power in its own hands. It is about the fundamental transformation of government and society."

The economic policies that are being adopted to meet

Statement of intent

Mark Suzman on Pretoria's ambitious economic programme



these aims have been widely applauded both domestically and abroad. Although the programme includes several stated initiatives, the bulk of the RDP will be driven by the private sector.

The commitments to nationalisation and socialist policies that infused earlier drafts of the programme, when it was part of the ANC's electoral campaign, have been jettisoned. So, too, have the references, side-by-side, to free enterprise, frugality and high-spending, inflationary policies.

The ANC-led administration has instead committed itself to cutting the budget deficit, is pushing ahead with privatisation, and has proven highly supportive of the Reserve Bank's unpopular policy of high interest rates - aimed at keeping a rein on inflation.

Indeed, the new government has become so staunch a defender of economic discipline that it has been charged by some of its constituents with being too right wing. Deputy Finance Minister

Even more problematic is the question of project implementation, dealt with only briefly in the white paper. Local authorities are to be given a management role in everything from the provision of houses to new schools. In practice, however, local government remains chaotic in much of the country as a result of widespread rent and service boycotts; establishing effective local government structures could take years.

The RDP at this stage is very abstract. It deals with the framework but not delivery," said Mr Frederik van Zyl Slabbert, responsible for the running of local government elections planned for next year.

It is the idealism that underlies the programme that seems to have generated this weakness, as well as the programme's strengths.

The RDP is essentially a revolutionary plan drawn up by a new government with a burning vision of the country it wants to build, and a strong desire to deliver tangible results from the destruction of apartheid: hence the broad scope of the RDP, and its adoption as a national crusade by all the political parties in government.

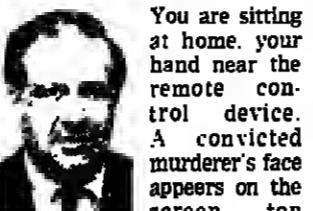
Rather than being a policy document over which political opponents disagree, the RDP has become a statement of aims within which most policy disputes are taking place. Thus the debate on interest rates is framed as a discussion over whether higher interest rates will promote the RDP.

The same is true in business. During a recent car industry strike, employers defended their low wage offers as necessary to free funds for capital expenditure in support of the RDP. While workers' organisations argued that under the RDP they should be receiving improved training and better conditions.

The programme's elevation to national mission has also raised the prospect that those who stray from its premises will be purged. There have already been calls for various senior civil servants to be dismissed for being "anti-RDP": an official at the Development Bank of South Africa was fired following charges that he tried to sabotage the programme.

However, the government seems under no illusions about what will ultimately determine the success of the RDP. It is economic growth that will make or break the programme. The danger will lie in trying to deliver too much too soon.

Virtually real democracy



You are sitting at home, your hand near the remote control device. A convicted murderer's face appears on the screen, in the top right corner. A voice asks whether the miscreant should or should not be executed. The text alongside reinforces the spoken message: "To have your say, simply press Y or N." The unpleasant details of the killing, some recreated by computer imagery, have just been replayed for what seems like the thousandth time. You are reminded that if the public-access vote is "Y" the supreme penalty will be exacted, in full view, just after the dinner hour. You reach across your snack tray and pick up the remote...

The above little scene, some may protest, is a sub-Orwellian nightmare, unworthy of serious attention. Oh yes? Even in California? Sophisticated folk like us know that true democracy is a nonsense. It is the rule of the mob. Elites - that is, you and I - manage to stave off the mindless tyranny of the majority by a variety of means, the most effective of which is the pretence that periodic elections decide matters of importance. Modern government, even in its minimalist form, is so complicated that it would be impossible to consult the voters at every turn.

Not so. Technology that could make the largest of countries function like a parish meeting already exists. In its most advanced form - a multi-media box connected by telephone line to everywhere - the necessary gadgetry is likely to become commonplace in middle-class homes by, shall we say, the turn of the century. Mr Bill Gates, chairman of Microsoft, indicated yesterday that his company proposes to

sell software that puts buyers in touch with catalogues, purveyors of financial snake-oil, electronic libraries, and that great stimulant of so many of our imaginations, the Internet. Mr Gates has made a huge success of Windows, the program that enables newcomers to understand computers. He might do well with his Microsoft Network.

It is not evident that he has political applications in mind, but that makes no difference. Politics is already entwined in the Net. In the 1992 presidential election Mr Ross Perot promised electronic plebiscites.

Last year President Bill Clinton

stage-managed an "electronic town hall", although without voting rights. His vice-president is starry-eyed about the whole business. If you have the necessary hardware you may embark on a virtual reality

tour of the White House. Sophisticated chip-haed devices were deployed in last week's mid-term elections, the ones in which the Democrats were so thoroughly worsted. In Minnesota candidates for the Senate conducted an on-line debate. Computer-access public interest groups have been established in Oregon, Ohio, Illinois, Florida and elsewhere. They are available on the World Wide Web, which can transmit text, moving pictures and sound.

In California, nearly every candidate spent part of his or her campaign funds on digitising their messages. A nasty proposition, number 187, was overwhelmingly approved. It denies public services to illegal immigrants. Last year some Californians supported

through Profile, the FT's on-line library. I read that some 20-30m personal computers, in at least half the world's countries, are linked to the Internet. Yet the most advanced technology is probably possessed by, say, between 2m and 3m PC owners. That probably defines the number of Americans who logged on to candidates' literature during the mid-term elections. Could it be that the Net is just another device for whiling away the long night hours? We have waves of the future come and go; none has yet drowned us. Satellite TV, cable, fibre-optics, the fax, the cordless telephone have been subsumed into our lives; none has become predominant.

That said, I am not so sure that the gathering wave of "electronic democracy" will recede. Voters everywhere are disillusioned with established parties and politicians. The temptation to travel back to ancient Athens via one of Mr Gates's icons may be irresistible. Why not? An electronic referendum is a dangerous idea. Voters would decide on the basis of no knowledge, and flashy sound-bites. The poor may not have access to computers. Putting a citizens' jury on TV, or an interactive net might be more attractive, if you could be certain that the participants paid attention. Meanwhile, we should think. The first picture of an Apple PC in the FT appeared in the late 1970s. It showed a child at the screen. Now grown up, she has presented me with a subscription to the Internet. That is how far home computing has travelled in about 16 years. We will experience the politics of this device well before another 16 have passed.

Technology that could make the largest of countries function like a parish meeting already exists

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

The worst of all worlds

From Mr Oleh Havrylyshyn.

Sir, In his article "Painful reirth from the ashes" (November 11), Anthony Robinson makes some valuable points about how much has been achieved by former communist countries in the transition from central planning to market economy, and how this is already giving pay-offs. It is useful to have such a "half-full glass" perspective on the still difficult process of change in these countries.

However, I would take issue with Robinson's too-simple analogy between the capital amassed there in recent years through "often clandestine expropriation and export of raw materials, energy and other resources" and the US and European robber barons.

and the number of strong proponents of retaining the

equivalents in the 19th century.

The 19th century monopolists did not, on the whole, make their fortunes with the help of a highly interventionist government. US and European economies, while not paragons of free markets, were generally open, competitive economies, with free price-setting, very low government budgets (generally balanced) and a prudent money-creation environment.

The transition economy robber barons base their profits on privileged access to low-priced materials, substantial and cheap credits, trade licenses (hence monopoly rights), and so on. The big difference therefore is that today's robber barons have become strong proponents of retaining the

administered and distorted system that is neither central planning nor an open competitive market. For them, this is the best of both worlds, and they have plenty of influence to try to keep things that way. For the population at large, this partial step to the market is the worst of both worlds.

It will not automatically happen that the accumulated capital (much of it abroad) will be reinvested in these economies. It will require a strong-willed leadership to break the system of interventions, create a competitive, open-market environment and thereby attract back this amassed capital.

Oleh Havrylyshyn,
alternative executive director,
International Monetary Fund,
Washington DC 20431, US

Customs and Excise adds to burdens

From Ms Carole Macpherson.

Sir, I read with great interest Peter Norman's article on the first prosecution of a UK company for failure to provide infrastatal returns ("Company fined over missing trade statistics", November 9).

Dams International has my sympathy. I know only too well the additional burden which has been placed on UK businesses by Customs and Excise with this latest statutory requirement.

However, the closing comments by customs officials that the Intradstal system is "less burdensome than previously" is a little difficult to comprehend. Certainly it is less burdensome for Customs and Excise as the entire burden falls on UK businesses to collect these statistics.

From our own experience, the investment in extra administrative and systems development has had an all too real cost, which certainly does not fit in with the stated "savings to UK businesses of £135m".

Surely Customs and Excise is referring to savings by central government. It having once again passed the onus for collection of tedious statistics to UK businesses? There are many further examples, including National Insurance and value added tax on private fuel, etc.

It is difficult for us to see the savings.

Carole A Macpherson,
financial administration
manager.

Aico Nobel Coatings,
133 Milton Park, Abingdon,
Oxfordshire OX14 4SE

Eligibility for EU funding

From Ms Esther Knight.

Sir, I refer to the article "Grants are the remedy for the region's needs" (November 7). This stated that, concerning eligibility for European Regional Development Fund,

"Telford and Stoke-on-Trent were not deemed to be in need any longer". This is not correct. The position is that Telford was previously eligible and continues to be so, and that North Staffordshire conurbation, including part of Stoke-on-Trent, has obtained eligibility for the first time.

Esther Knight,
European policy officer,
Staffordshire County Council,
County Building,
Merton Street,
Stafford ST16 2LE

Bureaucracy in Brussels

From Mr Paul Cohn.

Sir, Having read the article by Emma Tucker about her experiences with Brussels bureaucracy ("Perspectives: 'Welcome to Soviet Belgium'", November 12/13), I can only feel sorry for her.

However, being a Dutchman, who has lived in Germany, France, Belgium and the UK, I regret that my experiences with the authorities in the UK were by far the worst. This starts when you enter the UK and your car is thoroughly searched for an hour (although I have short hair), and it continues when you want to have a residence permit. Maybe having an Indonesian wife does not help, but I have never felt as humiliated as when I waited in a queue outside the Home Office in Croydon at 6am - after a 2½ hour drive - only to be told several hours later that I should have gone to my local police station, which had just sent me to Croydon the day before.

So, not much different from Brussels, I fear.

Paul Cohn,
Singel 19, Blaricum,
The Netherlands

Greenpeace: a changing role, but not out of a job

From Mr Chris Rose.

Sir, In his long article, "Campaigners all at sea" (November 12/13), Bronwen Maddox says Greenpeace has "campaignised itself out of a job", because it has achieved

"extraordinary success in changing the relationship between advanced industrial societies and the natural world". Sadly, we have to agree. The "success" has been mainly confined to the establishment of political conventions and increased understanding - attitudes have changed but activities mostly have not. For the media the global environmental crisis has perhaps been eclipsed by the "environmental revolution" in the attitude of politicians and industrial public relations but this is change in appearances, not substance.

Maddox cites the London convention on radioactive waste dumping, but Sellafield still pumps waste out to sea from land. Toxic waste dumping at sea has been banned. Yet waste is still legally discharged from land, dumped on land or incinerated. And, as

she says, 150 countries acknowledged global warming at the Rio Earth Summit yet carbon dioxide emissions are still set to rise.

There is no international treaty to protect forests, even on paper: we are taking direct action to stop the Brazilian mahogany trade. The Montreal Protocol on protection of the ozone layer was incapable of forcing industry to adopt technologies that did not use ozone destroying or global warming gases. This led Greenpeace to intervene in the market with "greenfreeze" refrigeration, instead of continuing to rely on the media and government instruments to deliver change. But our task is to stop destruction, not just to draw attention to its most visible forms.

Chris Rose,
campaign programme director,
Greenpeace UK,
Canary Wharf Villas,
London E1 2PN

Marginalisation of Mediterranean countries

From Mr Stephen C Calleya.

Sir, Your assessment of Europe's future challenge in your editorial, "Europe's big challenge" (November 9), is accurate in indicating that the EU 1996 intergovernmental conference must contend with the assignment of furthering the integration experiment in the west and simultaneously spell out a plan for integrating the states of eastern and central Europe.

For the record, the EU now gives twice as much aid to eastern Europe as to the

Mediterranean. In the period 1990-1994, the EU spent Ecu 1.625bn (\$2.07bn) on the Mediterranean and Ecu 3.781bn on eastern Europe.

Is this an indication of gradual marginalisation by Brussels of the Mediterranean, despite lip-service to the contrary?

Stephen C Calleya,
department of politics and international studies,
University of Warwick,
Coventry CV4 7AL

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FINANCIAL TIMES

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Tuesday November 15 1994

Foreign policy gridlock

The first reaction of some Clinton supporters last week, when the Democrats lost control of both houses of Congress, was to suggest that from now on the president would concentrate on foreign policy, which has come to be seen as his greatest strength.

That in itself is a remarkable development. Bill Clinton won the presidency two years ago by arguing that his predecessor spent too much time on foreign policy and not enough on America's domestic problems. For most of the time since he has been portrayed as hopelessly inept and indecisive in foreign policy. Only lately, as his domestic programme ground to a halt, has his foreign policy performance, notably in Korea, Haiti and the Middle East, begun to look a little better.

It is also true that the balance of powers between president and congress is more favourable to the former in foreign than in domestic policy. But that is not saying much. Foreign policy involves spending money, and the president cannot spend money, even abroad, without congressional authority. The world was abruptly reminded of this last week, when Mr Clinton had to end US participation in the enforcement of the arms embargo on Bosnia; an action which might make sense if it were part of an overall strategy to help the Bosnian government achieve military victory, but which in the present context serves only to destroy a very delicate consensus among the leading powers that took well over a year to reach, and in the process badly advised to look elsewhere.

Unsafe as houses

In the absence of high inflation, it was inevitable that the British housing market should suffer a hard landing after the giddy price spiral of the 1980s. Less easy to rationalise is the failure of the market to respond to economic recovery. Even after the recent increase, nominal interest rates are low by historic standards. The ratio of house prices to earnings looks similarly depressed. Yet the latest monthly survey from the Royal Institution of Chartered Surveyors suggests that prices and activity have remained stagnant at a time when a seasonal uplift might have been expected.

The impact of the government's tax increases on personal incomes is an important factor, since mortgage lenders advance money on the basis of a multiple of post-tax income. Yet the more potent restraining influence is probably the state of the personal sector balance sheet. Whereas the corporate sector has paid down debt and returned to financial surplus since the trough of recession, the personal sector is still struggling with the burden of debt incurred in the 1980s and the subsequent plunge in house prices. Mortgage debt between 1988 and 1993 rose from 26 per cent of the equity in British homes to an unprecedented 46 per cent.

Harshest hit are the million or so households with negative equity, where borrowers are trapped in their homes until they can save enough to repay debt, or find that inflation comes to their rescue. Since the average value per house-

hold of this negative equity is only £3,100, less than 10 per cent of the value of the average house, it would take only a small increase in prices to do the trick. Yet the gap may be harder to close than simple arithmetic suggests.

For a start, the adjustment in the personal sector balance sheet is proving a slow and painful process. Young first time buyers who might normally have emerged at this point in the recovery are absent because they bought prematurely in the panic of 1988-89. And for those who are still able to borrow, the investment logic in housing looks less compelling. Interest rates may be historically low in nominal terms, but they are high in real terms, especially when the borrower is investing in an asset that is not keeping pace with today's very subdued rate of inflation.

In the long run things may look different. The demand for housing increases with rising earnings, while the supply of land is fixed. The poor scope for productivity growth in house building ensures a rising cost of housing relative to other goods. Against that, demographers expect a lower rate of household formation over the next 30 years as the population ages. This would reduce demand, unless older households turn out to want more valuable homes.

For the moment, though, the dull state of the housing market looks like a symptom of a sustainable, non-inflationary recovery. Unfamiliar, perhaps even un-British, but long overdue.

Sweden's Yes

In the end, Sweden's vote to join the European Union was close, but clear enough. It was always going to be a hard decision to reverse all those years of staunch neutrality and independence. The fact that both the main party leaders, plus the heart of the business establishment, threw their weight behind a Yes vote must have convinced the wavering.

Now Austria, Finland and Sweden have voted to accept the membership terms laboriously negotiated with Brussels, the pressure will be on the even more sceptical Norwegians to follow suit. If they stay out, as a majority still appears inclined to do, they will be extremely isolated in northern Europe. They are and will remain members of the European Economic Area, which gives them most of the advantages of the single market, but no real influence on all the rules and regulations which underpin it. The terms they have negotiated with the rest of the EU are, by any objective measure, a good deal. Even such a notorious sceptic as Mr Jan Henry Olsen, the fisheries minister, said so. It would be good for Norway, and good for the EU, if they now vote Yes as well.

However, it is up to the rest of the Union to prove to its new members, from the obvious Euro-enthusiasts in Austria to the Eurosceptics in Scandinavia, that the club is worth joining. By their accession, they will strengthen those voices arguing for free trade and budget discipline - for they are all going to be net contribu-

Sweden's Yes to membership of the European Union in Sunday's referendum vindicates the EU's enlargement strategy.

With the people of Austria, Finland and Sweden having voted in favour of membership of the club, pressure will mount on the Norwegians to follow suit in their November 28 referendum.

Whether or not Norway follows its immediate neighbour, there is now the prospect of a new Nordic dynamic for the EU that will offset the tug towards the Mediterranean which took place with the entry of Greece, Spain and Portugal in the 1980s.

The entry of Sweden - the most powerful of the newcomers - could prove a turning point in the EU's fortunes after two years marked by recession, monetary instability and divisions over the conflict in former Yugoslavia. "It shows that Europe is still attractive," said Mr Jacques Delors, outgoing president of the European Commission.

Mr Delors was worried that a No vote in Sweden would have emboldened Euro-sceptics in Denmark, the UK, perhaps even his native France. It would also have sunk hopes of coaxing fish and oil-rich Norway into the fold. Finland would have been left isolated, and a Sweden outside the EU might have provided a focus for deeper Nordic co-operation in competition with the EU.

Instead, three - possibly four - wealthy, industrialised states are on schedule to enter the Union in January 1995. Each agrees, broadly, on freer trade, tighter budgets, stricter environmental rules and greater openness in decision-making.

Sunday's vote in Sweden means that the Scandinavians and Austrians have finally come in from the cold. For most of the post-Second World War era, Austria, Finland, Sweden and Norway kept western Europe at arms-length, cherishing their neutrality and viewing the political aspects of the then European Economic Community with suspicion. All four joined the UN-led drive in 1959 to create a free-trade rival known as the European Free Trade Association.

The fall of the Berlin Wall in 1989 left the EFTA states facing instability to the east and caught in a political vacuum. With the EU entering its most dynamic phase with the creation of a single market and plans under way for a single European currency, the Union suddenly looked an attractive option.

Mr Delors, fearful that premature enlargement could dilute the forces of integration inside the Twelve,

The entry of Sweden could prove a turning point in the fortunes of the European Union, writes Lionel Barber

Positive vote for a bigger club



New member: Swedes celebrating the clear Yes vote in Sunday's referendum on joining the European Union

proposed a half-way house called the European Economic Area. The EEA offered the benefits of the single market but not full membership. Businesses in the non-EU countries were forced to accept dozens of regulations and decisions over which they had no influence. "We were silent partners," says President Martti Ahtisaari of Finland.

Such commercial considerations were important in the applications by Austria, Sweden, Finland and Norway for full EU membership. But there was also a hard-nosed political calculation: EU membership looked a safer bet than limited regional co-operation or relative isolation within the EEA.

"We need to be part of the political processes which have great impact on Norway's future," said Mrs Gro Harlem Brundtland,

Norway's prime minister.

The first impact of enlargement will be to prod the Union into looking less inward and more outward, especially towards the east. The Nordic countries want Brussels to pay more attention to environmental disasters in the former Soviet Union; and they are committed to anchoring the Baltic states in western Europe.

The newcomers share a goal of early EU membership for the central and east Europeans. In rough sequence, enlargement might begin with the Czech Republic, Poland and Hungary, followed by Slovakia, Bulgaria and Romania, and the Baltic states.

Second, enlargement will affect the union's trade policy, in the Council of Ministers - and inside the European Commission - a delicate balance exists between the EU's northern liberal wing and the more protectionist "Club Med" countries often led by France. In future, the balance is likely to tilt toward a more liberal regime.

The Nordic countries are also expected to line up behind Britain, Denmark, the Netherlands and, usually, Germany in opposition to overgenerous state aid. Similarly, the addition of net contributors to the EU budget may give extra weight to the Anglo-Dutch-German campaign to control spending at the expense of the "Poor Four" - Spain, Greece, Ireland and Portugal - which benefit from extra regional aid.

Third, enlargement is bound to further erode the neutrality of Austria, Finland and Sweden (Norway is a member of Nato). The three are expected to be drawn progressively

into the Western European Union, the EU's fledgling defence arm. But partly out of sensitivity to domestic public opinion and to Russia, the process will be slow.

On the surface, expansion of the EU looks like a victory for UK-led arguments in favour of "widening" Europe rather than "deepening" integration. The newcomers are not centralisers and support the principle of subsidiarity, the principal of devolving decision-making from Brussels where appropriate.

But enlargement is double-edged from the UK's standpoint: the Austrians and Scandinavians enjoy generous welfare state provisions and are determined to strengthen the EU's social policy which is such an anathema to the UK.

Moreover, all four newcomers accepted the Maastricht treaty in their accession negotiations. They show little inclination to follow the British policy of seeking treaty opt-outs in areas such as the planned European monetary union. They are likely to be in the vanguard of moves towards greater integration.

Finally, enlargement means that institutional reform is back on the agenda. Decision-making is hard enough with the present 12 member states, each with veto power in areas such as fiscal policy. Sixteen member states means more working languages, more European Commissioners and, possibly, more paralysis - and adds to the pressure for streamlining at the 1996 Inter-Governmental Conference to review the Maastricht treaty.

The question is: how much? With one eye on the next enlargement to central and eastern Europe, Germany's ruling Christian Democratic Union has already floated ideas for organising a Union of between 20 and 25 member states, built around a Franco-German "hard-core" committed to faster political and economic integration. But France is hesitant about a further surrender of political sovereignty; the UK remains uncompromisingly hostile.

This is a complex subject upon which the finest minds in Europe have only just begun to ponder. The tendency so far appears to be towards a minimum set of rules and obligations, with no member state having the right to stop others able and willing to move at a faster pace.

This is a message that suits the Austrians and Scandinavians. They have spent 30 years on the outside looking in. They have had a vigorous debate on the merits of membership. Now they are committed to making it work.

High political price to partnership

Hugh Carnegy on Scandinavian divisions over EU entry

Swedes are not given to hyperbole, least of all Swedish diplomats. But no one in Stockholm thought it was out of place on Sunday night when Ms Anita Grdin, ambassador to Austria and soon to be the country's first European commissioner, declared: "Sweden is writing history tonight. This is the most important decision we in Sweden have taken in the post-war period."

By voting to join the European Union, Sweden and Finland (which held its referendum last month) have cemented a profound change of direction that will affect their strategic allegiances, political alliances and economic development.

However, the snubbed countenance on Sunday evening of Mr Ingvar Carlsson, the Swedish prime minister who battled hard to hold the 52.2 per cent to 46.9 per cent Yes victory, reflected the defensive mood in which both Sweden and Finland (which voted 56.9-43.1) have embraced EU membership. A similar mood can be detected in Norway, where uncertainty surrounds the outcome of its referendum on EU entry to 13 days.

In Sweden and Finland, a majority of voters has now accepted the case for membership made by the mainstream political business and labour establishments - accepting the move from neutrality towards European security structures, from

local co-operation, and from self-sufficiency to economic integration.

But the pattern of voting showed the divisions created by the referenda in Sweden and Finland. Most striking was the way southern, urban areas voted Yes and the less populated rural and northern areas voted firmly No.

In Sweden, most regions voted No. Majorities for entry came only in the heavily populated areas

around the three main cities - Stockholm, Gothenburg and Malmö.

For Mr Carlsson, there were other worrying features. Opposition to change among first-time voters was higher than might have been expected from young people. There was also strong opposition from women, who are heavily employed in Sweden's generous welfare system which they fear is under threat from EU membership.

Mr Carlsson's pro-EU campaign argued membership would give Sweden the economic stability needed to correct the huge imbalance in public finances and help the battle against unemployment - now 13 per cent of the workforce. He rejected the No campaign argument that EU membership would erode the welfare state.

But if the economic fruits of membership do not come through quickly, the split in the Social Democ-

ocratic party over the EU could widen and become a long-term problem - not unlike the difficulties over Europe Mr John Major, the UK prime minister, has experienced in his Conservative party.

A similar pattern can be seen in Finland's vote for EU membership. Mr Esko Ahola, the prime minister who led the successful campaign to join the Union, has had to deal with a bitter internal battle in his rural-based Centre party, split by fierce opposition to EU membership from farmers. The party, suffering also the political consequences of having led the government through a deep recession, is now expected to lose power to the opposition Social Democrats in next March's general election.

Norway's Mrs Brundtland also presides over a party that is split on the EU issue. She knows that if she wins a Yes in Norway, the country will, like Sweden and Finland, be divided geographically and politically. If Norway votes No, however, a wider divide will open between Scandinavian neighbours that have long sought to stay in step with one another.

The Nordic move into the EU is, indeed, a historic move. But forging a new relationship with Europe looks likely to impose a steep price on the politicians who have led the campaign for EU membership.

OBSERVER

Read all about it

Andrew Neil, former editor of the Sunday Times, who has now severed most of his links with Rupert Murdoch. Maybe the Pinou Penh Post is scouting around for a new champion...

■ Whatever city English-speakers find themselves landing up in these days, there seems to be a local English-language newspaper ready and waiting. From the Moscow Times to the Buenos Aires Herald, someone wants to tell you what's on in your neck of the woods.

Two new ones have now joined the ranks. Prague yesterday saw the launch of the Bohemia Daily Standard, a tabloid backed by Bank Austria and publisher Eric Best, aiming for sales of 10,000 in a city about with 30,000 English-speaking expatriates. It's edited by Francis Harris, who covered the former Czechoslovakia for the UK's Daily Telegraph.

Meanwhile in Switzerland. The Geneva Post was launched on Monday. Publisher Jacques Werner, a lawyer who also publishes academic journals on arcane legal matters, hopes his paper will appeal to Geneva's large expatriate community attached to numerous UN and other international organisations.

■ Werner, who has hired former Independent foreign editor Harvey Morris as editor and is aiming to sell around 10,000 copies, apparently has only one prejudice - he doesn't like to see the phrase "gnomes of Zurich". So we won't mention that.

But what a pity that both papers missed the chance of snapping up

■ Lawrence Watson, Hay management consultants, confessed to delegates at the company's annual international conference - just ended in Prague - that not everything had run smoothly from the outset.

The problem was that a Czech customs officer questioned Hay's import of 400 copies of *The Empty Raincoat*, the latest book by employment theorist Charles Handy, one of the speakers. The

books were stopped at the border while customs officers fired a fax to ask: "Are the raincoats made of wool or cotton and are they for males or females? We don't know how much duty to charge you."

Flying blind

■ Is Mickey Kantor, President Clinton's trade representative and tub-thumping promoter of US commercial interests, going a bit soft? He arrived at this week's informal summit of Apec leaders in Indonesia on a Singapore Airlines flight. And that despite this year's diplomatic fracas over Singapore's

cancelling of an American student. "At least the plane was a Boeing," protested an embarrassed Kantor aide.

Late delivery

■ Yesterday's letter in the FT from Mike Flanagan, network director of Post Office Counters, caught the eye. Not so much for his comments about the growing popularity of franchised post offices with customers, but his statement that 95 per cent of Britain's post offices have been run by postmasters for the past 35 years.

Business must have been pretty slow for the first couple of hundred years until Sir Rowland Hill introduced the modern postal system in 1840.

Loose cannon

■ Karl Lamers, foreign policy spokesman for the Christian Democrats in the German Bundestag, is fast turning into Chancellor Kohl's unguided missile. Lamers wants to set up a "hard core" of states at the centre of Europe and forge ahead with European federalism, much to the irritation of several European governments. One of those least happy is his own. Bonn's finance ministry takes exception to Lamers' suggestion that France, Germany and the Benelux countries will automatically form the "core"

■ Robin Aspinall, Pannure Gordon's extremely bearish UK equity analyst, has, it's fair to say, a sceptical view of the Channel Tunnel. To wit: "What is the difference between the National Lottery and the Channel Tunnel? With one of them, investors as a whole stand to get as much as half their money back."

Speeding bullet

■ You've heard of Japan's bullet-train, now meet Brazil's bullet-proof train. Next month a private company plans to resume train services between São Paulo and Rio de Janeiro. It's got an unusual marketing gimmick. In a bid to prevent passengers being caught in the crossfire between Rio's police and drug traffickers all the windows are to be fitted with bullet-proof glass.

Black whale

■ Robin Aspinall, Pannure Gordon's extremely bearish UK equity analyst, has, it's fair to say, a sceptical view of the Channel Tunnel. To wit: "What is the difference between the National Lottery and the Channel Tunnel? With one of them, investors as a whole stand to get as much as half their money back."

Tuesday November 15 1994



Russian prime minister told not to cut armed forces' funds too severely

Yeltsin warns of friction with US

By John Lloyd in Moscow

President Boris Yeltsin yesterday forecast new friction between Russia and the US where the Republican party took control of Congress last week.

He also warned of an increased nuclear threat from developing countries, scolded his military chiefs for inefficiency and told his prime minister not to cut too much from armed forces' funds.

In remarks to military commanders in Moscow, Mr Yeltsin sounded a more belligerent note than he has before, though his speech was cast in the form of requiring his forces to be on guard against an increasingly dangerous world.

In his first public comment on last week's US elections, which returned Republican majorities in the Senate and the House of Representatives, Mr Yeltsin said:



Yeltsin: scolded military chiefs

"After the victory of the conservatives in the US mid-term elections we can expect a certain toughening of the US stand in foreign policy and military issues. We should acquire con-

tacts with the Republicans to balance our relations."

Although not specifically referring to the US, he did say that the "international situation is quite unstable" - a marked change from last year's rhetoric when he proclaimed that Russia no longer had any enemies. Mr Yeltsin said Russia could find itself drawn into political, ethnic and economic conflicts. "There is only one solution: to increase the readiness of its armed forces," he said.

He told Mr Victor Chernomyrdin, the prime minister, who also attended the meeting with the commanders, to ensure that the military had enough funds so they are not pushed down the road of commerce - they have their own objectives. You gave your word to guarantee the financing of the army and I believe you." His remarks appeared to Thursday.

The duma will take a vote of confidence in the minister on

provide a rationale for widespread claims that military commanders are engaging in illegal commercial operations.

The Interfax news agency quoted him as saying that 300,000 personnel had been cut this year, giving an official total of 1,917,400 under arms. This is likely to be cut to 1,717 by January 1996.

He said the military leadership, headed by General Pavel Grachev, the defence minister, "does not fully carry out my orders to tighten military discipline, law and order".

Gen Grachev has been under pressure in the state duma, the lower house of parliament, to resign following corruption allegations in the high command. So far, the president has protected him.

The duma will take a vote of confidence in the minister on

UK national lottery sells 7m tickets in first 12 hours

By Raymond Snoddy

Camelot, the operator of the UK's first national lottery for more than 150 years, said last night it was "absolutely delighted" with sales of more than 7m tickets in the 12 hours since yesterday's 7am launch.

The total was nearly three times as much as Camelot's informal estimates for the first day. In some places, people queued outside retail outlets selling the £1 tickets.

By yesterday's launch, more than 10,000 outlets had on-line computer terminals, and a further 2,500 terminals are expected to be connected before Christmas.

The lottery hopes to raise £32bn (£\$52.48bn) over seven years, with an estimated £9bn going to causes such as charities and the arts. It was launched yesterday in London in a marquee on

the grounds of the Tower with the help of a string quartet, partly drowned out by a group of Morris dancers and a fireworks display in the drizzle over the Thames.

Mr John Major, the prime minister, pronounced it "a people's lottery". He said the country would be richer for the lottery, with everyone benefiting.

At exactly 7am Sir Ron Dearling, the Camelot chairman, pushed a wooden plunger that looked like a toadstool, apparently to initiate ticket sales around the country. The plunger was precisely that - and not connected to anything.

Early-morning guests in the grounds of the Tower - there were also official launches in Belfast, Cardiff and Edinburgh - were not, however, able to buy tickets. As a result Mr Major had to be driven to a newsagent in central London, where he spent 25p and promised to donate the

more than £2m jackpot to MenCap, the mental health charity, if he won.

Mr Stephen Dorrell, secretary for the National Heritage, the department responsible for the National Lottery, also promised to buy lottery tickets and to give any winnings to Age Concern.

Mr Dorrell warned that he had no early plans to change the rules on how money flowing to the arts - one of the five beneficiaries - from the proceeds of the lottery should be used.

Mr Chris Smith, shadow heritage spokesman, welcomed the lottery launch but wanted to see the benefits felt in every community in the country.

The main questioning voice came from the Salvation Army, which suggested that punters should give all their lottery stake to charity to rather than the 23p in the £1 that the lottery will give to good causes.

Norway vote

Continued from Page 1

European co-operation," said Mr Svein Aaser, president of the Confederation of Business and Industry.

But Mrs Anne Enger Lahmstein, head of the Centre party and the leading anti-EU campaigner, called for anti-EU activists to mobilise all their resources. "I believe our arguments against the EU will remain valid," she said.

On Saturday, one public opinion poll put EU opposition at 48 per cent, with the Yes camp at just 29 per cent. But some surveys have suggested that Norway's Euro-sceptics would be more inclined to vote in favour of membership if Sweden joined. Reflecting that was another poll which gave the Yes camp 49 per cent and the No 51 per cent.

Threat to coalition grows

Continued from Page 1

to form a government with Labour.

Mrs Robinson is understood to have taken legal advice yesterday. However, her conviction that early elections could disrupt the peace process will be underlined by her own visit to Northern Ireland tomorrow.

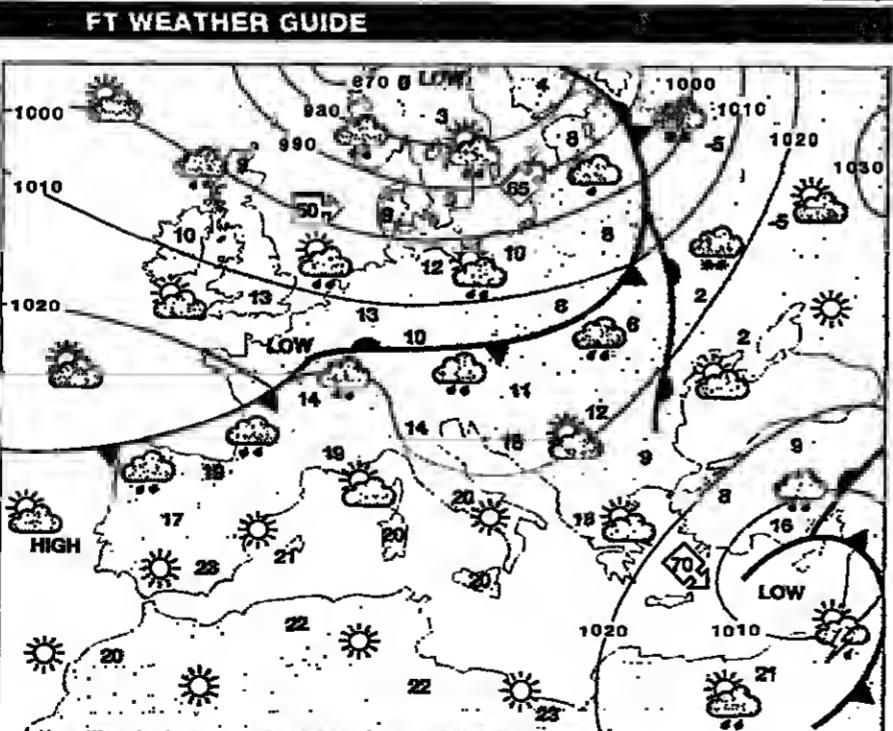
The Dublin rift threatens to halt progress on the joint framework being negotiated by the UK and Irish governments for a durable political settlement in Northern Ireland. After a meeting yesterday in Dublin with Mr Dick Spring, the Irish foreign minister and Labour leader, Sir Patrick Mayhew, the Northern Ireland secretary, indicated that progress had been made, although he refused to be drawn on a date for completion

of the document. "The nature of the problems is better understood, and the way to overcome them is better understood," he said.

The UK government aims to start exploratory talks with loyalist political representatives before the end of the year, Mr Major announced yesterday. Speaking in London, he confirmed that the government was ready to begin talks with Sinn Féin, the IRA's political wing, by the end of the year.

He said the purpose in both cases was the same: to draw the paramilitaries "into democratic politics and out of violence". Mr Major said last week's killing of a post office worker by suspected Republican gunmen reinforced the need to "deal with" the weapons held by republican and loyalist paramilitaries.

The US had obtained assurances from Indonesia that the students who had invaded the US embassy compound in Jakarta over the weekend would not face retribution, he added.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum Celsius	Beijing	Belfast	shower	6	Cannes	fair	30	Faro	sun	22	Madrid	sun	18	Rangoon	fair	30
Abu Dhabi	sun	31	Beijing	shower	10	Cardiff	fair	11	Frankfurt	shower	13	Malaga	sun	21	Reykjavik	sleet	2
Acra	hot	32	Belfast	fair	15	Canberra	sun	30	Gibraltar	sun	20	Manchester	shower	21	Rio	shower	27
Algiers	sun	22	Bermuda	fair	25	Cologne	shower	13	Glasgow	shower	11	Manila	cloudy	30	S. Africa	rain	20
Amsterdam	fair	13	Bogota	shower	20	Dafur	sun	25	Hamburg	fair	11	Melbourne	sun	22	Seoul	cloudy	12
Athens	fair	15	Bombay	fair	33	Dallas	fair	18	Helsinki	rain	6	Mexico City	fair	23	Singapore	rain	31
Austria	cloudy	20	Brussels	shower	13	Delhi	sun	28	Hong Kong	fair	24	Milan	windy	25	Stockholm	cloudy	9
B. Aires	sun	20	Buenos Aires	sun	21	Doha	sun	30	Iceland	cloudy	19	Montreal	rain	15	Strasbourg	rain	15
B. Ham	shower	13	Chagres	shower	10	Dublin	shower	11	Istanbul	fair	10	Montreal	shower	7	Tbilisi	rain	22
Bangkok	fair	31	Caro	cloudy	22	Dubrovnik	fair	12	Jakarta	fair	31	Moscow	snow	6	Tianjin	sun	22
Barcelona	sun	19	Cape Town	shower	20	Edinburgh	shower	11	Jersey	rain	13	Munich	rain	13	Tel Aviv	thunder	22
						Karachi	sun	35	Nairobi	shower	24	Tokyo	cloudy	13			
						Kuwait	fair	29	Naples	sun	21	Toronto	sun	9			
						L. Angeles	fair	19	Newcastle	rain	28	Vancouver	rain	7			
						Lisbon	fair	21	New York	cloudy	18	Venice	fair	13			
						Lima	cloudy	22	Nice	fair	18	Vientiane	rain	12			
						London	sun	20	Nicosia	thunder	20	Vienna	rain	12			
						Luxembourg	rain	12	Paris	rain	14	Washington	cloudy	17			
						Lyon	rain	15	Perth	rain	33	Wellington	cloudy	15			
						Madeira	fair	21	Prague	rain	11	Zurich	cloudy	3			

No global airline has a younger fleet.

Lufthansa

THE LEX COLUMN

Testing the metal

Mr Richard Oster, Cookson's chief executive, and Mr David Davies, Johnson Matthey's chairman and chief executive, are both ambitious men.

Neither seems fulfilled running a medium-sized public company. The suspicion is that the main drive behind their merger talks is size for size's sake. A combined group would be able to embark on larger acquisitions than either company individually.

If Cookson and JM do consummate their marriage synergies will doubtless be claimed. But from the information so far available, it is hard to see these being substantial. True, there would be cost savings from eliminating one or other head office, but that would be true if any two businesses were merged. Synergies may also come from putting together the companies' electronics and precious metals operations. Cookson and JM make complementary electronics products which may be able to share a distribution channel. BASF's precious metal refining business may also be able to wring some extra profit from a vertical relationship with Cookson's previous metal fabricating arm. But neither prospect looks terribly exciting.

Even without much in the way of industrial logic, shareholders in one of the companies could benefit if they received a particularly large slice of the merged entity. Yesterday there were suggestions that JM shareholders might do somewhat better than the company's relative market capitalisation would suggest. But if that were the case, the benefit to JM investors would be at the expense of Cookson's. The companies will have to put on a convincing demonstration of the industrial case for merger if shareholders are to be satisfied.

BASF/Boots

Boots' reasons for selling its prescription drugs business are easier to fathom than BASF's motives for buying it. Boots' operations lacked critical mass in research and development. Discovering and bringing a new medicine to market is risky. The best way to reduce that risk is to have a broad portfolio so, if a drug is dropped because it proves unsafe or ineffective, alternatives remain. But Boots' drug sales were insufficient to support such a large portfolio. When its heart-drug Manoplax failed, there was little to take its place.

In the short-term, BASF may discover some geographic and product

synergies. Overheads, marketing and R&D can be rationalised. The price, at 16 times sales, is reasonable compared with the multiples paid for American Cyanamid and Syntex.

Even so, compared with Bayer or Hoechst, BASF will remain a pharmaceutical pygmy - about 30th in world rankings. Buying Boots will promote it from the fourth to third division. If the Boots deal is the first in a series enlarging its patented drugs business, BASF's strategy may work. As Sweden's Pharmacia has demonstrated, viable drugs companies can be constructed by amalgamating third division players. Innovative products could be secured by taking a stake in a US biotechnology group.

Though BASF's strategy may pay off, it is hard to believe it is the best use of the group's resources. BASF's strengths are not in marketing medicines. They are financial - its cost of capital is well below ICI's - and in technology-based heavy industry such as bulk chemicals. Gaining through Hoechst's and Bayer's healthcare success may be, BASF would do better to concentrate on what it does best.

British Steel

There is no doubt the spectacular profits momentum at British Steel will continue as economic recovery in Europe gathers pace. But the six-fold increase in interim earnings per share will not stop investors asking whether now is the time to sell. The issue is whether the full cyclical upswing in earnings has been discounted in a share price up nearly 30 per cent against the market this year.

Higher prices and volumes will

ensure that British Steel's pre-tax profits will soon rise to beat the £733m achieved in 1989-90, the peak of the previous cycle. The top of the current cycle is likely to be 1996-97, in which pre-tax profits could amount to £500m, some 30p of earnings per share. This far ahead, there is necessarily considerable imprecision about such forecasts, perhaps profits will exceed £1bn. But assuming a conservative outcome, the shares do not look cheap. At 159½p, they are trading at nearly five times peak earnings, not far short of the peak valuation in the last cycle.

COMPUTERS IN FINANCE

Tuesday November 15 1994

The world's financial institutions are looking with fresh eyes at electronic technology as they gear up to face ever fiercer competition, not only from within the financial services industry itself, but also from the world outside.

The articles in this survey deal with a number of the principal themes in financial technology including payment systems, image processing and database technology. They also cover management issues with a technological slant, including fraud and its prevention, and outsourcing.

There is some irony in the fact that these same technologies are facilitating many of the new challenges and lowering the barriers of entry to the finance business.

It could have been predicted, for example, that Swift, the banks' global electronic payments message system, would eventually face competition from an organisation outside the banking world with a global network and access to financial expertise. That competition now exists and Swift has been forced to announce price cuts and to lower its joining fee, in response.

Ibos (Inter-bank On-line System) is the kind of organisation which observers argue represents the new competition for Swift - in embryonic form, at any rate.

It is a joint venture initially between the Royal Bank of Scotland, Banco Santander of Spain - and Electronic Data Systems of the US, a subsidiary of General Motors and the world's largest computing services company.

Other members include Credit Commercial de France and Banco de Comercio e Industria of Portugal. The first US customer, First Fidelity Bancorporation joined this year.

Thomas Metz, director of global business development for Ibos in the UK, while rejecting the notion that Ibos is a direct competitor for Swift, says the group has built a cross-border cash management system - a digital superhighway for the banking industry.

Swift, meanwhile, is extending its business into the area of



International banks are by far the largest users of information technology in the business world. Above: the trading floor of Midland Global Markets, near Southwark Bridge, London

Picture by Jonathon Cuff

Management attitudes are more important than technology

While the fiercely competitive financial services industry is increasing its spending on information technology, it frequently fails to achieve the full benefits. Alan Cane examines the problem

securities messages, and has applied to become a network supplier to the UK securities industry's yet-to-be-implemented Crest settlement system as part of a campaign to increase message traffic and revenues.

The threats to the traditional finance industry come from a multiplicity of directions. Microsoft, the world's largest software house, this year acquired Intuit, developer of the most popular personal finance software, Quicken, used by about 6m personal computer users.

The deal, which is subject to scrutiny by the US antitrust authorities, gives Microsoft an important foothold in a market - home banking - where traditional banks have failed to make much of an impact.

Microsoft, developer of MS/DOS/Windows, the most popular operating system for personal computers, also aims to take a leading role in the creation of the information superhighway.

One measure of the financial institutions' renewed interest in technology, after some years of cutting back expenditure, is growth in the information technology budget. According to the consultancy Ernst & Young, US financial institutions will spend \$16.35bn on technology in 1994, 6 per cent higher than the previous year.

Comparable figures do not exist for Europe but the consultancy, Price Waterhouse, says that more than half the

financial services companies it reviewed in its annual information technology survey intend to increase their spending on technology, despite the fact, it says, that many IT projects have proved eventually to be failures.

This is hardly new, either in the finance industry or outside. What is depressing is that over the years there has been so little progress in ensuring that projects are brought in on time and budget.

The consequences can be expensive. Stewart Stevenson, senior manager for systems development at the Bank of Scotland, after listing tried and tested rules for successful project completion concluded with the admonition: "If you can print money, ignore all the above."

Clearly, many companies do. According to Price Waterhouse, some 25 per cent of companies believed that most of their IT projects were unsuccessful either because they were delivered too late and over budget, or because they had failed to meet user-needs.

"The results paint a depressing picture," commented PW. "With such significant difficulties in the delivery of IT projects, it is not surprising that there exists a big issue surrounding the integration of IT with corporate objectives. The result calls into question the extent to which the IT functions understand the business."

The PW result confirms the view of Nick Temple International Business Machines' general manager for the finance industry in Europe who argues that data processing departments in financial services companies have become unresponsive to the needs of the business, (see interview, page two of this survey).

There are a number of technological developments which may result in some improvement in this unsatisfactory situation. An important element is the growth of object-oriented software development. Essentially, to take advantage of new business opportunities, software has to be developed rapidly and accurately. Traditional methods of software development are slow and prone to error.

The principle behind object oriented software is the creation of libraries of software modules which can be swiftly assembled in different ways to create new applications.

In the end, however, management attitudes are more important than technology. The Boston Consulting Group has established a number of rules for successful computer projects (a somewhat similar list to Mr Stevenson's) of which the most important are:

- Never to commission information technology projects (it is the business imperative that is important).
- Quantify the benefits at every stage of the project (if you do not measure benefits, you will not achieve them).
- Make sure the managers understand their jobs are on the line if the project fails (in too many cases, nobody has continuing responsibility for a project).

It gives the example of a big European bank which was considering requests from its managers for 300 individual computer projects. There was no agreed way of measuring the benefits, political rather than business needs dictated priorities and most of the projects were under-staffed.

Initial analysis revealed that many of the projects were unattractive. The bank refocused its activities so that only the most attractive projects went ahead and these agreed projects were fully resourced. The result was a \$400m increase in the economic value (net present value) of the projects over their life.

Concentration on core competencies is the watchword for the early 1990s, however, and a number of financial services institutions are beginning to question their involvement in data processing. Some are actively considering, or have implemented, the outsourcing of parts of their information technology operations. IBM, for example, is managing the automated teller machine network of one of the largest building societies.

There is a fine balance, however, between operations which can be outsourced and those which must be kept in-house. One High Street bank which outsourced about 20 per cent of its operations told the consultancy Business Intelligence: "Financial services these days is so competitive that if you have an idea - and we have several in the bank at the moment which are being pursued - there is no way that we are going to let any outside supplier anywhere near it."

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COMPUTERS IN FINANCE 2

Michael Dempsey on new approaches to retail banking

Keeping customers happy

Ten years ago, Ken Pilbeam was head of marketing at Compucard, a project to promote telephone shopping. It was an era of unbridled optimism - and Mr Pilbeam shared the common dream of technology sweeping through the retail sector to revolutionise the most mundane purchases.

Today, he is head of operational systems management at Barclays Bank, and despite commanding a formidable arsenal of technology, Mr Pilbeam is no longer an IT visionary - "with the remote shopping idea in the '80s, we encountered significant consumer resistance. We didn't realise that social interaction is important; that people want to get out and about when they shop."

This has proved a useful lesson for Mr Pilbeam: under the £100m Customer System Project, 1,100 Barclays branches have joined a new approach to the retail customer. A central database has been constructed to hold 14m customer records. The big idea is to pull together previously separate processes, such as current account versus deposit, and replace them with one flow of data relating to each individual.

The Customer System is aimed at eliminating the delays that characterise opening a new account. Rather than take forms from a customer, then process the risk involved and get back to the customer after an extensive credit check, Barclays wants to be in a position to approve and issue an account number on the spot.

A central index held on an IBM 3090 mainframe at the bank's Gloucester data centre



Keith Durham: rapid options must be in place if a system fails

Customer System. Huge quantities of data are best handled by a combination of mainframe computer and dedicated storage capacity. The Gloucester data centre, run under the aegis of Barclays' IT arm, Barclays Computer Operations (BCO), has installed extra storage capacity.

US data storage specialist EMC supplied a Symmetrix 5500 system. Essentially, a sophisticated series of interconnected hard disks similar to those found in an office PC, the

is accessed via smaller IBM RS 6000 processors at each branch. The central index integrates data from customer accounts at branch level, Barclaycard and the bank's financial services operation. This goldmine of information is also a mountain of data to store. The database alone holds the equivalent of 72m sides of A4 paper.

Although the end-product should make itself felt at branch level, Barclays' has had to take a strategic view of the IT requirement that powers the

If this impressive investment is to pay off, the retail customer must sense the bank is offering a reliable service. Sudden interruptions to normal service attributed to the catch-all excuse "the computer is down" are fatal to customer relations in a competitive high-street market.

The impetus behind these developments is cost. A presence on every high street is expensive in terms of real estate and staff salaries. One of the Italian automated branches will cost around \$1m to build and equip.

Reliability is a key component of retail banking. Pilbeam expresses reservations about automated branches running intelligent multimedia terminals - "the technology is still not perfect. Even if the failure rate is only one per cent, that can put people off. There will be resistance until it becomes the norm."

Barclays appears to be steering clear of the herd instinct in retail banking. By putting appropriate data at the disposal of branch staff, it is gambling that the customer still wants a human face behind the counter. Relocating the computer terminal to a vital supporting role may prove to be a crowd-puller.

Symmetrix provides an electronic filing cabinet that holds data for the IBM mainframe.

This box cost \$750,000 including maintenance over a five-year period. It is not wholly dedicated to the Customer System, but with a storage capacity equivalent to 10,000 desktop PCs, the EMC 5500 illustrates the kind of technology that is necessary to keep a huge retail project up-and-running.

In Italy, a large number of institutions compete in the retail banking sector. So national branch networks are not as extensive as in the UK where the historic competition has been between four operators. Italian banks have been swift to install automated branches designed by Olivetti as a comparatively cheap means of rapid expansion.

The idea of failure in such a system seems faintly ludicrous. Chaps has processed up to 76,000 items in one day - the very extent of computerised transactions leads the whole system a clinical air, but there is still room for improvement, and Chaps has commissioned systems house Logica to undertake a £3m enhancement of its service.

The aim of this project is realtime gross settlement (RTGS). Chaps needs to move beyond a reconciliation of accounts at the close of trading and into RTGS. This prevents a payment instruction going through unless the sender has funds or central bank backing to cover the transaction.

Logica wrote the original gateway software that translates Chaps messages into a suitable form for the network. Now its consultants are moving UK banks to RTGS while Chaps continues normal operations.

"It's an evolutionary change that should be implemented by the end of 1995," says Eric Sepkes, a director of the Chaps governing body and London-based vice-president with Citibank. Mr Sepkes identifies the policy of building on an existing system as a Chaps strategy

"the whole idea is not to start from scratch," he says.

RTGS migration is one obvious path for electronic settlement systems across the globe. But other striking trends are emerging in the international financial messaging market.

The Royal Bank of Scotland joined forces with Banco Santander, Credit Commercial de France and Portugal's Banco

de Comercio e Industria in 1991. Together they launched the Interbank Online System (Ibos), described by the participants as a virtual banking association. Ibos links the customer networks of the participating banks without reference to existing financial infrastructures.

Ibos has made its reputation by managing other people's technology in a cost-efficient manner. By calling in the experts, the Ibos partners have tacitly admitted that they need help expanding the network.

- "the old method involved a

works (SGN), that focuses critical financial communications around the globe for over 60 clients. SGN targets medium-sized banks that require their own secure network for voice and data transmission but are not willing to pay for a huge in-house project. SGN delivers computer intelligence in the form of local processors and appropriate communications software.

"Integration of voice and data is what the market wants," says Peter Hase, SGN business development manager. Hase and his colleagues deliver that capability while the banks stick to their core activity. It is a healthy reaction to the heady days of the 1980s when banks became preoccupied with IT and telecoms strategies.

Julian Wood works with City

financial and training consultancy Prudie - his experience of working on ambitious IT projects within commercial banks during the 1980s has convinced him that too many institutions still go in at the deep end when investing in IT.

"A lot of banks haven't really learnt the lessons of the last decade," he says. "They still put money into huge, 'inter-galactic' systems meant to cure all ills. What they don't do is get the planning cycle right. They should either take a long-term view, and accept that there will be hiccups and changes to the specification en route. Or they should only invest in short-term projects."

The rise of third parties to handle the nuts and bolts of technology is an established practice in banking. Outsourcing IT contracts is big business, and the market for outsourced corporate telecoms in Europe is estimated at \$11.7bn by 1997. Financial institutions will take up a large slice of this lucrative trade, and some players are diversifying from the money markets into data manipulation.

MW Marshall is one of the world's largest money brokers.

Since September 1992, it has operated a wholly-owned subsidiary, Saturn Global Net-

vital technical credibility as

Ibos trawls for more subscribers willing to pay the \$50,000 entrance fee plus another \$48,000 for annual hardware and software rental.

Royal Bank of Scotland has moved its traffic off the Swift system and claims a cost-sav-

ing of 23 per cent on cross bor-

der transactions.

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believes electronic purse tech-

nology will start to pay off

when it is brought together

with account-based debit cards

such as the UK's Switch and

Visa Delta - "from one card

you will get cash withdrawal,

payment at the point-of-sale,

and an electronic purse."

There are, however, a num-

ber of commercial issues to be

resolved. Lars Mieritz, an ana-

lyst at the Gartner Group

Europe, says: "We won't

achieve a 'moneyless' society

until financial institutions pro-

vide an incentive to consumers

to replace cash."

With electronic purse cards,

one advantage to the consumer

might be convenience - "going

to the ATM is a grudge transac-

tion," says Mr Hansen. Yet,

electronic money will only be

more convenient for the cus-

tomers if refilling an electronic

purse is easier than going to

the cash machine.

Retailers are starting to

make far more use of the data

they gain about customer pur-

chases from electronic pur-

sease systems. They are taking

advantage of powerful compu-

ters (based on massively paral-

el processing) to analyse cus-

tomers' spending and look for

new patterns.

Joia Shillingford

The writer is associate editor

of the FT's newsletter,

Business Computing Brief.

WHOLESALE BANKING SYSTEMS

Still room for enhancement

It is easy to take electronic links between the global banking community for granted. The sheer scale of automated payments make these transactions appear commonplace. The UK's Clearing House Automated Payments System (Chaps) handles £90bn worth of payments every day. These payments are settled on a daily basis, with the danger of one participant being unable to honour a transaction termed settlemeot risk.

The idea of failure in such a system seems faintly ludicrous. Chaps has processed up to 76,000 items in one day - the very extent of computerised transactions leads the whole system a clinical air, but there is still room for improvement, and Chaps has commissioned systems house Logica to undertake a £3m enhancement of its service.

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COMPUTERS IN FINANCE 3

The number of City dealing rooms is shrinking, says Joia Shillingford

Dealers become more selective

City dealing rooms are shrinking in size, according to the 1994 UK Dealing Room Survey, which reports a drop of 4,285 dealing positions compared with 1990, a contraction of 14 per cent.

There are now also fewer dealing rooms overall - 1,532 compared with 1,712 in 1990. This contraction in the market, coupled with a more cautious attitude towards expenditure, means that dealing-room suppliers are having to work harder for their money.

The increasing use of standard hardware, such as personal computers and Unix systems, has resulted, too, in suppliers not being able to differentiate themselves by the computers they sell. Instead, they must try to stand out by being better at fusing the many information products which dealers use into an integrated system. This is a complex process because different news and information feeds use different communications protocols, and display data in different ways.

Important suppliers in the market for equipping dealing rooms include Reuters (which owns Teknekron), Dow Jones/Telerate, BT Micrognosti, Capital, ACT Financial, and some of the world's largest computer companies. Janet Wood, a spokesperson for Telerate, believes that companies which have expertise in communications technology (such as information providers like Telerate and Reuters) have an advantage in this market, though BT's name also appears on a lot of dealing-room bids.

Customers are more interested in the information they get on their screens than on the technology they use to view it, says Ms Wood. This helps to explain why Reuters - the leading information vendor in this market - is also the dominant supplier of data management/dealing systems (with its Triarch and Teknekron systems).

Nearly 200 Teknekron dealer positions, based on Unix workstations from Sun Microsystems, were recently installed at Japanese company, Nomura's UK subsidiary. Peter Green, Nomura's UK front-office systems director, says they provide data from Reuters, Telerate and Knight-Ridder direct to the desktop in a consolidated screen environment. Instead of the different services appearing in separate windows on the screen, they look as though they are all coming from the same place.

Nomura's new system also provides real-time spreadsheet capabilities. This means that as data comes in from information feeds, it can automatically update positions (for example the



Dealers now expect to use larger, clearer computer screens, reports Microwise, a leading supplier of specialist monitors. Enhanced liquid crystal display screens are on the way

amount of a particular share/currency held) recorded in an Applix RealTime spreadsheet (sold by US-based Applix).

Mr Green says: "By the end of the year, we should have another 100 users on the Teknekron system. We're moving away from a large host-based dealing system, to true client-server computing where processing is distributed."

The company plans to expand its dealing operations in a number of areas. Nomura is investing more than £10m in its new dealing systems.

According to the dealing-room survey, financial institutions will invest

more than £1bn in new dealing room technology over the next 12 months. In addition to capital expenditure, they will spend a further £1.7bn on ongoing costs, including subscriptions to online information services and telecommunications costs for dealing. Financial online services will account for an average 65 per cent of this figure - costing about £40,000 per dealer per year.

More than 75 per cent of UK financial institutions use a Reuters information service, according to the same survey, with its nearest competitors being Dow Jones/Telerate, Bloomberg and

Knight-Ridder Financial. But Stephen Kimsey, author of the survey, says: "Although annual dealing room spending on information services will increase, companies are cutting back on the number to which they subscribe. This now stands at around three per dealing room, compared with an average of four in 1993."

This is partly because companies are cutting back on 'me too' services, and partly because some of the leading information providers have added value to their services - making rival services less necessary.

Improvements include making services accessible through Windows-based interfaces (such as those available from AT Financial Information), adding more historical data, or providing information on extra markets (such as the Japanese equity market). In addition, Reuters has introduced a business television service and plans to transmit company annual general meetings live to dealers' desks.

But even without TV on the desktop, dealers can still suffer from information overload. They have so much information crammed on their screens that they are starting to want higher and higher resolution screens, says David Purcell of Microwise, a leading supplier of specialist monitors for dealing rooms - "we are starting to see demand for CRT (cathode ray tube) screens with a resolution of 800 dots across and 600 dots down and for screens with diagonal screen width of 15in. or 17in. The problem is that the bigger the monitors, the more space they take up on dealers' desks."

One alternative is to use LCD (liquid crystal display) screens, such as those used in portable computers. These are much flatter and give off less heat. Sharp Electronics says its LCD screens will be used in a big dealing room system, where instead of several overlapping windows of information being displayed on a single screen, each window will be displayed on a separate LCD screen.

Meanwhile, the systems used by settlement staff in the back office are also changing - "the back-office market is developing, with many people downsizing from mid-range systems, such as IBM's AS/400," says Mr Kimsey. Most are planning to move to Unix or PC-based systems linked to the dealing room system.

"This could prove a threat for the future, though it is not one at present," says Roger Hedges, product marketing manager for ACT's Midas, one of the principal banking software systems. "We are still connecting to Swift and we are not being wooed by anyone else."

Swift's chief executive officer, Leonard Schrank, admits to

The big banks are looking carefully at the costs of message transaction, says George Black

Challenges for Swift

Swift, the Society for Worldwide Interbank Financial Telecommunication, still dominates the field of interbank messaging but it faces growing threats from other networks.

The Brussels-based company was set up in 1973 to automate the function then undertaken by telexes. Owned by a consortium of about 2,200 banks, it consolidated its position with the launch in 1990 of Swift II.

After numerous delays in delivery and considerable teething problems, Swift II established the organisation as market leader and standard-setter. The company's systems are used by around 4,300 financial institutions worldwide to process around 500m messages a year.

Swift is now better positioned than it was to resist competition. The newIFT (Interbank File Transfer) tariff is seen by customers as offering a more attractive proposition for bulk transport than the older FIN service, which was prohibitively expensive for some smaller banks.

Swift is also improving its service to customers in the trade finance sector and developing new EDI (electronic data interchange) systems to help it expand into trade services. It has extended its geographical coverage to around 115 countries and is shortlisted for the contract to run the Bank of England's Crest network for share settlement.

Meanwhile, the systems used by settlement staff in the back office are also changing - "the back-office market is developing, with many people downsizing from mid-range systems, such as IBM's AS/400," says Mr Kimsey. Most are planning to move to Unix or PC-based systems linked to the dealing room system.

"This could prove a threat for the future, though it is not one at present," says Roger Hedges, product marketing manager for ACT's Midas, one of the principal banking software systems. "We are still connecting to Swift and we are not being wooed by anyone else."

Swift's chief executive officer, Leonard Schrank, admits to

that the organisation had not hitherto been run on a competitive basis - "a civil service mentality had crept in, but in the past two years we have substantially transformed the company," he says.

Prices have been cut by an average of 30 per cent. In June, Swift announced a 70 per cent cut in the joining fee in an effort to speed up the recruitment of firms in the fast-growing securities sector, as well as a 5 per cent rebate of the charge for FIN messages.

The challenge could, however, come from several directions. The banks themselves may set up their own rival networks. A group has combined in a venture called Ibos (the Interbank Online System), run by six European banks.

Ibos, which was founded in 1991 by the Royal Bank of Scotland and Banco Santander of Spain, competes directly with Swift in its core business of international payments. The company's claim to offer a global service was strengthened in January when the US computer systems company, EDS, a subsidiary of General Motors which provides funds transfer services to financial institutions worldwide, acquired an equity stake.

Ibos's managing director, John Bertrand, claims that its technology is "the next generation" to Swift's, with much greater reliability - "our error rate is zero," he says. Mr Bertrand says Ibos has letters of intent from eight banks wanting to join the group, including four of the top 25 US banks. Ibos's objective is to capture 10 per cent of the international payments market, with a customer base of 500 banks, in six years, he says.

Another challenge to Swift could come from the national telephone companies, either individually or as part of a group such as the Financial Network Association (FNA). FNA began intra-bank operations early this year, with a small number of banks participating. It has members in 14 countries and is expected to add several more soon.

Another potential competitor is the UK-based company Scitor, set up in 1991 by Sita, the airline reservation system cooperative. It aims to meet demand for value-added network services in certain industries outside its main business, including finance.

Scitor's structure and technology are similar to Swift's and it covers more than 200 countries. However, Scitor's market development manager for financial services Peter Wagner says that Scitor's services are complementary to those of Swift rather than competitive.

"Swift has a narrower focus than we have," he says. "We are not trying to take Swift's main interbank messaging business, but we are interested in the branch-to-branch area and in offering cash management services."

In this area Scitor is more likely to compete with EDI service providers than with Swift. Although Swift has broadened its user base to include brokers and fund managers, it has not offered its services directly to multi-national corporations for fear of upsetting its shareholders.

Shares in Swift are allocated by volume of message traffic. The top 35 banks are said to generate half the traffic and are therefore in a strong position to influence Swift's plans. Some big companies have lobbied Swift for access to its network for a limited range of transactions, particularly confirmations of payment.

Swift has yet to clarify its plans, but its chairman, Eric Chilton, has recently acknowledged that a debate is going on within member-banks worldwide on this issue. Most corporates do not want to become banks, he believes. What they need is "straight-through processing facilities" which would minimise their costs and create standards, he said.

This is a key issue for Swift's management as it considers how best to respond to any competitive threat. Swift cannot afford to delay a decision too long. Some corporations, like the banks, are starting to look for possible alternative solutions.

Photo: AP/Wide World

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IBM

COMPUTERS IN FINANCE 4

Philip Manchester finds database software companies are standardising communications between networks

Suppliers pool resources

The global spread of computer networks and "electronic money" is creating a new form of commerce based on the electronic transaction. At the same time, with the growing use of itemised telephone bills and networked services such as Compuserve, the value of each transaction is diminishing and so cheaper ways must be found to process such transactions.

"We are increasingly dealing with high volume, low value transactions," says John Spiers, UK marketing director of database software company Sybase. "We need to combine processing the growing volume of low value transactions with new ways to manage and control them."

Database suppliers such as Sybase have in recent years started to build the mechanisms needed to process financial transactions into their database software with the aim of reducing costs and increasing control.

You need to be able to capture the value of the data which emanates from transactions so you can exploit the information," Mr Spiers says. "A company like American Express, for example, can gear its marketing to individual purchases on a customer's monthly bill. If you hire a car or book a hotel room, it can use this data to provide customers with information about these activities."

Pamela Pipe, a database product manager at software specialist Information Builders, sees the hidden value of the information in financial transactions as an opportunity for companies to gain a competitive edge - "the number of financial transactions is growing and this is driving people to find ways to analyse their data to find the value in it."

"You need the operational performance to process the transactions. But you also need the tools to bring out the information content - to pull out trends, to focus marketing and inform decisions about products."

Mrs Pipe also emphasises the need to draw together different data resources - possibly from different computer systems - to give a high-level view of a company's information: "We are working with large financial organisations - banks and insurance companies - to look at the information spread around the network on a variety of databases. They need to

blend these together with their legacy systems to get the real value from them," she explains.

In spite of rivalries, database software companies are starting to co-operate in order to bring different data resources together. Information Builders is working with Oracle and IBM, among others, to create

response times and throughput. This means companies will be able to afford to process these low value transactions."

This is the diplomatic line that all banks adhere to, even as they invest millions of pounds in security measures.

The truth is that banks are seriously concerned about the rise of ingenious hackers and the growing awareness of computer fraud as a practical criminal tactic.

Paul Rogers is marketing manager for self-service terminals at AT&T's UK computer arm - the company supplier 70 per cent of the Automatic Teller Machines (ATMs) in Britain.

Mr Rogers agrees that most attacks on ATMs are physical assaults aimed at wrenching out the cash box, but that is no cause for complacency. "Designing ATMs is a case of trying to keep one step in front and making an effort to pre-judge what could possibly happen," he says.

Mr Rogers is determined to pre-empt the resourceful hacker. He notes that the latest generation of ATM is based around the industry standard OS/2 computer operating system. The core of this cash dispenser is no different from office personal computers that have sold by the million.

This is a mark of the triumph of open systems and common standards, but it throws up an unpleasant possibility - because there are many people out there with an intimate understanding of the

concept of the information warehouse.

This allows companies to treat their data as a single coherent database which can be accessed by every employee.

For example, databases can now refer to each other using a language called SQL. Originated by IBM, SQL standardises communications between databases and allows a variety of tools to access data from the network - is a part of this. "The motivation for client/server computing is to give users a better interface to their data and make new applications easier to use."

However, this approach causes systems management problems. The need to bring a variety of data resources together and make sure that they are used properly makes the underlying software much more complex.

Database software suppliers are acutely aware of the problem of coping with the explosive growth of electronic financial transactions and have a wide range of solutions to offer. What is encouraging is that they are all moving in the same direction and making it easier for customers to pick and choose the tools they use to access and manage their data.

Imaging has the potential to bring huge savings on storage



Financial managers are demanding on-line analytical processing (Olap) tools to improve corporate decision-making

space and to simplify office routines drastically. So far that potential has not been fulfilled.

But the middle managers may not be able to hold out much longer against this type of automation. Systems suppliers are confident they will soon be able to convince boards of directors that they cannot do without the new technology. Once critical mass has been gained, image processing could proliferate on the same way as word processing did in the 1980s, affecting the prospects for middle managers much as word processing did those of typists.

This threat has been staved off so far partly because middle managers have claimed that it was impossible to do away with paper because paper gave them the structure of their work. Without it people would not know what to do next to process a claim on an insurance policy or authorise a loan. This argument is being undermined by the progress of workflow systems, which can take over the task of supervising the sequence of actions.

Only reduced the number of queries but proved popular and has spread from Switzerland to Austria and Belgium. British banks have yet to approve its use.

Another argument often used against investing in imaging was its high cost in a proprietary mainframe environment. But as the prices of powerful workstations and personal computers have fallen sharply, it now looks much more attractive to downsize to client/server systems using these machines. The cost of installing image systems is proportionately lower.

Images are stored on optical disks; a 5.25-inch disk can hold about 30,000 A4-sized pages and a jukebox of disks can hold 10m gigabytes of data.

Phillip Jones, an account manager for software supplier Filenet, estimates that it is

now possible to support four times as many users at a quarter of the cost needed five years ago and to store four times as many documents.

Many applications involving documents in finance companies look ripe for automation. Most of these companies already use scanning to capture a customer's initial handwritten inquiry, but few of them follow this through the entire system to gain the full advantage.

The market leaders are beginning to make strategic integration of these systems, but they are still the exception rather than the norm," says Steve Ball, a product marketing manager for Rank Xerox.

The systems usually come from several different vendors, so that such integration demands the creation of a new set of standards. A central

that culminates in a bank account with a blacklisted country or individual. But if that bank is "the first stop" the funds make in the US, then it is culpable.

When Ofic issued its black-list of embargoed accounts, 18 months ago, the US arm of the UK systems house Logica set about devising a solution for banks that could not monitor every transaction manually.

In response to the problem of inadvertent money-laundering is Hotscan, launched in September. This is a \$25,000 program that automatically scans all payments and messages against a database of blocked accounts.

Hotscan resides on a personal computer but is linked to the bank's own payments system. At the final stage of payments processing, Hotscan refers each transaction to the black-list database. If it spots a match, Hotscan flags the transaction indicating that action is necessary.

According to Philip Izzo, senior vice president for international funds transfer with Logica in Boston, Hotscan has already made its mark - "the Bank of Nova Scotia in New York is the first Hotscan site to go live," he says. "In the first hour of operation, Hotscan caught out a payment going to a bad guy."

Mr Izzo reckons that Hotscan will soon be in action in Europe - "we developed it with an eye to the future: we hear that money-laundering is a concern in the UK. US regulators have become more aggressive with the banking community, and there are suggestions of 'more mandatory controls' in rest of the world."

Michael Dempsey

COMPUTER SECURITY

Worries over fraud

OS/2 platform. How can potential hackers be discouraged from turning this knowledge against AT&T's clients?

Mr Rogers' answer is to create a customised security shell around the central chip and its software - "we give the customer an open system, but we protect that system from risk. Our Self Service System Software (SS) will not allow a thief to breach an ATM and then lay another program on to the system or download customer information that's stored on a remote host computer."

Fraud involving cash and credit cards remains a big problem, however.

Rank Hickman is a principal consultant with Unisys, the computer systems company. He joined Unisys from consultants Touché Ross where he investigated the practical applications of artificial intelligence (AI). Put simply, AI is a field of technology that attempts to replicate the human brain through computer programmes.

Despite many dubious claims by developers in the past, AI seems to have thrown up a useful product in the form of neural networks.

"Neural technology means a program can be shown many examples of a process and can then understand and discriminate within that data or process," explains Mr Hickman.

This search for a recognisable pattern has an instant

attraction for banks. The speed of credit card transactions makes spotting a stolen or counterfeit card more difficult.

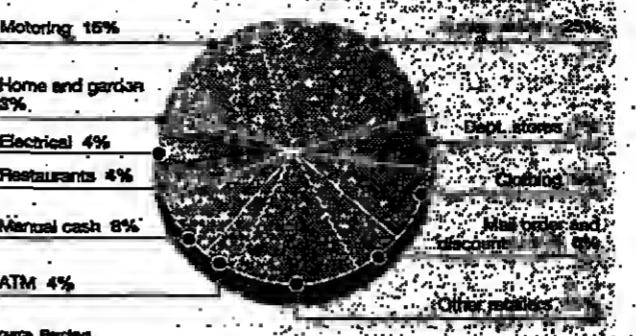
Some institutions such as the Royal Bank of Scotland claim success in the battle against fraud by adding account holder photographs to bank cards. But check-out staff under pressure might neglect to check a signature properly

motorway system."

While banks have to protect themselves from the fraud that springs from common theft, they are also coming under increasing pressure to regulate the kind of funds flowing into accounts. International initiatives against drug trafficking and organised crime can have expensive consequences for

these institutions to check a signature properly.

Where does card fraud take place?



so there is no guarantee that a photo will be any more likely to grab their attention. If a neural program can sit on the network and spot a break from the typical spending pattern of one consumer, then fraud can be intercepted. This solution means looking at the transaction itself - and that can only be done using clever software. Mr Hickman calls this the problem as "M22 fraud - thieves zooming between superstores via the

standard is likely to be Postscript, the document reproduction system developed by Adobe Systems, which recently merged with the desktop publishing firm Aldus.

An important emerging standard is Den, the document enabling networking standard which is backed by a group of systems vendors led by Xerox and the network software company Novell.

Recently they have been joined by several other significant forces in the industry, including a subsidiary of Eastman Kodak and the leading database supplier Oracle.

The likely rapid spread of image processing systems may cause alarm among the thousands of people in the supervisory tiers of finance companies.

But Mr Alcock of Wang UK argues that they can only avoid redundancy by welcoming the technology and acquiring the new skills which will be in demand, not by continuing to try to block its advance.

George Black

DOCUMENT IMAGE PROCESSING

Middle managers close ranks

space and to simplify office routines drastically. So far that potential has not been fulfilled.

But the middle managers may not be able to hold out much longer against this type of automation. Systems suppliers are confident they will soon be able to convince boards of directors that they cannot do without the new technology.

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This threat has been staved off so far partly because middle managers have claimed that it was impossible to do away with paper because paper gave them the structure of their work. Without it people would not know what to do next to process a claim on an insurance policy or authorise a loan.

This argument is being undermined by the progress of workflow systems, which can take over the task of supervising the sequence of actions.

Wills no convincing cost justification could be made for adopting image processing from the early implementations which began in the mid-1980s. David Alcock, marketing manager for Wang UK's workgroup and imaging division, insists there is now strong evidence that image processing can cut costs and improve customer service and staff morale.

At Birmingham & Midshires Building Society, for instance, the average time taken to approve a mortgage application up to the point of an offer has been cut by image processing and workflow systems from five weeks to three.

A study by the society revealed that out of the five weeks which the task had been taking the actual processing of the application took only seven and a half minutes; the rest was all waiting time.

The new systems have enabled inquiries to be carried out in parallel instead of in sequence, according to the society's head of lending services Chris Marney - "a file can be in several people's in-trays at once. It's no longer so easy for a file to go missing. And without a pile of paper on their desks the staff feel a lot better about their work."

At the TSB, a productivity improvement of about 20 per cent resulted from a rationalisation of the processing of general insurance claims. This involved the introduction of image processing and workflow systems. Fred Shattoe, TSB's director of customer service for general insurance, says the benefit came mainly from bringing discipline into processes which were previously "a bit of a shambles."

"When a customer calls you can answer the inquiry at once, instead of having to get up and search for the file, which is impressive," he says.

In some European countries bank statements are being issued to customers incorporating miniature copies of their cheques. This service has not

SOFTWARE DEVELOPMENT

Rapid delivery vital

The ability to build programs quickly has always been a goal for computer software developers. Users always want their new applications immediately and seldom understand why it takes so long to translate their requirements into working code.

Over the past decade, fast delivery of new software has become more viable, partly because hardware and software technologies have improved but also because the techniques for building software are better understood.

Software construction can be viewed more as an exercise in engineering than the arcane craft it once was. Applications can increasingly be assembled quickly from pre-fabricated components rather than carved from solid blocks of stone.

The competitive nature of financial services makes fast delivery of software more important than in many sectors. So it is no surprise that

banks and insurance companies are pioneers in what has come to be called Rapid Application Development (RAD).

Early experiences of using RAD techniques show that companies can make new applications work fast enough to gain an edge over their competitors.

David Sprott, marketing director of Texas Instruments' software division, says: "An investment company we are working with in the US succeeded in putting an advice system in 10 months instead of two years."

The system had to provide a service giving investment advice to the public via a touch-tone telephone network - "using our tools and RAD techniques, it was able to build the system in phases and deliver it well ahead of the expected schedule," he says.

The Sumitomo Bank is another example. It used RAD techniques and development tools from the software sup-

plier Uniface to build a bond lending and tracking application in eight months.

But Mr Sprott says that although tools are important, there is much more to RAD than automating the production of programs - "it's more important to see it as a set of management processes. You need a method to allow you to put software together that suits the business problem."

He identifies user involvement, "timeboxing" and what he calls iterative development as being as important as the tools. Texas Instruments moved into the RAD market from a strong base in computer-aided software engineering (CASE) where its Information Engineering Workbench (IEW) has long been a respected software tool. Its experience in the CASE market has shown that tools must exist against a background of sound management and an understanding of users

Continued on facing page

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COMPUTERS IN FINANCE 5

MULTIMEDIA SYSTEMS

A vision of the future

While the excitement surrounding multimedia computing makes it hard to ignore, many find it equally hard to see how it can be used in business beyond applications such as training and presentation.

Early attempts to bring graphical user interfaces (GUIs) to personal computers in the mid-1980s faced similar resistance. The potential of graphics was exploited quickly in computer games, it took several years for GUIs to achieve credibility in business applications. Initially, senior executives dismissed GUIs – and graphics in general – as a distraction and worried about the effect the technology would have on worker productivity.

"Ten years on, the idea of a PC without Microsoft's Windows or a comparable GUI is unthinkable. Thus it seems likely that by 2004 a computer without multimedia facilities will be as dated as the original IBM PC with its 'glass typewriter' interface is now."

There is some way to go, however. A survey by Touche Ross earlier this year showed that, in spite of much interest in multimedia technology, more than two-thirds of UK companies had no plans to use it – mainly because of the lack of useful applications at present.

Robert Baldock, a partner at Andersen Consulting, says that the finance sector could take the lead in using multimedia technology – "there are changes evident in the way that retail financial services are structured which will make multimedia important," he suggests. "People are using bank branches less and less and a trend towards telephone banking is emerging. Midland Bank, for example, set up First Direct because of this and others have followed. Consumers are saying that they want convenience and faster response to their needs. Multimedia technology offers a way forward."

Mr Baldock is putting these thoughts into practice on a pilot project with the Nationwide Building Society aimed at creating what he calls a "virtual bank".

"The idea is to create an environment

on the screen which allows customers to browse through the banking services at their leisure," he says. "We have done this by building a prototype 'kiosk' which recreates a real bank. The opening screen is a picture of a bank in the High Street. You can 'walk' through the door and move around in a three-dimensional graphics environment – pointing at things and seeing how they react."

Mr Baldock says that to develop an element of fun in the virtual bank every item on the screen reacts to the user. "There is a pot plant in the lobby which, when pointed at, will bloom. There is also an infra-red remote control to activate videos on various banking services. If you go up to a counter, you can activate a video-conferencing system which lets you speak directly to an adviser and so on."

The system is only at the concept stage but a production version is planned and, ultimately, the virtual bank will be available across a network for home use.

The convergence of multimedia and networking will serve as a stimulus to both technologies. Recent advances in networking will soon make it possible to offer a wide range of multimedia services in the home – and virtual banking promises to be one of first.

Home banking is one of the leading applications of multimedia and networking technology, according to Anne Perlman, vice-president of multimedia at US computer manufacturer Tandem.

"We are finding our customers are moving toward multimedia in financial services, although it is still early in the cycle. The networking technology will let us take this into the home and the multimedia technology will make it attractive to consumers," she says.

But Ms Perlman notes that home banking

Multimedia systems will offer banking customers a faster and more convenient service

alone is not unlikely to cause a breakthrough. She sees it as part of a range of networked services – "our research shows that people like a range of services: video on demand, video-conferencing, home shopping and, of course, home banking. It is when all these are brought together that people start to get interested."

Tandem is also looking at combining multimedia technology with existing data processing technology – especially in the area of processing financial transactions. Ms Perlman says that multimedia provides an ideal way to present multi-dimensional information based on traditional data processing.

"We can see multimedia giving us ways to put lots of different variables together on a screen and show things like company performance. If you wanted to look at P/E ratios, risk exposure and stock variations over a period of time, you need to present the data in three dimensions. Multimedia technology lets you do this."

Tandem has also looked closely at the system management problems associated with the convergence of multimedia, networking and traditional data processing. Transaction billing, mail order and royalty collection present special difficulties, says Ms Perlman. "There are so many different billing and payment methods involved in multimedia networks and we have not, as yet, been able to find suitable software to do this."

Tandem is working with 32 of the world's top telecoms companies on telephone billing systems and expects significant growth in transaction billing as the number of multimedia "content" providers increases.

This is likely to change the way people buy and sell products. Mr Baldock of Andersen Consulting sees the changes beginning to have an effect on banking-electronic transactions as a percentage of the whole rose from 20 per cent in 1985 to 37 per cent in 1992. He expects this to rise to 40 per cent by the year 2000.

Philip Manchester

User case study: Leeds Permanent Building Society

Award-winning strategy

No chief executive? No worries, if the latest results of the Leeds Permanent Building Society are anything to go by. Anyone examining Leeds' promising 1994 results might be forgiven for thinking that its board's 13-month long search for a new chief executive is almost irrelevant: the UK's fifth largest building society is already in good hands.

Moreover, according to John Miller, executive director in charge of information systems, the Leeds is setting its sights wider, and higher, than being just the fifth largest building society.

"If you look at it in terms of the wider competitive base of banks, building society and insurance companies, then we're no longer in the top 10. Our strategy is to be the best provider of home and family services, and that mission is still valid."

Mr Miller is one of what he calls "the troika" – the team of three executives left at the top when former chief executive Mike Blackburn left to take charge of the Halifax Building Society in February 1993.

Under Mr Blackburn, the Leeds prided itself on innovation, and information systems came high on the agenda. The team he left in charge (all appointed from outside the mainstream of the building society world) has proved its worth, moving the Leeds forward in the aftermath of the recession.

The Leeds has delivered record financial results and developed innovative ventures such as Leeds Life, the new life insurance company, and Leeds Unit Trust, an in-house unit trust company, in the caretaking hands of financial director and acting chief executive, Roger Boyes. A year ago the Leeds' brief flirtation with the National & Provincial came to nothing, and it has continued to re-inforce its own brands, such as Liquid Gold and the Home Arranger, with extensive television advertising.

In the 1993 annual accounts, and directors' report, Mr Boyes put on record (and up-front) his belief in the need to change, and keep changing: "If we are serious about putting the customer first, then nothing about the way we do things, the way we're organised or the products and services we offer can remain unchanged."

Commercial director, Chris Chadwick, oversaw the business process management initiative, which asked staff to participate in an overhaul of procedures, with the aim of making the entire organisation more responsive to customers' needs. More than

7,000 suggestions for improvements were forthcoming, according to Mr Chadwick – "some have been small and incremental, others have meant re-engineering our systems."

A big re-engineering process has already taken place over the last year with the development of a unified customer database, the first step in customer-focused services.

Bringing about the change in information systems is John Miller's job. Although there was a strong technical emphasis

The branches had to retain the ability to instant decisions an important element in a competitive market – "we put the emphasis on a strong service proposition, such as the Home Arranger," says Mr Miller. "At the moment of truth, eyeball-to-eyeball with the customer, the person in the branch has to have the ability to say yes, without referring things elsewhere."

Mr Miller's strategy was to build on the existing Olivetti workstations that already provide all the familiar front-end facilities in the branches, with IBM's DB/2 relational database in the background. It "slid in" to replace the former IDMS, so that end-users in the branches did not even realise there had been a change, apart from having more facilities.

The DB/2 database meant we could look at the customer and tell all the products – mortgage, visa card, unit trusts, whatever – they were using. First, it gives you cross-selling ability, secondly you can be more responsive to individual customer needs."

Leeds' operational systems, explains Miller, had to be re-aligned "to recognise customers as individuals, rather than a series of account numbers." As in many financial institutions, there had been significant investment in separate applications, running on different computers. Mortgages, savings accounts, such as Liquid Gold, and general and life insurance, were all separate products, with account numbers which attached the customer to that particular product, regardless of other products or services. There were 4.3m customers, but 7m customer records.

The aim was to create a unified, customer-oriented database which would enable the Leeds to recognise its customers as users of multiple services, and to satisfy their needs in different areas by cross-selling.

Continued from facing page:

are agreeing what you are building with the user all the time, and parts of the systems become available early. Very often 50 per cent of an application is not needed from day one. So you can deliver the important parts and let users become familiar with them."

This approach is echoed in the move towards object-oriented (O-O) systems which emphasises the re-use of program code and component software – a technique which Mr Sprott says will help users understand their applications better.

"If you use the concept of business objects – such as an invoice or a sales order – the user can see what is being delivered," he says.

The O-O approach also supports the phased delivery of applications – indeed, it changes the whole nature of what an application is. Mr Sprott sees the definition of an

application changing – instead of talking about applications you can start talking about the scope of a system. You can use existing infrastructures and code to build new applications. This obviously speeds up development."

Texas Instruments' view is endorsed by most software developers aiming to produce software quickly. A recently formed industry body has published a 13-point plan for Rad. The Dynamic Systems Development Method (DSDM) consortium, formed in January 1994, includes British Airways, American Express, Allied Domecq and J P Morgan Investment Management among its corporate members as well as leading software developers Logica, Data Sciences and Cognos.

"If you use the concept of business objects – such as an invoice or a sales order – the user can see what is being delivered," he says.

The 13 principles advocated by the consortium expand those outlined by Mr Sprott. They emphasise user involve-

ment, a concentration on business requirements and iterative development alongside practical advice such as continuous testing, tight deadlines and close partnership between the developer and the user organisations.

Rad is not seen as a panacea to the problems of building software quickly but it promises to be another evolutionary step on the long road to understanding the complex problems of translating user-needs into working business applications.

When combined with O-O design and sound project management, it can produce results quickly. And because Rad places greater emphasis on user involvement than earlier software development methods, it also moves the priority away from the technology towards the business problem.

Building software will always be difficult – but it is likely to be less so as the Rad approach gains support.

The DSDM consortium can be contacted on tel 0222 603371

imagine that an investment house managing funds wants to identify high, medium and low-risk targets for its cash. Imagine, too, that it wants to balance the funds between the three risk types and analyse the rates of return, both planned and expected, from each type of risk. What are the IT problems facing the investment house?

If the investment house operates in global financial markets, the varying economic situations around the world would have a profound impact on the ability of that investment house to say accurately what may or may not happen to its clients' funds. Investing millions of pounds in equities or bonds, and switching funds between currencies around the world adds to the complexity of the finance house's problems.

Tandem is also looking at combining multimedia technology with existing data processing technology – especially in the area of processing financial transactions. Ms Perlman says that multimedia provides an ideal way to present multi-dimensional information based on traditional data processing.

"We can see multimedia giving us ways to put lots of different variables together on a screen and show things like company performance. If you wanted to look at P/E ratios, risk exposure and stock variations over a period of time, you need to present the data in three dimensions. Multimedia technology lets you do this."

Tandem has also looked closely at the system management problems associated with the convergence of multimedia, networking and traditional data processing. Transaction billing, mail order and royalty collection present special difficulties, says Ms Perlman. "There are so many different billing and payment methods involved in multimedia networks and we have not, as yet, been able to find suitable software to do this."

This is likely to change the way people buy and sell products. Mr Baldock of Andersen Consulting sees the changes beginning to have an effect on banking-electronic transactions as a percentage of the whole rose from 20 per cent in 1985 to 37 per cent in 1992. He expects this to rise to 40 per cent by the year 2000.

A year ago, Merrill Lynch, one of the largest stockbroking firms in the US, established a blueprint for the use of supercomputers in finance. It is believed to have paid \$1.75m for a Cray Research MP2, a twin-processor machine intended to give the firm greater power to handle its trading activities. At the time, Mr John Galant, a Merrill Lynch vice-president, said simply: "We want to improve the timeliness of some of our calculations."

Merrill Lynch is not the only broking firm to introduce supercomputers, says Paul Clarke, brand manager for POWERParallel Systems at IBM in London. "But the leadership here is in the US, on Wall Street," he says.

Some Wall Street users say the technology brings such significant competitive advantage that they refuse to be identified, he claims – "customers won't allow themselves to be referenced because of the competitive advantage these machines bring them, but there are probably a handful of users out there at present."

Mr Clarke is brand manager for one of IBM's supercomputers, the SP2, a machine designed to handle financial analysis and

Survey among UK financial institutions
Percentages pursuing a Unix-oriented strategy

	YES	NO	No, but considering	Don't know
Banks and building societies	43.3	15.4	38.4	-
Insurance and other financial sectors	45.0	33.6	16.4	-
All	34.0	51.1	12.8	2.1
Source: Alan McLean, Analyst, Aspect, International Data Corporation, London				

SUPERCOMPUTERS

Wall Street leads the way

he describes as a parallel, scalable computer. The end-user price for the SP2 was about £500,000, but a stripped down, entry-level version costs from £100,000-£250,000, he adds.

So far, there are no users of the SP2 in the UK – the machine was only launched earlier this year, but financial users are at least beginning to discuss supercomputing.

"We are in the process of setting up a meeting with UK banks," says Mr Clarke. "Our

planning; optimisation; risk analysis; pattern spotting and portfolio analysis.

In essence, supercomputers

can use a number of mathematical disciplines simultaneously, making complex calculations such as simulation and real-time trading analysis relatively straightforward for the finance house.

So will finance houses move away from current systems, mainly Unix-based workstations, and adopt supercomputer

technology over the next five years?

A recent survey by the research company, International Data Corporation, attempted to discover just that. While it did not highlight an explicit move towards supercomputers, it did reveal a surprise shift away from Unix-based workstations in finance IT – "we believe that Unix systems have been oversold," comments Alison McKenzie, research analyst and co-author of the IDC report. "They haven't lived up to expectations, according to survey respondents, and they're more difficult to use than IT directors expected."

In addition, they lack some of the functions of proprietary systems without being as "open" as desktop PCs in PC

local area networks (Lans). And it is in this area, desktop processing power and communications, that finance managers will increase their investment substantially, says IDC.

In short, finance directors seem more interested in local computing power. They ask: "What can computing help us do for our customers?"

Customer service is "a very important issue right now," says Ms McKenzie. However, she adds, more than a quarter are currently investing in mainframes and supercomputers "and 60 per cent of those will be increasing their investment."

Dr David Nunn at the University of Southampton points to the relative ease-of-use of supercomputers in comparison with Unix machines.

"On paper, Unix workstations have the same power as traditional supercomputers, but they're not as friendly," he observes. "Supercomputers have better software and better documentation, on the whole. After 20 years of working with supercomputers, I've a 'soft spot' for the Crays, even though high-end Unix boxes often have the same number of megaflops." The term, "flops" stands for floating point operations per second.

But to some finance IT directors it will seem heavy handed to switch over to supercomputers from their existing systems, which will remain Unix-based workstations from vendors such as Sun or Silicon Graphics in the short-term.

Tony Jeffree, senior consultant in the Business Technology division at the National Computing Centre, agrees.

"It depends what your definition of a supercomputer is," he says. "These days, desktop Unix workstations can handle computing of the same scale of the supercomputers from a few years ago. But I wouldn't put supercomputers in the same breath as financial services."

Perhaps where large database services are involved, supercomputing might be useful, or for applications such as global financial modelling, but Mr Jeffree says: "My gut feeling is that supercomputer manufacturers will not move heavily into financial services – perhaps at the esoteric end, but not in the mainstream."

To some users, top-end Unix-based workstations will be all they will ever need.

Steven Sonsino



John Miller: "Customer-care comes first"

when Mr Miller arrived at the Leeds three years ago, he found an IT department that waited to be told its role – "the organisation was in technical response mode. The IT people regarded their jobs as translating the needs into a technical solution, not actually identifying the needs."

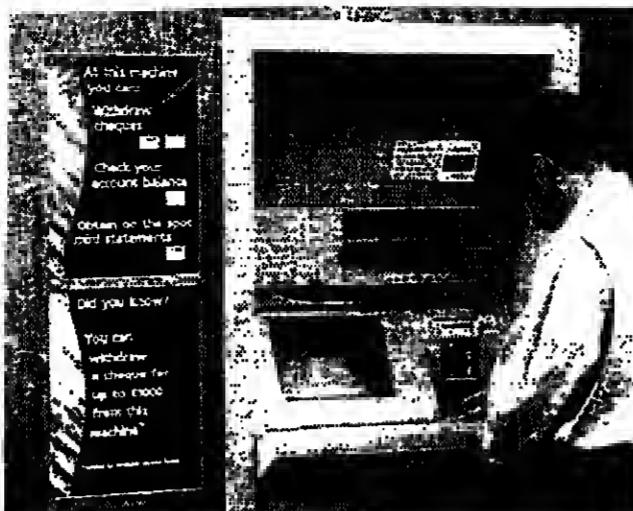
Mr Miller's strategy was to build on the existing Olivetti workstations that already provide all the familiar front-end facilities in the branches, with IBM's DB/2 relational database in the background. It "slid in" to replace the former IDMS, so that end-users in the branches did not even realise there had been a change, apart from having more facilities.

The DB/2 database meant we could look at the customer and tell all the products – mortgage, visa card,

COMPUTERS IN FINANCE 6

The humble automated teller is set to grow into an all-purpose multimedia kiosk, says Max Glaskin

Smart card meets ingenious terminal



Customer service centre cash and cheque deposits plus cheque withdrawals and passbook updates are among services offered at banks and building societies via this new ATM from Siemens Nixdorf

Enfield, in north London, can perhaps lay claim to being the oldest junction on the financial world's information superhighway. It was here, at a branch of Barclays, that the world's first "hole-in-the-wall" cash dispenser went live, in June 1965. Now there are 300,000 of the ubiquitous automated teller machines (ATMs).

Gallup Organisation, the market researcher, says that six out of 10 adults in the industrialised countries of the west now carry an ATM card. And, according to Tony Knight, who researches telecommunications and computing technology at Henley Management College, the ATM is developing into a much more capable terminal - "with the advent of smart cards, the user will be able to transact much of their financial business through such a terminal," he says.

Paul Rogers, marketing manager for AT&T self-service products, which makes a third of the world's ATMs, says future sales of the ATM will evolve from a low level cash dispenser into a multimedia kiosk capable of automating many service functions - "any retailer wanting to sell services and products or provide information will use the multimedia kiosks, which have opened up a whole new delivery channel... thus, we'll see a big growth of multimedia kiosks by the end of the century."

He also predicts that new entrants could threaten the

financial institutions' monopoly of ATMs - "new multi-functional terminals could be operated by telecom companies," he says. "These will replace telephone boxes and will contain video and computer devices. They will be able to link users by telephone, fax, or computer. Services be paid for by smart cards."

"These terminals, linked to any bank, will be able to credit or debit cards, so that all kinds of financial transactions can be carried out at one terminal, to any bank or financial institution," he says. "The question is: 'Will the banks get into communications before the communications people get into banking?'

Whoever is first to operate the new wave of machines, the ultimate winners will be the ATM manufacturers. NCR, Digital, IBM, Diebold, Fujitsu, Nixdorf and Olivetti are gearing up to design machines that will allow banks to give better service to customers.

The Huntington National Bank in the US has already introduced its Personal Touch system, which has an interactive video conferencing service. It allows ATM users to see and talk with a bank staff member, 24 hours a day, seven days a week. Although a video link

was demonstrated by the American Bankers' Association in 1985, until recently the equipment had been too expensive. Cheaper data storage and communication lines have now made it viable - "customers are demanding more personal banking convenience," says Richard Stage, executive vice-president at Huntington.

"Personal Touch is not the final solution for personal interactive banking but rather

greater customer satisfaction.

"Most bank customers use ATMs only to withdraw cash," says Mr Enroth. "Nobody likes waiting in a queue. Even a cash withdrawal, particularly from a hole-in-the-wall machine where the cash has to be transported from inside the building to the outside, can take up to two minutes. If other, more lengthy services are offered on the same machine, the customers waiting in line will soon become disaffected."

He believes that there will be growing number of fast machines, dedicated to individual tasks, just as larger branches of banks have specific counters for different transactions.

Digital has designed terminals which allow customers to make credit applications, using touch-screen technology.

Under law, forms still need to be printed out and signed before the banks can process the applications but, with all details captured electronically, the acceptance period is speeded up.

Bank customers, however, share a natural distrust of new technology. This could slow down the introduction of new self-service banking terminals - "the banks must provide real

incentives to persuade customers to use the new terminals," says Mr Enroth. "After all, electronic transactions will reduce bank costs and the benefits should be shared throughout the customer."

AT&T has tried to break down techno-fear by making the user's experience more stimulating. It is supporting the new Galleria 21 shopping concept now being piloted at Heathrow's passenger terminals. Travellers can explore the "shopless shop" at 24 shopping kiosks, each of which contains a touch-screen offering the opportunity to browse through catalogues and make purchases by inserting credit cards.

Half a dozen British bookmakers are using similar technology to accept bets on a variety of sporting events. The more that terminals are used in other spheres of life, the easier it is believed it will be for financial institutions to automate their outlets.

But what about security? Customers accept ATM cards with magnetic stripes and are about to experience smart cards with embedded chips. They are also prepared to memorise Pin numbers. But, if more facilities are to be offered through ATMs, will the estab-

lished system give adequate protection to both the customer and the financial institution?

"We have tested the various other methods being suggested to replace Pin codes but they are not sufficiently accurate," says Mr Enroth. "Face-recognition, palm prints, voice recogni-

tion, eye iris matching - so far, none of these methods have the high accuracy rates which the banks need so that customers are not wrongly refused service."

Thus, the familiar plastic 86mm x 54mm card will provide access, an ever-wider range of services. Some observers suggest that even general elections could one day be held via ATMs. Given that most people are more secretive about their financial affairs than about their politics, this development may also be "on the cards".

FACILITIES MANAGEMENT/OUTSOURCING

A fixed-price contract to control costs

The world's first multilateral foreign exchange netting and settlement service is about to become a reality and - in a move for the outsourcing world - has decided to outsource its entire data processing operation from scratch.

The Exchange Clearing House, Echo, co-operatively run by more than a dozen banks worldwide, as a "green field site" is far from a typical facilities management (FM) deal because the FM partner - the Hoskyns Group - will be involved in the development of the systems as well as the maintenance and day-to-day running of it.

Concern for security was a crucial factor in the decision to take the outsourcing route. Uninterrupted, secure, 24-hour trading was so important that Echo needed at least one secure computer site for its information technology (IT), an expense that few in-house operations could bear.

Another unusual aspect was the amount of work put in during the early stages. The five bidders on the shortlist for the contract had to work out in detail how they would develop the systems and exactly what resources would be needed, before Echo was even sure of its financial backing.

In spite of the unusual nature of the deal, Echo's chief executive, Graham Duncan, cites the classic reasons for choosing an outsourced deal rather than "growing in-house expertise." He was looking for a fixed-price contract that would make IT costs controllable and he wanted a ready-made team, well-versed in the world of finance, that could work well together from day one. He also wanted the security of a partner large enough to offer backup expertise and systems, running parallel sites for disaster recovery.

"This was a unique project: no-one had tried to do this before. It had to go out to tender before we could be sure of the finance; and for that reason the venture would only work if we found outsourcing partners who really understood the business," he says.

Banks participating in Echo will be able to pool the amounts due to each other from foreign exchange (FX) deals. A single payment of the net amount due in each currency is then made between each bank and Echo.

As well as drastically reducing the expense of FX trading, and cutting the volume and administration of transactions, the netting system also reduces settlement and replacement risks for the participating banks.

During the five-year gestation period, Mr Duncan worked out how to extend the low-risk ethos to his IT strategy - "we look on outsourcing as a risk reduction strategy. We had not a desk nor a paper clip, and what I wanted was a short cut to quality and to competence, so that all our time and team-building could be focused on doing the business."

The value of business to be handled by the system (about \$1,000bn daily) dwarfed the run-of-the-mill IT security problems - "we focused at the beginning on two concerns: air crashes and bombs. Bombs in a financial centre offer a short cut for terrorists, and an air crash can wipe out an entire facility."

Within two years, evidence justified this approach, with bombs being planted in the City of London, and a Jumbo jet crashing outside Amsterdam, within a half-mile of two trading sites.

Echo only looked at software houses that could offer FM facilities as well as development skills. Hoskyns, in partnership with one of the UK's most experienced financial software houses, Logica, was chosen as one of only two bids remaining (and the only European company) from a shortlist of five, which itself had been whittled down from an original invitation to tender to 17 worldwide FM providers.

Hoskyns is providing two

data sites, and through the sub-contractor Logica, development services for software based on IBM AS/400s and a network of Vax computers, Sun workstations and Apple Mac servers. The entire contract is worth £1m over five years. To reach this figure, both sides in the deal had to be sure of exactly what could be delivered, what resources would be needed, and exactly how delivery could be measured.

Mr Duncan dismisses the argument that IT is too precious to cede control to another source: IT, he says, is difficult to control in any case, and having a service level agreement offers more control than many organisations have over their in-house IT.

"We've always been a fan of outsourcing because the financial service industry ought to concentrate on being the financial services industry. For many institutions, it's a drain on their resources and a distraction from their main business."

Fixed-price contracts generally profit both parties. FM is the direct heir of the bureau services used 20 years ago in assuming that a user is able to put a value (not just a price) on IT services. Often, outsourcing



Graham Duncan: "We decided on a risk-reduction strategy"

is associated with old mainframe-based "legacy" systems, freeing the user to concentrate on core business.

However, partnerships, rather than mere client-provider relationships are now in vogue. Recent trends have been to "split the profit" between client and provider, where real savings have been made. Andersen Consulting was awarded the contract for the London Stock Exchange (LSE) computer operations, which employed 400 staff, costing £50m a year in 1991.

The contract (awarded without tender, due to the preparatory work) has been running since early 1992, with the target of reducing staff by 24 per cent in the first year - "our aim was to reduce the total running costs by £10m a year, in two years, and by £20m per annum in five years. We're already ahead of target," says Vernon Ellis, the managing partner for Andersen Consulting in Europe in charge of the LSE project.

"We proposed taking the entire operation over, and reducing the cost of running and maintaining to free up LSE resources to develop new market trading systems."

But not everyone is convinced. Brian Periera, manager of information systems for Price Relocation Management, is talking to several potential partners, all FM suppliers, in a project to re-vamp the core systems of the company.

Price is the London Region of Prudential Resources Management of America, which manages large clients such as IBM and its parent, the Prudential Insurance Co of America, in staff relocation schemes.

"Facilities management just isn't an option for the relocation division. We feel that by outsourcing, you're putting too many valuable resources in the hands of people outside our own company. If we wanted to go back to take control again, it would be a difficult move, and that's a major fear for any company to whom systems are important. In-house control has to be assured."

Claire Gooding

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is the
Page 3

It is likely environmental constraints will become more severe. Page 3

FINANCIAL TIMES SURVEY

EUROPEAN AIRPORTS

Tuesday November 15 1994

Air travel has always been regarded as a barometer of overall economic activity. One has only to visit any airport in Europe, or study the statistics, to be convinced that the recession of recent years is on the wane.

The Association of European Airlines (AEA), representing 24 airlines, reports that the boom in demand so far this year continues. It expects traffic growth for the year as a whole, in terms of revenue passenger/kilometres flown, will be up between 8.5 and 9 per cent, with freight gaining about 13 per cent in revenue tonne/kilometre flown, "marking 1994 as one of the best growth years of the last 15 years".

BAA, owner of seven UK airports, including Heathrow, Gatwick and Stansted in the London area, recently reported that in the 12 months to end-September it handled more than 74.2m passengers at those three airports, up 7 per cent on the previous 12 months. Heathrow alone handled 50.3m, a gain of 7.1 per cent.

For cargo, the picture was even brighter, with total air freight handled at the three airports in the year to end-September up by 16.2 per cent to 1.13m metric tonnes, with Heathrow handling 945,417 metric tonnes, up 15.3 per cent.

This is being repeated throughout Europe: almost every airport is crowded, and not just at peak periods. ACI Europe (the European regional section of the global Airports Council International), representing 261 airports in 43 countries throughout the region, reports passenger traffic up 7.9 per cent in the first half of 1994 at 278.5m with cargo up 11.7 per cent at 4.22m metric tonnes. Aircraft movements were up 24 per cent at more than 5m. Many airlines report strong business. The pattern of travel, too, appears to be well-spread, with a strong element of business travellers mixed in with leisure passengers.

Not only are European airports becoming busier, but most of them are also undergoing modernisation and expansion. It has been estimated – by the International Civil Avia-



Heathrow: UK traffic growth is being reported in Europe Anney Ashwood



The changing nature of airports: the Golf Centre at Schiphol, Amsterdam



Congestion is being eased by improved air traffic control Alan Cheshire

The figures paint a bright picture

With an anticipated doubling in passenger traffic and increased cargo activity in the next five to 10 years, most European airports are undertaking modernisation and expansion, says Michael Donne

its members throughout the region will be spending \$22bn on modernisation and expansion programmes.

These airports have combined annual revenues of about \$13bn, employ more than 1m people and handle more than 520m passengers a year (both domestic and international), together with 8m tonnes of freight and 10m aircraft movements. These figures will rise as traffic grows.

The Air Transport Action Group (a global coalition of aviation organisations) forecasts that European air traffic of more than 500m passengers in 1994-95 will rise to about 650m by 2000, and thereafter to 820m by 2005, and more than 1m by 2010. In a further study on the economic benefits of air transport, ATAG points out

that for every 1m passengers passing through an airport, between 2,500 and 8,000 jobs are created both directly and indirectly, with an annual economic impact of between \$130m and \$1.65bn.

ATAG adds that airports also act as magnets for a wide range of industrial and commercial enterprises, often followed by the development of other urban infrastructures such as housing, schools, shops, road and rail transport. This creates further employment and economic growth.

BAA says that Heathrow alone generates 70,000 jobs, and that another 6,000 will be generated if its proposed £100m Terminal 5 goes ahead.

But the growing volume of traffic at Europe's airports has generated its own problems,

operationally through congestion on the ground and in the air, and environmentally through the effects of noise and pollution on surrounding communities.

Air congestion is being eased steadily by the sheer weight of increased terminal, runway and air traffic control infrastructures. In many places, road and rail access are also being improved, but at slower rates, so ground traffic congestion is often a serious problem, especially at peak hours.

Earlier fears of strangulation of the air transport system because of infrastructure constraints are now lessened. ATAG points out that the estimated cost of congestion to the European economy will be about \$6bn annually by the year 2000 against \$10bn estimated earlier, with traffic lost due to congestion down to 27m passengers a year against an earlier estimate of 50m.

But the problems are still there: ATAG says airport and ATC capacity improvements have barely kept up with increased demand. Continued spending on infrastructure will be necessary to keep pace with further traffic growth.

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projects which may qualify for EU financial support under this policy "only three air transport projects – airport development at Milan, Berlin and Athens – are included", says the AEA, adding that most are national projects.

But the problems are still there: ATAG says airport and ATC capacity improvements have barely kept up with increased demand. Continued spending on infrastructure will be necessary to keep pace with further traffic growth.

ACI Europe, in turn, believes that in the air transport sector, the emphasis is biased in favour of airlines, with airports being largely neglected. In particular, there is a tendency to ignore the smaller regional airports when governments negotiate international air services agreements.

As Philippe Hamon, director-general of ACI Europe, points out, in such matters, national flag carriers are consulted, but neither the airports nor the regions they serve receive the same attention.

Environmental issues are inextricably entwined with infrastructure development. No one likes an airport in his backyard, or even nearby, and the problem of finding where to put future additional runways and terminals will be compounded by the need to meet increasingly formidable environmental constraints.

This is already difficult in the over-crowded London and south-east England region, and the solution may well require innovative thinking – perhaps even a return to the concept of an offshore airport in the Thames Estuary.

Elsewhere on continental Europe, Paris Charles de Gaulle has more space available for new developments than most others, but there may well be problems elsewhere. Plans for a fifth runway at Amsterdam's Schiphol have already led to a site being selected further away from the city than the present airport.

In the meantime, as a result of the massive rise in traffic over recent years and the potential further growth, airports as individual entities are substantially changing their character.

The daily presence of thousands of people with time and money on their hands has seen the evolution of airports as important retail centres. BAA is actively exploiting this.

As Mr Hamon has said: "In the past 50 years airports have undergone major transformations. They have developed from aerodrome to airport. From public utility to commercial entity. From administration of a simple function to management of a complex enterprise. From providers of services to airlines to enterprises marketing to passengers. From primary facility to intermodal transportation centre, indeed a platform for many commercial activities and a partner in economic development."

He adds that today, as an essential part of the national and regional economy, this new role of airports "must be acknowledged by regulators at both national and European level."

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TRANSWEDE

Michael Donne on the fierce competition to become top European hub

Heathrow is challenged

The rapidly emerging role of airports as catalysts for economic growth is intensifying competition for market share among the hub airports of Europe.

BAA is pressing for the development of the £300m Terminal 5 at Heathrow, London, to cope with relentlessly rising traffic and, just as significantly, to secure its position as the foremost hub airport in Europe. The development would lift capacity by 30m passengers a year to about 80m by 2013.

A hub airport is one where many passengers change aircraft (and sometimes airlines) for onward flights - to "interline" in airline language - because the airport is served by a lot of carriers.

At Heathrow, more than 90 airlines from 85 countries offer direct flights to more than 200 destinations. These figures are bound to rise in conjunction with air passenger and cargo traffic, putting further pressures on slots - precious take-off and landing times.

The slots problem at airports revolves around several factors: runway, terminal and air traffic control capacity and even the possibility of bigger aircraft.

Improvements in ATC capacity by the UK National Air Traffic Services (Nats) and Eurocontrol, and the prospect of Terminal 5 support BAA's claim that it will need a third runway at Heathrow.

The most immediate challenge to Heathrow is from the nearest continental European cities where several other hubs

are expanding rapidly.

ACI Europe statistics for 1993 show that Heathrow is the busiest European airport, with nearly 48m passengers, of whom about 30 per cent were inter-line. It was followed by Frankfurt with 32.5m; Paris - Charles de Gaulle (CDG) - at 26.1m; Paris Orly at 25.4m; Amsterdam at 21.3m and London (Gatwick) at 20.2m.

At Frankfurt a new \$3.85bn terminal opened in October, raising the airport's capacity by 10m-12m passengers a year. In the past nine months the

These are the main developments at Heathrow's direct competitors but virtually every other airport in Europe is undergoing modernisation to meet the anticipated doubling of traffic by the early years of the next century.

At Heathrow, the £70m Flight Connection Centre in the Central Terminal Area, designed for inter-line passengers, opens next month. The £300m London (Paddington) to Heathrow rail link is due to open in 1997.

Although still regarded by

space and environmental constraints of governments.

Progress since 1990 in improving and expanding airports and harmonising air traffic control facilities appear to have reduced traffic delays, leading to a downward revision in the forecast cost penalties of congestion from \$10bn to \$6bn a year by 2000.

But delays are still "unacceptably high", according to John Meredith, the Air Transport Action Group's executive director, who adds that "governments must continue to make major investments in the aviation infrastructure if Europe is going to realise the economic benefits its air transport industry can bring".

There remains the question of how far the development of advanced high-speed rail transport throughout Europe, and especially the Channel Tunnel, will affect short-haul air transport and the hub airports.

There is concern in the air transport industry that the emphasis being placed by the EU on developing "inter-modality" between airports and high-speed rail services could divert attention from the need for direct investment in airports and ATC facilities.

The tunnel seems certain to divert a significant volume of traffic from the airlines, especially if fares remain competitive. Whether any of those passengers will be inter-line between rail and air is uncertain. The Paddington - Heathrow rail link will help ease UK transfers, but a Channel Tunnel link built into Heathrow would be beneficial.

Virtually every airport in Europe is undergoing modernisation to meet anticipated traffic growth

airport handled 26.5m passengers, and is on target for 34m for the year.

The airport is linked to the German rail network and expansion plans include a second station for advanced high-speed trains.

The Paris Airports' Authority, which owns CDG, Orly and Le Bourget, plans a third runway at CDG and a third terminal. Another terminal opened at Orly last year, raising capacity by 10m passengers a year.

Schiphol, Amsterdam, is a European hub already attracting many UK travellers who find it a more convenient interline airport than Heathrow. Its expansion programme will provide for 34m passengers a year by 2000 and 40m (plus 5m rail passengers) by 2015. A fifth runway is planned.

some as a "holiday" airport, Gatwick is a scheduled services hub serving more than 100 destinations.

Elsewhere in the UK, Manchester is planning a second runway, while a planning inquiry has begun into the development of Filton, near Bristol, as a substantial regional airport for the south-west of England.

The \$22bn that ACI Europe estimates its 261 member airports in 43 countries will be spending between 1993 and 1997 on facilities, is likely to go mostly to terminals and runways within existing airport boundaries.

The number of airports planned on greenfield sites is small - at Athens-Spata and Berlin-Brandenburg, for example - largely because of lack of

■ London

Facilities cater to every type of traveller

London's five international airports represent the entire spectrum of the genre, from the overcrowded, to the virtually deserted, serving everyone from the besotted business traveller to the sombre totting package holidaymaker.

The number one, Heathrow, remains easily the busiest international airport in the world. A million passengers a week pass through its four terminals. It operator BAA admits that it is close to reaching a level that is uncomfortable for its users.

The solution - a fifth terminal - will not be opened until 2002, and that is assuming per-

mission is granted for a go ahead next year.

But airlines continue to flock to Heathrow, with the likes of American Airlines and Cathay Pacific deserting other London airports in recent months in search of the lucrative business traveller.

Inside the airport, facilities continue to improve. The latest addition is a flight connections centre.

London's second airport, Gatwick, still labours under an image of being a charter flight base, even though it is often much quicker to reach than Heathrow for central London-

based travellers.

It has just opened a business pavilion for first and business class travellers, and a transit lounge that claims to allow the quickest connections in Europe of about 30 minutes.

BAA marketed London's third airport, Stansted, as a business airport from the start.

But with just 3m passengers a year and a capacity of 15m, it has a long way to go before it reaches the critical mass which is needed to attract the frequency of flights to capital cities that business travellers demand.

Number four, London City Airport, is this year finally

Daniel Green

able to say that it is a success story. Passenger levels are 75 per cent above their levels last year and it now serves 10 destinations with its small aircraft operated by six airlines including Air France, Virgin and Dutch carrier VLM.

Finally there is Luton Airport, which admits it will remain a holiday airport for many years to come. It is trying to boost its business traffic and to that end is concentrating on establishing a direct rail link to the City of London, the Thameslink, which also connects to Gatwick.

Access to the airport, which is 15km from the city centre, has been considerably eased by the completion of Madrid's second ring road and of two new direct approaches to the main terminal. A third ring road is planned as well a rail link.

The expansion comes at a time when the airport remains below saturation point and it will avert any over-capacity in the future.

Barajas handled a record 18.4m passengers in 1992, is forecast to be used by some 18m this year. The airport will have a capacity for 27m by the year 2000.

Over the past two years more rational use of the airport's two intersecting runways has raised the maximum number of flight operations

Regional airports are chasing small airlines, says Michael Dempsey

Cause for local celebration

Norwich is celebrating 800 years as a city and capital of the English region of East Anglia. Another cause for local celebration is the sudden success of Norwich airport.

Progress since 1990 in improving and expanding airports and harmonising air traffic control facilities appear to have reduced traffic delays, leading to a downward revision in the forecast cost penalties of congestion from \$10bn to \$6bn a year by 2000.

But delays are still "unacceptably high", according to John Meredith, the Air Transport Action Group's executive director, who adds that "governments must continue to make major investments in the aviation infrastructure if Europe is going to realise the economic benefits its air transport industry can bring".

There remains the question of how far the development of advanced high-speed rail transport throughout Europe, and especially the Channel Tunnel, will affect short-haul air transport and the hub airports.

There is concern in the air transport industry that the emphasis being placed by the EU on developing "inter-modality" between airports and high-speed rail services could divert attention from the need for direct investment in airports and ATC facilities.

The tunnel seems certain to divert a significant volume of traffic from the airlines, especially if fares remain competitive.

Whether any of those passengers will be inter-line between rail and air is uncertain. The Paddington - Heathrow rail link will help ease UK transfers, but a Channel Tunnel link built into Heathrow would be beneficial.

The number of airports planned on greenfield sites is small - at Athens-Spata and Berlin-Brandenburg, for example - largely because of lack of

that lack of congestion is mirrored in the air. Landing slots are available and capacity problems are unheard of.

This ease of access for airlines has combined with increasing journey times to major airports to boost regional airports and the carriers that specialise in servicing them.

This growth has been a boon to the 56 members of the European Regional Airlines Association (ERA). A spokesman claims that ERA airlines find themselves pursued by adven-

turous regional airport, but Dusseldorf Airport Ltd is now promoting Monchengladbach, 15km away, as an attractive destination. The company highlights "unlimited slots, favourable user charges" as incentives to carriers, while passengers can enjoy air and bus shuttles to Dusseldorf itself.

Eastern Europe is hitching on to the hubs and spokes theory. Under Soviet domination Hungarian interior aviation relied on a network of 20 grass airstrips to supplement Budapest's main terminals. Now the civil aviation authority is taking control of former Warsaw Pact military airbases.

Hungary is acquiring a ready-made regional airports infrastructure that should help attract foreign investment that will see its local carriers moving out of their traditional domain of cargo carrying and crop-spraying into more profitable sectors.

The carriers that make up ERAA are currently enjoying an average annual passenger growth rate of 14 per cent. That is double the figure for large carriers flying traditional routes into leading hubs. Regional airports have learnt to work in tandem with these carriers and make life easier for the hard-pressed passenger as well as boosting the bottom line.

This is a perilous industry, with apparently successful operators such as Air UK judging the balance sheet into profit. Regional airports simply cannot afford to ignore the customer.

Airports are now being innovative in offering marketing support to the airline service

turous airports. "It is quite common nowadays to see an airport go out, find an airline and propose that the carrier takes up slots on a new route," the spokesman said.

"The airport itself will have done the market research to justify that route. Airports are now being innovative in offering marketing support to the airline service."

This kind of association benefits both parties. The ERAA cites the development of Dortmund airport as a result of close co-operation between the airport authority and the Nuremberg-based carrier Eurowings. Mr Chapman notes that most of the 28m passengers carried by ERAA members in 1993 are ultimately bound for a centre of population. But the ease of access factor will persuade them to land without their prima destination.

Dusseldorf is cited as a suc-

■ Madrid

Barajas plans an 'airport city'

Barajas airport, which accounts for 20 per cent of Spain's air traffic, is scheduled to grow fast over the next decade as it becomes the focal point for economic activity in the area between Madrid and the satellite towns of Torrejón de Ardoz and San Fernando de Henares, both of which have become important light engineering centres.

Access to the airport, which is 15km from the city centre, has been considerably eased by the completion of Madrid's second ring road and of two new direct approaches to the main terminal. A third ring road is planned as well a rail link.

The expansion comes at a time when the airport remains below saturation point and it will avert any over-capacity in the future.

Barajas handled a record 18.4m passengers in 1992, is forecast to be used by some 18m this year. The airport will have a capacity for 27m by the year 2000.

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from 33 to 55 per hour, the number of aircraft bays has been raised from 75 to 100 and additional space has been gained for the passengers by linking up the main domestic and international terminals.

Such improvements allow the airport to absorb without undue strain a forecast annual increase

of some 4 per cent in its number of passengers by 13 per cent to 9.5m.

Passenger capacity is more than adequate, following the improvements to the airport terminal in the late 1980s. But rather than increasing the size of aircraft serving Linate, airlines prefer to increase frequency, and the airport - a mere 20-minute taxi ride from the centre of the city - cannot add a further runway because it is, as its spokesman puts it, "hemmed in by concrete".

Attention has therefore switched to the city's second airport, Malpensa, which like Linate belongs to SEA, a profitable private company controlled by the Milan city authorities.

Malpensa, 45km from the city, currently handles only about 3.6m passengers a year, on charter and intercontinental flights.

A programme of improvements, Malpensa 2000, includ-

ing a new fast rail-link with the city centre, is under way and should be sufficiently advanced to allow some flights to transfer from Linate to Malpensa in 1998.

A political decision will have to be made on whether to take the logical next step and move all international flights to Mal-

Linate is tailored to business users who account for an estimated 70 or 80 per cent of all passengers

pens, keeping only the busy domestic operations at Linate.

This year traffic at both Milanese airports is increasing. In the nine months to the end of September, the number of passengers using Linate was up 9.1 per cent against the same period last year, and at Malpensa up 3.2 per cent.

Linate, which handles only scheduled flights, is tailored to business users, who account for an estimated 70 or 80 per cent of all passengers.

Andrew Hill

■ Frankfurt and Munich

Projects underline a serious ambition

built at a cost of DM1.6bn (\$1.07bn), is the airport's answer to overcrowding. The airport, which serves 105 scheduled airlines, is second only to London's Heathrow

passengers. Its new terminal is linked to the original facility with a driverless overhead shuttle, and meanwhile upgrading of Terminal 1 is under way, where Lufthansa,

but in spite of the huge projects at Frankfurt and Munich airports, both have an eye on the future

and is the busiest passenger airport in continental Europe, and last year handled 32.5m passengers - almost three times its capacity when it opened in 1972.

The new terminal expects to handle 5m passengers this year, and will be able to cope with between 10m and 12m

passengers. Its new terminal is linked to the original facility with a driverless overhead shuttle, and meanwhile upgrading of Terminal 1 is under way, where Lufthansa,

national carrier, will occupy the western half of the building.

But in spite of the huge projects at both airports, both have an eye on the future. At Munich, the next large project will be the Munich Airport Centre, which will include further airline offices, a confer-

ence centre and restaurants, and more shops and lounges. Meanwhile Frankfurt plans to link its two terminals with a third section to create what it calls a "mega complex", and a second railway station for the airport is due to go into service before the turn of the century.

Also on Frankfurt's agenda is readiness for the next generation of aircraft - the "super-jumbos" which will carry up to 800 passengers. During the construction of the terminal, the aircraft manufacturers were consulted about the likely dimensions of such aircraft, and as a result the eight terminal gate stands can all accommodate aircraft with a wing-span greater than today's 747s.

However, it does not expect to have to expand its runway capacity until well after the turn of the century. By "fine-tuning" its existing runway capacity the airport says it expects to be able to cope with additional aircraft movements up to 2010.

Kate Bevan

■ Zurich and Geneva

Congestion is expected to worsen

Zurich and Geneva airports are both enjoying moderate growth in both business and leisure traffic and are suffering from capacity constraints.

In both cases, the problems are entirely related to passenger handling. Zurich-Kloten's three runways are more than adequate to meet foreseeable demand as is Geneva-Cointrin's single runway.

Zurich's two terminals tend to reach their limit to handle

(\$36.7m) terminal extension that will raise capacity at Cointrin to 8m passengers a year when it is completed in 1996. Other more moderate improvements in people moving are also in the works.

EUROPEAN AIRPORTS 3

In spite of accusations of noise pollution and aircraft emissions, most airports are extremely environmentally-conscious. Airport managers, especially in Europe, are not only aware that they can be penalised if they transgress the regulations, but they are also just as concerned as local populations with the well-being of the areas in which they themselves live and work.

Many existing activities, especially in Europe and North America, are already constrained by governmental regulatory requirements. These include night curfews with severe restrictions on jet aircraft movements, as well as the obligatory use of specified flight paths into and out of airports - to minimise noise in built-up areas - take-off and landing "noise abatement" procedures, and strict operational procedures to minimise noise created by aircraft on the ground.

The likelihood is that such environmental constraints will become even more severe. The Airports Council International, representing the owners and operators of almost 1,000 airports worldwide, believes that as environmental regulations become increasingly important, the air transport industry, because of its visibility and its continuing image as an elite

A big improvement in the overall pattern of delays to air traffic throughout western Europe has been seen over the past few years. However, much remains to be done to ensure that the region can cope with the anticipated doubling of passenger traffic in the next five to 10 years.

Forecasts that the cost to the European economy of air traffic delays would rise to \$10bn annually by the end of the decade if nothing was done, have been revised downwards to \$5bn. But at that level, continued government attention is still needed throughout Europe, especially in air traffic control, with the work that has been done barely keeping up with increased demand.

In the UK alone, the National Air Traffic Services (Nats), operating under the aegis of the Civil Aviation Authority, handles 1.6m aircraft movements in controlled airspace annually, involving more than 100m passengers. In addition, the ATC system has to cater for much traffic overflying the UK, mainly between continental Europe and North America.

UK airports have experienced a sharp drop in the number of delayed departures, despite an increase in aircraft movements, with delays at London airports down from 28 minutes on average to eight minutes over the past three years. This is largely due to the increase in ATC capacity resulting from the introduction of the Central Control Function (CCF) at West Drayton, near Heathrow, which

Michael Donne finds the industry is environmentally conscious

Keeping a good record

mode of transport, "runs the risk of being singled out for special treatment in this respect". ACI believes airport owners must be ready for this.

But much progress has been made. Over the past 30 years, the noise of jet engines has been progressively reduced through technology advances, while legislation requiring the phasing out of older, noisier and dirtier aircraft in favour of cleaner and quieter modern types has, together with improved operational practices, transformed aircraft fleets.

The result is that airports today are much quieter places than they were, in spite of considerable increases in air traffic. This process is continuing. A meeting in December 1995 of the International Civil Aviation Organisation - which is responsible for establishing environmental standards for the world air transport industry through its Committee on Aviation Environmental Protection (CAEP) - is expected to recommend further tough standards on aircraft noise and

emissions, especially in the light of anticipated big increases in air traffic.

The ACI and the International Air Transport Association (Iata, representing over 220 airlines) are working through an Environmental Co-ordination Group to develop "joint positions" for that meeting. They are anxious to ensure that any measures benefit the environment without involving unnecessary costs to airports and airlines.

Once possible measure is a further tightening of the rules on the acceptability of aircraft in terms of noise and pollutant emissions. Many airlines believe this could mean even earlier disposal than is necessary of aircraft with many years of profitable service remaining.

Substantial research is being conducted by the aviation industry, including airlines, airports and aircraft and engine manufacturers, to determine just what environmental

protection measures can be introduced without putting brakes on the smooth growth of world air transport.

But the environmental record of most airports in Europe is generally good. BAA in the UK, for example, has introduced extensive landscaping round its airports and erected sound barriers to help shield local communities from ground level noise. It has also helped house owners to reduce noise nuisance by providing sound insulation grants.

BAA also publishes a detailed annual environmental report, setting out its activities, its targets and achievements. British Airways, the biggest user of UK airports, does the same.

Throughout Europe, it is now impossible for any airport to undertake a major expansion programme without first having to satisfy local authorities, as well as regional and central governments, of its environmental acceptability.

Winning acceptance for new developments can take a long time. In the UK, it can take as much as 10 years from conception to in-service operation for either a new terminal or runway.

In some places it can take longer. It took about 30 years to get Munich's new airport up and running, although part of those delays were due to financial problems.

BAA has a well-established track record in assessing the environmental impact of ventures such as new terminals. Before submitting proposals for such developments, it prepares comprehensive environmental assessments of the project.

In the case of the proposed Terminal 5 at Heathrow, an environmental statement was submitted with the application for planning permission in February, 1993. BAA has also made meticulous preparations for the forthcoming public planning inquiry into Terminal 5, which starts on May 16 next year and could take more than a year to complete.

Such inquiries are the best means of ensuring that everyone involved, from the airport management through to local residents and workers, can have a voice in what is planned. No-one has yet devised a better way of ensuring that environmental - and social - justice is done.

Western Europe is gradually sorting out its air traffic control

Clear skies - at a cost

helps to increase the volume of traffic handled.

To ensure its operations not only keep pace with traffic growth but also move ahead of it NATS is investing in new facilities at the rate of £150m a year, compared with £20m a decade ago.

Privatisation of Nats, now under consideration, will be likely to make it much easier for Nats to gain access to private capital markets to help finance its expansion programme. Important elements in Nats' current development programme include:

- The new £350m en route air traffic control centre, under construction at Swanwick, Hampshire, which enters operational service in late 1996, enabling ATC capacity to be expanded in line with traffic growth;

- Completion of the CCF project, to provide capacity in line with growing demand in the London terminal area, by end-1995;

- The Scottish radar replacement programme, including a new radar installation north of Aberdeen for helicopter operations in the northern North Sea, and the re-equipping of existing sites, one near Aberdeen and one at Lowther Hill, by late 1995 and 1996 respectively; and

A proposed new Scottish and Oceania air traffic control centre, adjacent to the existing one at Prestwick, for completion by about 2000.

Nats is also being done to upgrade existing infrastructures to increase efficiency, cut costs and meet international commitments, especially to Eurocontrol, the pan-European body based in Maastricht which is masterminding the region-wide improvement of ATC called Eatchip - the European ATC Harmonisation and Integration Programme.

Nats' own infrastructure improvements include:

- A new ground-to-ground communications system comprising a core network of digital links to meet both CAA and Nats requirements;

- UK-wide replacement of radio-station control and monitoring equipment which is becoming increasingly expensive to maintain; and

- A new radar data transmission network to cope with increasing air traffic volumes and to cater for the needs of the new en route centre.

On the wider European scene, Eurocontrol's Eatchip programme was created by the European Civil Aviation Conference (ECAC), repre-

senting the governments of more than 30 countries) in 1990.

Eatchip is aimed at creating a seamless Europe-wide ATC system to replace the present motley collection of individual national systems, so that as far as possible all European air traffic can flow smoothly.

The core of the problem is that overall air traffic in Europe is handled by more than 50 control centres, using more than 30 different (and sometimes incompatible) ATC systems, involving many different computer operating systems and programming "languages". It is impossible start again, so the task is one of updating, renewing, harmonising and integrating these myriad systems.

Broad targets for Eatchip include:

- Implementing a Central Flow Management Unit (CFMU) in Brussels by the end of 1995, supported by comprehensive radar usage throughout continental Europe;

- En-route radar separation of five nautical miles between aircraft in high-density traffic areas, and of 10 nautical miles elsewhere by 1995;

- The progressive integration of ATC systems, after harmonisation, in high-density areas by 1995, and elsewhere not later than 1998; and

- Introduction of operational "Mode S" secondary surveillance radar data-links in high-density areas from 1998 onwards.

Last June, the ECAC transport ministers reaffirmed their unqualified support for Eatchip at a meeting in Copenhagen, and undertook to make the necessary investments in each country to achieve the required convergence of individual national systems. The latter will involve the investment of more than £630m (£2.35bn) over the next three years.

Eurocontrol is also preparing a "Concept of the Flexible Use of Airspace", to ensure that European airspace is available for all users by reducing or eliminating areas currently reserved for military aviation.

Further ahead is the controversial issue of which all-weather landing-aid system to adopt before the end of the century to replace the currently widely-used Instrument Landing System which is under threat from increasing use of commercial radio broadcasting signals. The alternatives are either to adopt a Microwave Landing System or move to the US-developed satellite-based Global Positioning System.

Opinions differ widely throughout world aviation on the best system to adopt. The International Civil Aviation Organisation (ICAO) has called a conference for next March, with the aim of settling the matter.

Michael Donne



Amsterdam's Schiphol airport

■ Amsterdam

Schiphol has grand plans under way

Amsterdam's Schiphol Airport is in the middle of an ambitious, multi-billion guinea pig expansion drive that will allow it to handle 40m passengers a year by the year 2015. This is a near doubling compared with the 21.3m passengers who used the airport in 1993.

Transfer passengers, particularly those from regional airports in the UK, are crucial to Schiphol. In 1993, 43.4 per cent of all passengers arriving on scheduled flights were stopping over to catch a connecting service.

In August, Schiphol opened a new pier dedicated to regional airlines, as part of its strategy of strengthening its position as a European aviation hub.

Like other airports, Schiphol has a wide range of facilities for business travellers, including office space, lounges and meeting rooms.

Ronald van de Krol

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FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday November 15 1994

IN BRIEF

Hoechst chief sees bright future

The stock market value of Germany's Hoechst chemicals and drugs group will double by the end of the decade, following restructuring and a management shake-out, Mr Jürgen Dörmann, chairman, said. Page 20

Schering chief forecasts big profits rise
Profits at Schering, the German pharmaceuticals group, will rise this year by 10 per cent to DM310m (£202m) and turnover by between 12 per cent and 14 per cent, Mr Giuseppe Vita, board chairman, said yesterday. He said the dividend would "at least" match last year's DM1.22. Page 20

Sybase acquires software group
Sybase, a leading supplier of database software for large computer networks, is to acquire Powersoft, a software development tools company, in a stock swap valued at about \$782m. Page 21

Czechoslovak Airlines seeks local investor
Czechoslovak Airlines is about to enter talks with Czech financial institutions that could lead to a new shareholder injecting fresh capital into the loss-making carrier. Page 22

Molson to sell retail interests
Canada's Molson Companies plans to narrow its focus to brewing and specialised chemicals, and to dispose of its retail hardware business. Page 21

Tata ahead at Rs562.8m on record sales
Tata Engineering and Locomotive Company (Talco), India's leading commercial vehicle maker, saw operating profit in the six months to end-September almost double to Re2.24bn (£71.3m) from Rs1.12bn a year earlier. Page 24

Unbundled Barlow rises 48%
Barlow Limited, the rump of South African conglomerate Barlow Rand which was unbundled last year, reported after-tax profits of R412.4m (\$41.6m) for the year, a rise of 47.8 per cent from the pro forma figures for the previous year. Page 23

City sceptical on Cookson merger
A combined Johnson Matthey - Cookson group would have a market value of about £2.5bn (\$4.1bn) and annual sales of £3.5bn propelling it into the UK's list of top 100 companies. But analysts believe that, size apart, the rewards from putting the two together would be fairly modest. Page 23

Dunnes battle comes to court
A two year battle for control of Dunnes Stores, Ireland's largest retailer, moves to the High Court today when Mr Ben Dunne, the former chairman, will ask the court to break up the family trust that has owned most of the company since the 1960s. Page 30

Sketchley aims to rebuild image
Sketchley the UK cleaning company is poised to embark on a marketing campaign in an effort to rebuild its image and increase awareness of its brand name. Page 29

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Chief price changes yesterday

FRANKFURT (DAX)			
Bay Velox	+ 459	+ 7	701 + 21
Colgate-Palmolive	+ 827	+ 17	4522 + 112
Lufthansa	+ 241	+ 4	475 + 18
Schering	+ 963	+ 87	451 + 18
Sym Ad Ag	+ 645	+ 14	140 + 13
Heileman Zem	- 125	- 34	267.5 + 11.5
Miller York	- 56	-	
Stora Enso	- 404	- 16	544 + 32
Chion	- 749	- 3	597 + 19
Crayola	- 484	- 26	890 + 57
Siemens	- 47	- 14	114 + 18
Siemens	- 476	- 14	551 - 20
Pirelli	- 156	- 14	646 + 19
Reuter	-	-	707.5 + 24
New York prices at 12.30pm.			
LONDON (FTSE)			
Shares (Archer)	24	+ 2	
Stobart (A) Est	95	+ 3	
Watson	217.7	+ 96	
Patent			
Asprey	145	- 11	
Colgate	245	- 26	
Imperial	79	- 7	
Oceanic Corp	128.2	- 10.7	
Wardle Stores	371	- 24	

Kerkorian hits out at Chrysler

By Richard Waters in New York

Mr Kirk Kerkorian, the billionaire US investor who is the biggest shareholder in Chrysler, yesterday launched an attack on the carmaker's anti-takeover defences and said he wanted to raise his stake in the company.

In a letter to Chrysler's board

yesterday, Mr Kerkorian also called on the company to take steps which would increase the value of the company's shares. These included undertaking a "meaningful" stock buy-back pro-

gramme over the next year, raising its quarterly dividend and enacting a two-for-one stock split.

The Las Vegas-based investor said he had been rebuffed in earlier approaches to the company.

The company's shares jumped

5 per cent in heavy trading during the morning, lifting Chrysler's market value to \$17bn. When Mr Kerkorian first bought his stake of more than 9 per cent in December 1990, the company was in the throes of a financial crisis and was valued at less than \$8bn.

Under a poison pill plan adopted in 1990 to ward off Mr Kerkorian, Chrysler's directors could thwart any attempt by an investor to take a stake of more than 10 per cent by giving other investors the right to buy additional shares at half-price.

At the time it was introduced, Chrysler said the plan was intended "to act in the best interest of all the company's shareholders if someone should seek to obtain a position of control or substantial influence over Chrysler".

To conserve cash, the company halved its quarterly dividend to

15 cents a share in 1991. This year, with the North American car markets booming, it has raised the dividend twice, to 25 cents.

Directors are scheduled to meet

on December 1 to agree the next

annual payout.

Mr Kerkorian, whose current

Demand bolsters British Steel

By Andrew Baxter in London

British Steel, Europe's second largest steelmaker, is raising its interim dividend from 0.5p a share to 2p after a surge in half-year pre-tax profits from £27m to £150m (£260.7m).

The company reported its best interim results since 1990/1991 yesterday. Mr Brian Moffat, chairman and chief executive, said the rise in the dividend reflected the better results and the more favourable economic outlook. Prospects for the second half were encouraging, he said, with demand in the UK and continental Europe expected to grow by about 5 per cent this year.

The company has indicated to analysts that the interim payout could represent one-third of its total dividend for the year, indicating a final payment of 4p and a total of 6p. That compares with just 2p for 1993/94.

The City of London had been expecting a big rise in British Steel profits and in the interim payout, and the shares closed 1p higher last night at 159.5p.

Some analysts raised their profit forecasts. Mr Tony Lanceford at UBS, one of the British Steel house brokers, lifted his forecast this year from £275m to £400m.

British Steel is benefiting from a worldwide increase in steel prices as demand rises and supply is squeezed. Volumes and prices rose about 6 per cent in the first half. Mr Moffat said that, in D-Mark terms, continental European steel prices were still about 10 per cent below 1989 levels, and steelmakers would be looking to recoup at least that difference.

UK plants are working at 95 per cent capacity, even though UK steel demand is still 25 per cent below its 1989 peak.

Mr Moffat said steel demand in developing countries was growing by 5.7 per cent a year compared with 4.3 per cent of total steel demand worldwide.

British Steel, he said, would continue to press the European Commission to resolve the subsidies issue, following the partial withdrawal of the Commission's steel rescue plan.

He was encouraged by the refusal of Tim Eggar, UK industry minister, to endorse the latest proposal to support Eko Stahl, the east German steelmaker. A rescue plan has to be agreed unanimously by EU industry ministers.

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BSkyB chief may receive £2m bonus

By Raymond Smidt in London

Mr Sam Chisholm, the chief executive of British Sky Broad casting, could receive up to £2m (£4.9m) this year in salary and bonuses, the pathfinder prospectus for the satellite television venture revealed.

In addition to his salary this year of about £240,000, Mr Chisholm, who is regarded as a key figure in turning around BSkyB, has received £732,000 based on 0.5 per cent of pre-tax profits in the 1993-94 financial year. Since June 1992 BSkyB has moved from an operating loss of £47m to an operating profit this year of £170.1m.

The document reveals that when the

BSkyB share price is quoted, £7.5m will be distributed among 11 present and former managers as a one-off payment. Of the total, £3.8m will be paid to three current and proposed directors. Mr Chisholm is expected to receive more than half this

was continuing despite the October price increase of £3 a month in all programme packages, taking the top price for all channels to £29.99 a month and increasing the basic service from £6.99 a month to £9.99.

BSkyB, a consortium in which Pearson, the media group that owns the Financial Times, now has a 17.5 per cent stake, claimed the company had experienced "no material change" in the rate of disconnections since the price increases were announced last August. In the past three years the annual rate of disconnections had been cut by more than half to its present figure of around 13 per cent. This compares with a so-called "churn rate" experienced by some cable companies of

between 30 and 35 per cent.

BSkyB confirmed that the 20 per cent of the enlarged share capital which is to be offered is likely to be priced at between 235p and 268p valuing the company at between £4bn and £4.6bn. Net proceeds from the global offering based on a midpoint pricing would be around £810m although a new external bank loan will bring new money to £1.21bn.

The money will be used to repay shareholder debt or shareholder guaranteed bank debt with Mr Rupert Murdoch's News International which at present owns 50 per cent of BSkyB drawing around £800m in cash.

INTERNATIONAL COMPANIES AND FINANCE

Hoechst sees market value doubling by year 2000

By Christopher Parkes and Daniel Green in Frankfurt

The stock market value of Germany's Hoechst chemicals and drugs group will double by the end of the decade, following restructuring and a management shake-out, Mr Jürgen Dörmann, chairman said.

Mr Dörmann, who has made wide changes in management and operations since taking over in May, also aims to double sales in Asia from 10 per cent to 20 per cent of group turnover.

Outlining his ambitious programme, he told the Financial Times he would continue looking for a further "two or three" mid-sized pharmaceuticals companies to add to Hoechst's recently acquired US interests in generic drugs.

However, he would wait until prices became more reasonable. Hoechst had "perhaps paid too high a premium in last year's purchase for \$36m of a 51 per cent stake in

Copley, a US generic drugs maker, he said.

Industrial gas production would be expanded with a new, fully-approved scheme to invest DM500m (\$32.22m) in the company's Messer Griesheim subsidiary.

Hoechst had taken a risk spending heavily on moving into emerging east European markets, but all its new businesses there had become profitable within 12 to 18 months of start-up. Negotiations were under way for several joint ventures in China.

In one of the chemical industry's most persistent problem sectors, Mr Dörmann said further measures might be necessary to reinforce Hoechst's restructured PVC production. Most of its operations were merged last year with those of Wacker of Germany into a new company, Vinnoil, which accounts for some 10 per cent of west European production capacity. But this was not enough, Mr Dörmann said.

Schering chief forecasts annual profits ahead 10% at DM310m

By Judy Dempsey in Berlin

Profits at Schering, the German pharmaceuticals group, will rise this year by 10 per cent to DM310m (\$202m) and turnover by between 12 per cent and 14 per cent, Mr Giuseppe Vita, board chairman, said yesterday. He said the dividend would "at least" match last year's DM14.22.

Mr Klaus Pohle, chief financial officer, said he expected group sales to increase by about 8 per cent a year until the end of the century, more than 4 percentage points higher than the industry's expected average growth. This would boost Schering's turnover to DM7bn/DM8bn.

Growth is attributed to the wider marketing of the Betaseron drug, a treatment for multiple sclerosis; the introduction of Levovist, an ultrasound drug; and the recent decision to refocus on pharmaceuticals.

In the first nine months of this year, net profits rose 8 per



ago to divest its industrial chemicals and natural substances divisions, and hive off its agro-chemical divisions into a joint venture with Hoechst, which took effect last January. Mr Vita said he expected the Betaseron drug, currently only on sale in the US, to obtain approval for distribution in Canada in the middle of next year, as well as in some European countries.

"We expect turnover of Betaseron to increase to DM350m by the end of this year," he said. Turnover for the first nine months totalled DM230m. The Levovist drug would boost sales by between DM300m and DM600m.

Turnover for Cyproterone-acetate, or CPA, a drug containing hormonal treatments and which is used for contraceptives, fell 3 per cent between September and October following unconfirmed reports that the drug contained a carcinogen, a substance that encourages the growth of cancer.

The consortium must bid a minimum of Pta50bn (\$393m) to obtain the licence, but analysts believe the real net value of the licence could be some Pta160bn. The winning consortium will then face an initial investment of some Pta120bn.

Officials say the bids will begin to be reviewed next week, and the decision will be announced by December 31.

Groups bid for Spanish telecoms licence

By Tom Burns in Madrid

Two consortia, both predominantly backed by domestic capital and each including foreign operators, entered their bids yesterday for Spain's second mobile telephone licence. The licence will be awarded by the Spanish government before the end of the year.

The competition pits the Cometa-SRM consortium, which has Banco Bilbao Vizcaya as its biggest individual shareholder, against Airtel-Sistelcom-Radiotel backed by Banco Central Hispano and Banco Santander.

The placement plan for Cela-

nese was originally intended to consolidate its independent status, but Mr Dörmann said his decentralisation project should serve the same purpose. "We will know in another 12 months," he said.

This is the most significant investment challenge in Spain to date because it involves the break-up of voice monopoly," said Mr Claudio Boada, managing director in Spain of the US investment bank Lehman Brothers, which is advising the transport and communications ministry.

The bid is one of the biggest domestic investment outlays on record to capture what is regarded as a very high growth market. There are some 400,000 subscribers for Telefónica's existing analogue cellular system. Mr Boada believes that over the next 10 years the GSM system will win a 12 per cent market penetration in Spain and 4m subscribers.

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UBS holders urged to reject change

By Ian Rodger in Zurich

Union Bank of Switzerland shareholders have been recommended to vote against the board's controversial proposal to convert its registered shares into bearer shares. The advice, in what is a setback for UBS, comes from a leading US adviser to institutional investors on corporate governance issues.

Institutional Shareholder Services (ISS), a proxy advisory service, said the UBS board's proposal, which will be put to an extraordinary meeting of shareholders next Tues-

day, violated the principle that basic company structures should not be altered in the midst of a battle over control.

The governance of UBS is being challenged by BK Vision, an investment company that is its largest shareholder. BK, controlled by maverick Zurich broker Mr Martin Ebner, is seeking to rally a majority of shareholders to vote at the next general shareholders' meeting in April to make substantial changes to the bank's board and strategy.

UBS has claimed the challenge had an unfair chance of succeeding because its backers

were accumulating large numbers of registered shares.

The par value on the registered shares is one fifth that of the bearers. Investors can thus acquire votes more cheaply by buying registered shares than by buying bearers.

BK, founded 10 years ago by Mr Bob Monks, a pioneer of the US corporate governance movement, said the move by the bank to strip the registered shares of their extra voting power without compensation was unacceptable.

"While we agree that allowing any shareholder to influence or control the bank with

out controlling a majority of its share capital would be improper, allowing the bank to disenfranchise and cause economic damage to a whole class of shareholders because of a dispute about strategy with one individual is also improper," ISS said.

The recommendation from ISS, which provides advice on some 75 institutional investors, is a setback for UBS.

The bank is counting heavily on the support of non-Swiss shareholders, saying as holders of bearer shares they can only benefit if the motion is passed.

BMW's US plant first in global network

By John Griffiths in Spartanburg, South Carolina

BMW is to open a new \$600m car manufacturing facility in the US today. Mr Berndt Pischetsrieder, chairman, described the Spartanburg plant yesterday as "only the first" of a global network of manufacturing sites which will preclude further expansion in Germany.

BMW sees the plant as by far the single most important manufacturing step. It has taken outside of Europe.

"We don't want to grow in Europe," said Mr Pischetsrieder.

BMW is to achieve the full benefits of flexibility within a global production system.

"In the long run there will be other opportunities - that's why we have a 1,000-acre (Spartanburg) site".

Although only being formally opened today, the plant has been in limited production since September. It is making only 12 cars a day but this is due to rise to 150 a day by the middle of next year and 300 a day in 1996. Initial production is of 3-series sedans, to be joined by a new open two-seater next September.

Tabacalera looks abroad for expansion targets

Tabacalera, the Spanish tobacco group, said it was actively looking at several overseas markets to identify expansion opportunities. Recent reports from Madrid.

Mr Oskar Ronner, chief executive, said the group was hit hard by the strength of the Swiss franc. Consolidated sales rose only 3 per cent to Pta4.9bn and new orders were up 8 per cent.

He added that the group would at least maintain its dividend and held out the possibility of a special bonus payment in recognition of its jubilee.

Elektrowatt, in which the CS Holding financial services group has a 46.3 per cent stake, said sales of electric power were 4 per cent higher at SFr1.7bn.

The engineering and contracting division lifted sales 6 per cent to SFr900m, but incurred a loss because of provisions on two projects.

• Holderbank Financière Glarus, the world's largest cement producer, expects consolidated net income to jump 48.1 per cent to SFr425m in 1994, due to improved results of subsidiaries in Europe and North America. Net sales would rise 3.2 per cent to SFr8.7bn with shipments of cement and clinker rising 6.5 per cent to 49.2m tonnes, it said.

Mr Thomas Schmidheiny, chairman, said Holderbank planned to launch a programme of American depositary receipts in the US next year.

(\$106m) from Pta6.4bn in the same period last year, as sales of premium brands rose due to a crackdown on smuggling. Costs fell as a result of lay-offs. Group net sales rose to Pta88.77bn from Pta45.6bn.

Sales of the top of the range Philip Morris and Reynolds brands, such as Marlboro and Winston, which Tabacalera makes under licence, were particularly buoyant. These are the types most popular with smugglers.

"The results have evolved very much in line with expectations. We hope the final quarter will be similar and we are sticking to our original forecasts," Mr Rios said.

The company expects to cut the workforce by 750 people, or nearly 9 per cent, by the end of the year.

(This announcement appears as a matter of record only.)

October 1994



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Viacom profits up seven-fold in third quarter

By Tony Jackson
in New York

Acquisitions helped Viacom, the fast-growing US entertainment and media group, to a seven-fold rise in earnings a share in the third quarter.

The results included a first-time contribution from Paramount Communications, acquired for \$6.6bn earlier this year.

However, they have yet to reflect Viacom's \$3.4bn acquisition of Blockbuster, the video and music retailer, or its \$1.1bn sale of Madison Square Garden.

Net earnings were \$227.3m, compared with \$30.9m, before extraordinary items, and earnings a share were \$1.32 against 18 cents. Sales in the quarter were \$2.1bn, up from \$508m.

Mr Frank Riondi, president, said the inclusion of Blockbuster would improve results further. "Our prospects for the fully integrated company, when all our operations are reflected and we begin to benefit from the many cross-divisional activities now underway, are tremendously promising," he said.

Blockbuster's sales in the

nine months to September were up 42 per cent to \$2.1bn and net profits by 26 per cent to \$86.2m.

Earnings from Viacom's television networks were up strongly, largely because of higher advertising rates and subscription revenues. However, profits from cable TV fell by 33 per cent, after a 12 per cent fall in the previous year, as a result of government-imposed cuts in cable rates.

Among the activities acquired with Paramount, feature films earned \$66m on sales of \$431m in the quarter (no comparable figures were given).

Viacom said the quarter had been helped by such US releases as *Notting Hill* and *Rocky Gump*. Television programming earned \$18.7m, affected by lower syndication sales. Paramount Parks earned \$30.3m, affected by lower attendance and higher costs.

The publishing division, also acquired with Paramount, earned \$17.5m on sales of \$701m. Results were helped by Paramount's own \$553m purchase of Macmillan, part of the bankrupt Maxwell empire, at the start of the year.

Molson to dispose of retail interests

By Bernard Simon
in Toronto

Canada's Molson Companies plans to narrow its focus to brewing and specialised chemicals, and to dispose of its retail hardware business.

However, the company also warned yesterday that the present strike by North American ice-hockey players and a disappointing performance by Diversified, its international cleaning-services subsidiary, will push earnings for the fiscal year to March 1995 below last year's C\$125.7m (US\$92.5m).

Molson owns the Montreal Canadiens, last year's champion hockey team, as well as the arena where it plays. A dispute over players' salaries has led to an indefinite postponement of the start of this year's season.

Mr Mickey Cohen, chief executive, said yesterday Molson would leave the retail sector "in an orderly fashion" over the next year or two.

The retail interests, which include three chains of do-it-yourself hardware stores in Canada, generated 22 per cent of Molson's revenues of C\$2.97bn last year.

Bébér keeps Axa on the global track

The French insurer's chief is sticking to his international vision, reports Andrew Jack

If there is one thing that is guaranteed to provoke Mr Claude Bébér, head of Axa, the insurance group, it is to suggest his company is essentially French.

His focus for many years has been firmly international. Mr Bébér was born in the Dordogne and began his career at Ancienne Mutualie, a small mutual insurance company in Rouen (it became Axa after a series of mergers in the 1980s).

He has since built it into one of the largest groups in the world, with more than \$230bn in assets under management.

Fresh from the Ecole Polytechnique in Paris in 1958, he was selected as "dauphin" to succeed the father of a classmate as head of Ancienne Mutualie. He qualified as an actuary and worked throughout the company.

Before he was 30, he moved to Canada for two years to work for his company's affiliate. "I got to know North America and I understood that France is something small in the world," he says.

"I saw that there is another way to think than the French way. You realise that the way to do business is completely different elsewhere. I had to adapt to different ways of thinking."

It is a philosophy he has been committed to as he

expanded the group overseas. At the top are locally recruited management. "They know the market and are known in the market." Below them are international teams who can bring in new ideas and prove more innovative than the local staff working alone.

Axa wasted no time expanding internationally. Once in charge, Mr Bébér quickly began a merger and acquisition programme, first domestically and then abroad. "I was convinced that one day the market would change and become global."

"You could survive then with a small business. That is less and less true. Companies are becoming bigger, and laws and liabilities more complex. Even small businesses are selling products outside France. The market is becoming more concentrated. You have to be able to follow your customer."

While arguing for diversification to reduce dependency on a single economy, he stresses it is important for Axa to remain strong in France. "We need to be among the leaders in a market. It is better not to be in too many markets but strong in a few," he says.

That said, Mr Bébér is sure the future for his business lies in Asia. This summer he began operations in Japan and Axa also has a representative office

the group's business. "We are seen as a French company," he says. "We want to show that we are becoming more and more global."

This helps explain why he is keen to have stock market listings for Axa first in New York next year, and then probably in London and Tokyo by 1997 at the latest. "It is important to raise money elsewhere," he says. "The French market is too small, and US pension funds prefer to invest in a company quoted there."

His sensitivity in being perceived as running an essentially French company is also reflected in a \$8m-a-year advertising campaign launched last month and aimed at international decision-makers.

He acknowledges, however, that some foreign investors are suspicious of the fact that Axa is controlled through a complex structure. Only 49 per cent is publicly held and the remainder is with seven insurance mutuals and several cross-shareholdings, which prevents any risk of takeover.

The time to go is when the market is starting, so you can grow with the market."

The global vision makes it all the more painful for him to recall a recent visit by a US credit rating agency which raised concerns about Axa's French stability business when it represents just 18 per cent of



Claude Bébér: 'I had to adapt to different ways of thinking'

sibility of relinquishing the controlling shareholding of the mutuals, but is concerned that this could lead to a takeover. "I see Mr [Michael] Milken is back in business in the US."

As for Axa's future, there is paradox. Mr Bébér has become known for developing a group stripped of hierarchy, with authority delegated and formally removed. "We have to tell managers they are not there to give orders to other people but to help them grow."

On the other hand, the company is clearly dominated by him. In the early 1980s, just before it became Axa, it was in danger of becoming known as "Groupe Bébér", as one insider puts it.

"His company is not very hierarchical," says the director of a rival insurer. "But nothing gets done without Bébér's knowledge or specific approval."

That prompts the question of what happens when he leaves. Now aged 59, he says he plans to start "reducing his involvement" from next year. He says no decision has finally been taken on his successor but he has written a letter of recommendation in case anything happens to him unexpectedly.

The choice could prove just as important as any of Axa's international plans.

Sybase acquires software group

By Louise Kehoe
in San Francisco

Sybase, a leading supplier of database software for large computer networks, is to acquire Powersoft, a software development tools company, in a stock swap valued at about \$782m.

The acquisition is the latest in a series of software industry mergers over the past year.

"This merger will create the worldwide leader in client/server software," said Mr Mark Hoffman, Sybase chairman, chief executive and president. Sybase and Powersoft were, respectively, market leaders in database software and client/server software development tools, he said.

The combination of the two companies strengthens our expertise, distribution, and product solutions to scale from the desktop to the enterprise."

The acquisition follows long-standing collaborative marketing arrangements

between the two companies. Sybase estimates that a third of its customers use Powersoft software development tools.

Based on figures for the 12 months ended in September, the combined company will have annual revenues of about \$730m, making it the seventh largest software company in the world. With a combined annual growth rate of 75 per cent, it will also be the fastest growing of the top 10 software companies worldwide.

Powersoft's share price soared on news of the acquisition, gaining almost \$12 to \$73.5m before closing to \$66.5m in mid-session trading, up from Friday's close of \$61.5m. Sybase was down \$1.7m at \$46.5m.

Under the acquisition agreement, Powersoft shareholders will receive 1.6 Sybase shares for each Powersoft share.

Powersoft, based in Concord, Massachusetts, will operate as an independent subsidiary of Sybase, which is based in Emeryville, California.

ing subsidiaries, from more than 90 per cent to 25 per cent.

Strong sales growth at Toys R Us

Strong growth in domestic sales and a fall in tax charges helped Toys R Us, the US toy retailer, report a 26 per cent increase in net profits in its third quarter to October, writes Richard Tomkins.

Net income rose to \$47.4m from \$37.5m, but the comparison was flattered by a one-time tax charge of \$5m in last year's third quarter. Without the charge, profits growth would have been 12 per cent.

Sales rose 13 per cent to \$1.63bn and operating profits, 15 per cent to \$98m. Earnings per share, boosted by the company's stock repurchase programme, rose from 15 to 17 cents, a gain of 31 per cent.

Kmart blamed the profits fall on unusually warm weather in late September and early October, which affected customer purchases of autumn clothing.

It said sales in the core discount store division had strengthened in the quarter as a whole, with revenues up 2.7 per cent at stores that had been open for more than a year. However, the increase failed to translate into profit growth because sales were heavily weighted towards lower-margin goods.

Group revenues rose 9 per cent to \$5.85bn. Net income of \$104m for 1993 excluded \$10m of losses from discontinued operations. On the same basis, earnings per share fell from 22 cents to 8 cents.

Since the end of the quarter, Kmart has sold its 21.5 per cent stake in Coles Myer, the Australian retailer, for \$928m. It has also cut its stake in OfficeMax, one of its specialty retail-

Kmart hit by warm weather

By Richard Tomkins
in New York

Problems at Kmart, the US discount store group, appeared to have worsened yesterday when it reported a fall in after-tax profits from \$104m in last year's depressed third quarter to \$83m this time.

It was the seventh consecutive quarter of earnings decline. However, Kmart had warned last month that profits would be down, and the shares were little changed. In early trading they were down 5% at \$16.

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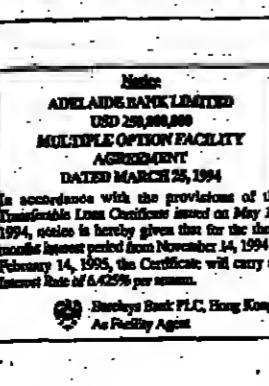
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Group revenues rose 9 per cent to \$5.85bn. Net income of \$104m for 1993 excluded \$10m of losses from discontinued operations. On the same basis, earnings per share fell from 22 cents to 8 cents.

Since the end of the quarter, Kmart has sold its 21.5 per cent stake in Coles Myer, the Australian retailer, for \$928m. It has also cut its stake in OfficeMax, one of its specialty retail-



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INTERNATIONAL COMPANIES AND FINANCE

A listing in the time of calamity

Hanover Re has a lot riding on its partial float, writes Andrew Fisher

Hanover Re
The first stock market listing of a German reinsurance company for 33 years - that of Hanover Re, to raise DM530m (\$353m) - comes at a time of more frequent natural disasters, higher premiums and a more selective approach in the industry to new business.

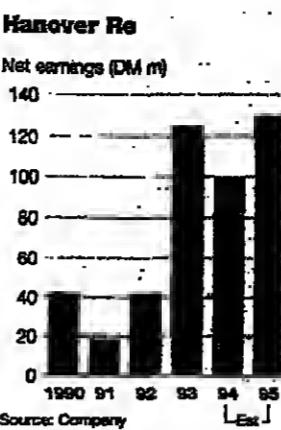
The issue is also one of the first with shares in nominal DMs units instead of the usual DMs. These are now allowed under regulations aimed at encouraging private investors to buy more shares. Next to Switzerland, shares in Germany are the most expensive in Europe.

With its sister company, Eisen und Stahl Rückversicherung, Hanover Re is Germany's second largest and the world's fifth largest reinsurance concern. The new issue, in which 25 per cent of the capital is being sold, is the seventh largest in Germany since 1983.

Hanover Re and the issuing consortium, headed by Commerzbank, hope to convince German and foreign investors that the company's policy of forgoing growth in premium income in high-risk areas and concentrating on profitability will continue to pay off.

In deference to some analysts who thought the issue price might be too high for many investors, especially foreigners, the voting shares are offered at DM75 each for subscription from November 18 to 22. Some initial estimates were nearer DM90.

Mr Erich Coenen, a Commerzbank director, said yesterday the issue price was attractive, both "optically" compared with the high price of other reinsurance groups - Munich



Michael Reischel: 'Industry cannot create money by magic'

pay more if they want cover," says Mr Reischel. "The reinsurance industry can't create money by magic."

In the five years to 1993, premiums paid for worldwide catastrophe risks totalled nearly \$20bn, says Mr Herbert Haas, a director of Hanover Re. Damage payouts totalled just over \$16bn, but brokerage, interest and other costs pushed this up to \$25bn, leaving the industry with an overall deficit.

Thus, many reinsurers and primary insurance companies have pulled out or been forced out of the reinsurance business. Mr Reischel puts the figure at more than 100 since 1990. New reinsurance capacity is available from Bermuda, but Mr Reischel sees this as positive - "since new investors are only looking for returns; they will hopefully prevent a rates war".

Because it was founded as recently as 1986, he says Hanover Re has been spared some of the worst calamities, such as claims on asbestos or pollution liability. It has also kept out of the over-crowded London and Singapore reinsurance markets. However, it is raising its presence in Asia and Australia, where growth is high.

The company has no acquisitions in mind after buying NRG Victory Australia Life Reinsurance last year.

Hanover Re will use its DM250m share of the issue proceeds to lift its 4 per cent stake in Eisen und Stahl, with which it does business on a group basis, to a 53.9 per cent majority holding. The remainder will go to its parent, Haftpflichtverband der Deutschen Industrie (HDI), a mutually-owned insurer.

As an example of risk areas where premiums have tended to rise steeply, Mr Reischel cites Japan where Typhoon Mireille caused heavy damage in 1991.

"The trend for natural disasters seems to be on the rise," says Mr Reischel. More damage and more insurance payouts are definitely to be expected.

Because the industry spreads its exposure internationally, this trend affects premiums in all sectors, not just those where the risk is severest. "Insurance customers, whether private or corporate, have to

Czechoslovak Airlines seeks local investor

By Vincent Boland in Prague

Czechoslovak Airlines is about to enter talks with Czech financial institutions that could lead to a new shareholder injecting fresh capital into the loss-making carrier.

The move follows the withdrawal of Air France from an investment in CSA in March. The new investor is likely to

acquire part or all of the 49 per cent stake in CSA held by the Czech National Property Fund, the government body that owns shares in companies being privatised.

Mr

František Slabý

CSA's

executive

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INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Cost-cutting spurs Austrian utility at pre-tax level

Energie-Versorgung Niederoesterreich (EVN), a leading Austrian energy utility, lifted pre-tax profits by 20.6 per cent to Sch1.08bn (\$100.3m) in the year to August 31 1994, mainly because of cost-cutting, writes Ian Rodger in Zurich.

Revenues of the company, 49 per cent of which has been privatised, advanced only 2.1 per cent to Sch1.65bn, reflecting the negative impact of warmer temperatures on energy sales. Also, gas sales declined because high rainfall enabled local utilities to buy or generate more of their needs from hydro sources.

Revenues from electricity sales were up 1.9 per cent to Sch1.1bn, while gas sales eased 0.9 per cent to Sch2.89bn. Heating sales jumped 32.9 per cent to Sch5.7m, due to the takeover of heating services for the city of Baden and other extraordinary factors.

EVN attributed the surge in pre-tax profits to increased volumes, improvements in energy efficiency and strict cost management. The average number of full-time employees in the year dropped 5.7 per cent to 2,884. The company has agreed further contacts with electricity and gas utilities in the Czech Republic, Slovakia and Hungary, and has declared its interest in acquiring stakes when they are privatised.

Assuming that strong economic growth continued in the company's operating territory of Lower Austria, the outlook for next year's earnings was "promising", the company said.

JR West listing decision this week

Japan's transport ministry will decide this week whether to go ahead with the listing of West Japan Railway (JR West) as originally planned, Reuter reports from Tokyo.

The government is considering whether to list JR West on Japan's stock exchanges before the end of the current fiscal year next March, transport vice-minister Mr Michihiko Matsuo was quoted by a ministry spokesman as telling a news conference.

"We are in a difficult situation, but we will make a decision soon, probably by the end of this week," Mr Matsuo was quoted as saying.

JR West applied in August to be listed on six Japanese exchanges, including the Tokyo Stock Exchange and Osaka Securities Exchange.

Most stock market participants expect the JR West listing to be postponed following the unsuccessful October 27 listing of another government entity, Japan Tobacco.

Japan Tobacco was offered to the public at Y1.44m, but failed to close above its initial offering price on its first trading day. It has continued falling since then and ended at Y961,000 on Monday.

Minorco wins battle for Lisheen project

A bitter battle for control of the Lisheen project in County Tipperary, Ireland, the second-largest zinc-lead deposit in Europe, has ended in victory for Minorco, the overseas investment arm of the Anglo American-De Beers group of South Africa, and Ivernia West, a junior Irish company, writes Kenneth Gooding.

Minorco has paid Ivernia \$77m to acquire 50 per cent and management control of Lisheen. Ivernia immediately beforehand paid \$77m cash to Chevron to buy the US oil group's 52.5 per cent stake. Ivernia says it thereby has lifted its share of the Lisheen project by 2.5 per

cent, to 50 per cent, at no net cost to itself. The struggle for Lisheen developed because Chevron in 1992 agreed to sell its controlling stake to Lac Minerals of Canada. Ivernia claimed to have pre-emptive rights over Chevron's shareholding.

But this claim had to be tested in the Irish High Court which in September ruled in Ivernia's favour.

Lisheen is expected to have a life of 12 to 15 years producing an annual 155,000 tonnes of zinc, at a relatively low cash cost of 30 cents a lb. Capital expenditure is estimated at US\$1.84m and start-up is scheduled for early 1997.

Minesco owns 24.5 per cent of Ivernia, as does Outokumpu, the Finnish resources group.

News Corp 'lifts stake' in John Fairfax

John Fairfax



Mr Rupert Murdoch's global media group, has lifted its stake in John Fairfax Holdings to about 3 per cent, according to an article in the Fairfax-owned Australian Financial Review newspaper, Renter reports from Sydney. The Financial Review said News Corp was understood to have bought 7.3m shares, representing about 1 per cent of Fairfax, earlier this month for A\$23m (US\$17.3m).

In July, News Corp revealed it had bought a stake in Australia's oldest newspaper publisher. The total stake is below the 5 per cent substantial shareholder notice that has to be lodged with the Australian Stock Exchange.

Fairfax is 15 per cent owned by Mr Kerry Packer's Publishing and Broadcasting and 25 per cent by Mr Conrad Black's The Telegraph group in the UK.

Growth at Portuguese telecoms operators

Companhia Portuguesa Radio Marconi, Portugal's intercontinental telecommunications operator, posted a 52.2 per cent increase in net profits to Es4.72bn (\$372m) for the first nine months of 1994 compared with the same period last year, writes Peter Wise in Lisbon.

Marconi, which is 51 per cent state-owned, attributed the rise to the beneficial effects of tariff reductions, cost-cutting and returns on international investments.

Meanwhile, Portugal Telecom (PT), the state-owned global operator formed from a merger of three companies in July, reported a first-half net profit of Es1bn on a turnover of Es155.9bn.

Marconi is to be integrated into PT by the end of the year, before the partial privation of the new group in 1995. The government has not yet made clear how Marconi's private shareholders, mainly US and UK institutional investors, are to be compensated.

Options at Warburg

Life has announced that S.G. Warburg has been approved to make a market in equity options, bringing to 11 the total number of market makers at the exchange, writes Richard Lapper in London.

Warburg will today begin making a market in 36 equity options. It will operate as an "assigned market maker", in which it is committed to a continual presence in the pit for the purpose of making and updating two-way prices in 16 equity options.

Minorco has paid Ivernia \$77m to acquire 50 per cent and management control of Lisheen. Ivernia immediately beforehand paid \$77m cash to Chevron to buy the US oil group's 52.5 per cent stake. Ivernia says it thereby has lifted its share of the Lisheen project by 2.5 per

**Pakistan
Privatization of Kot Addu
1,600 MW Thermal Power Station
Water and Power Development Authority**

The Government of Pakistan announces the commencement of a competitive process to select an eligible investor or consortium to acquire a 26% equity interest and management control in the Kot Addu Thermal Power Station. Kot Addu is a multi-faceted facility which will have a total capacity of approximately 1,600 MW upon completion of additional capacity scheduled for mid-1995.

Prospective investors are asked to express their interest in order to receive the Request for Qualification which will be available from November 20, 1994. Upon qualification, bidding instructions and access to detailed due diligence materials will be provided. Qualification will be based principally on relevant experience and credentials in operating similar facilities in addition to financial strength.

The Government of Pakistan has engaged CS First Boston to act as its financial advisor in all aspects of the selection process. BMA Capital Management is assisting CS First Boston in this effort. Expressions of interest should be submitted to Mr. James Bartlett, CS First Boston, at the address below. Enquiries may be directed to any of the following representatives:

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Fujitsu and Sharp in multimedia alliance

By Michiyo Nakamoto
in Tokyo and Alan Cane
in London

Fujitsu, Japan's largest manufacturer of computers, and Sharp, the consumer electronics maker, yesterday announced an alliance to develop new products based on mobile communications, information processing and imaging.

The move comes as Japan's electronics industry is beginning to position itself for the emerging market for products

which transcend the traditional boundaries of computing, telecommunications and consumer electronics.

The so-called multimedia market is expected to grow rapidly over the next few years, providing new product possibilities for consumer electronics companies finding it difficult to sustain a flow of new ideas and for computer manufacturers hit by falling profit margins.

The first development by Fujitsu and Sharp will be a mobile telecommunications

system allowing users of "Zaurus", a hand-held computer made by Sharp, to tap into, and extract information from, a data network operated by Fujitsu.

The two companies said they would be working on ways to ensure their products could be connected: "We will work together to develop advanced technologies in devices and interfaces that can become industry standards."

The alliance brings together two companies with recognised strengths in areas expected to

be crucial to the development of advanced multimedia products. Fujitsu is a leader in information processing and communications systems technologies.

Sharp, for its part, has become dominant in liquid crystal display panels, and has experience in new personal information tools software through its agreement with Apple to manufacture the US company's personal digital assistant.

Fujitsu could learn from Sharp's speed of development

and its ability to bring out hit products, said Mr Mikio Obitsu, Fujitsu's vice-president. Fujitsu has been attempting to move increasingly into the consumer market with the launch last year of a multimedia machine which conveys the capabilities of a personal computer on an ordinary TV.

Fujitsu already provides Sharp with semiconductors while Sharp supplies Fujitsu with liquid crystal display panels. However, the two companies have no plans to co-operate in these fields.

Barlow improves on forecasts by boosting net profits 47.8%

By Mark Suzman
in Johannesburg

Barlow Limited, the rump of South African conglomerate Barlow Rand, which was unbundled last year, has improved on initial forecasts by reporting after-tax profit of R42.4m (\$1.7m) for the year ended September, a rise of 47.8 per cent from the pro forma figures of R27.9m for the previous year.

In spite of the sale of several businesses during the year, especially in its troubled offshore subsidiary, UK-based J. Bibby & Sons, turnover rose to R12.87bn, up from R11.76bn previously.

Operating profit rose by 7.6 per cent to R405.2m from R344.8m while interest paid dropped to R178.3m from R230.8m.

The group's balance sheet remains sound, with the debt/equity ratio at a comfortable 13.4 per cent and cash in hand of some R707m.

Barlow's successful launch of a \$75m international bond issue also testified to the company's growing international profile.

Mr Warren Clewlow, chairman, said the results reflected a stronger management focus in the reconstituted group. He noted that Barlow had also benefited from the upturn in the domestic trading environment during the second half of the year following the South African elections in April.

The largest contributor to earnings was Pretoria Portland Cement, which benefited from increased demand for cement and lime products.

Both PPC and construction subsidiary Federated Blakie, which also improved in the second half, are expected to achieve higher volumes over

Air NZ expects to top 37% gain in earnings

By Terry Hall in Wellington

Air New Zealand expects profits for the current year to exceed comfortably the 37 per cent rise in tax-paid earnings to N\$419m (\$US118m) achieved in the 12 months to last June, Mr Bob Matthew, chairman, told yesterday's annual meeting in Wellington.

He said the company expected to expand its international passenger capacity by more than 16 per cent this financial year. This would primarily stem from the introduction of new non-stop services between Los Angeles and Sydney en route to New Zealand, and new links from Brisbane to the new Japanese airport, Kansai.

Mr Matthew criticised Canberra for this month's decision to suspend unilaterally the single market aviation agreement with New Zealand, one week before Air New Zealand was due to have started domestic

services within Australia. He said Australian travellers should not "buy their government's outrageous proposition" that either Air New Zealand or its government was to blame for the collapse of the agreement, which would have brought downward pressures on Australian air fares.

Mr Matthew added that both airline and government had maintained an unprovocative stance "throughout this remarkable sequence of events", in spite of Australian initiatives to angle the competitive environment in favour of Ansett and Qantas, the Australian carriers.

"Matters must be put right if Air New Zealand is not to find itself commercially disadvantaged," he said. "We hope we will not need to seek recourse by way of the various remedies available to us under the original agreement to which both governments are signatories."

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October 1994	EEI Corporation SFR 30,000,000 5% Convertible Notes due 2000 Lead Manager Bankers Trust AG	May 1994	Alphatec Electronics Public Company Limited US \$45,000,000 4% Convertible Notes due 1999 Lead Manager Bankers Trust AG
April 1994	Robinson Department Store Public Company Limited US \$40,000,000 9% Convertible Bonds due 2004* Co-Lead Manager Bankers Trust International PLC	July 1994	GoldStar Co., Ltd. 1,496,524 Global Depository Shares Rate 144A private offering* US Co-Manager BT Securities Corporation
TAIWAN		KOREA	
November 1994	Taiwan Kohn Co., Ltd. Yen 4,000,000,000 2% Convertible Notes due 2000 Lead Manager Bankers Trust International PLC	March 1994	Youngjoo Corporation SFR 15,000,000 5% Convertible Notes due 1999 Co-Lead Manager Bankers Trust AG
July 1994	President Enterprises Corp. US \$1,000,000,000 10% Convertible Bonds due 2001 Exchangeable into shares of Ton Yi Industrial Corp.* Joint Lead Manager Bankers Trust International PLC	September 1994	CITC Frontier Fund PLC US \$59,400,000 Shares, Warrants and Floating Rate Notes due 1996 Lead Manager Bankers Trust International PLC
June 1994	Chunex Electronic Co., Ltd. SFR 60,000,000 2% Convertible Notes due 2000 Lead Manager Bankers Trust AG	July 1994	Saengyong Oil Refining Company Limited US \$150,000,000 3% Convertible Bonds due 2008 Co-Lead Manager Bankers Trust International PLC
March 1994	AD1 Corporation SFR 40,000,000 7% Convertible Notes due 1998 Co-Lead Manager Bankers Trust AG	December 1993	Lai Fung Overseas Finance Limited US \$150,000,000 Convertible Debentures Convertible after the IPO into shares of Lai Fung Holdings Limited* Junior Co-Lead Manager Bankers Trust International PLC
HONG KONG			
April 1994	G.M. Plast AG 12.75% notes due 2001 SFR 85,000,000 2.75% Convertible Notes due 2000 Lead Manager Bankers Trust GmbH	December 1993	S. Meppa International Holdings Limited US \$47,500,000 2.75% Convertible Notes due 2007* Co-Lead Manager Bankers Trust AG
* included US 144A placement capability			

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Common Stock

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500,000 Shares

Boral wins go-ahead for executive share plan

By Nidhi Tak in Sydney

Shareholders in Boral, the large Australian building products company, yesterday forced a poll on two elements of its controversial executive share plan.

Although both proposals were subsequently approved by large margins at the annual meeting in Sydney, the shareholder action demonstrated simmering unease among some investors at the proliferation of more generous forms of executive remuneration.

Shareholders have expressed fears that the country could be about to adopt US-style reward schemes, while analysts have suggested that - at least in some instances - the conditions designed to give executives incentives through share-based remuneration packages are being made too easy.

The first proposal represented an amendment to Boral's executive share plan, allowing the company to pay up to 1 per cent of operating profit before abnormalities and tax into a trust, which could be used to acquire shares on behalf of executives.

The second concerned the purchase and allocation of shares worth \$225,863 (US\$167,306) to Mr Tony Berg, who became managing director of Boral in January. Mr Berg was formerly managing director of Macquarie Bank, the Sydney-based investment bank.

Mr Berg's service agreement states that performance incentives and certain entitlements in lieu of superannuation are paid to the executive share plan, and used to buy Boral shares. The permission was sought in relation to incentives/superannuation earned in the period to end-June.

Opponents of the motions outvoted supporters at the meeting itself. But both proposals were carried in a poll, with more than 95 per cent of votes in favour.

At the meeting, shareholders were told that first-quarter results showed "a healthy increase" in both sales and profits, and that the full year should be "a good one".

Telco ahead at Rs562.8m on record sales and output

By Shiraz Sidhuva in New Delhi

Tata Engineering and Locomotive Company (Telco), India's leading commercial vehicle maker, saw operating profit in the six months to end-September almost double to Rs2.34bn (\$71.3m) from Rs1.23bn a year earlier.

Net profit for the period advanced to Rs562.8m from Rs301m.

Telco said market conditions during the first half of the year had improved significantly since last year.

The company said it had achieved record levels of production and sales.

The sustained recovery in demand for the automotive market had pushed up vehicle sales

to 53,381 units from 37,507 vehicles last year.

Vehicle production increased to 57,313 vehicles from 25,197 in the same period last year.

Cheaper borrowing should also have a positive impact on the company's performance for the rest of the year.

Meanwhile, Tata Iron and Steel, the flagship company of the Bombay-based Tata group, said operating profit for the same period rose by 40 per cent to Rs1.05bn.

This was achieved as a result of a richer product mix and improved control over costs. Net profits of Rs86.1m compared with Rs45.3m in the corresponding period last year.

Analysts said that although the increase was sharp it was below expectations. Domestic

demand for steel was buoyant reflecting an increase in domestic sales of 33 per cent to 758,000 tonnes.

Exports almost halved to 155,000 tonnes from 308,000 tonnes, forcing Tisco to concentrate on the home market and raising its domestic share to 14 per cent from 11 per cent last year.

Overall production increased by 8 per cent to 1.08m tonnes from 994,800 tonnes last year.

The company said results would improve later this year with the near completion of its modernisation programme.

Initial losses in the company's cement unit, which started operations in March, had an adverse effect on the half-year results.

Japanese developers hit by lower rental rates

By Emiko Terazono in Tokyo

Japan's leading property developers were hit by declining office, rental property rates and a fall in interest income in the first six months of the fiscal year.

Mitsui Fudosan saw a 50 per cent plunge in recurring profits - before extraordinary items and tax - to Y4.7bn (\$462m) due to a sharp narrowing of profit margins because of a cut in office rents and a rise in expenses stemming from sales of luxury houses.

Sales fell 0.3 per cent to Y342.5bn and after-tax profits dropped 43.6 per cent to Y4.2bn. Product-related costs were equivalent to 87.7 per cent of income.

In the second half, the company expects to post extraordinary losses of Y80bn related to aid to its finance subsidiary, but it added that the losses would be covered by profits from shareholdings.

For the full year to March, recurring profits are expected to fall 26.8 per cent to Y12bn on an 8.2 per cent decline in sales to Y730m.

Mitsubishi Estate said interim recurring profits fell 4.3 per cent to Y29.8bn while sales rose 12.3 per cent to Y229.5bn due to its new buildings in Tokyo and Yokohama. After-tax profits rose 18.3 per cent to Y21.5bn.

For the full year to March, the company expects recurring profits to decline 26.2 per cent to Y35bn on a 4.6 per cent fall in sales to Y400bn.

Suzuki Motor lifts forecast to Y23.5bn

Suzuki Motor, Japan's largest producer of minivans and the world's third-largest manufacturer of motorcycles, expects parent operating profit to reach Y23.5bn (\$32.4m) in the year to March 1995, up from its May forecast of Y21.5bn, the company's vice-president, Mr. Yoshiro Saito, said yesterday. Renter reports from Tokyo.

Operating profit totalled Y21.84bn in 1993/94.

The revision was based on higher-than-expected sales of Y47bn from a May prediction of the minivan-type 650cc Wagon R, and cost-cutting efforts in the first six months to September.

Suzuki, which is 3.4 per cent owned by US carmaker Gen-

eral Motors, announced first-half parent operating profit of Y14.76bn, up 21.8 per cent for a year earlier.

The six-month operating profit was a record for Suzuki, surpassing the previous high of Y13.79bn in the first half of 1992/93.

However, projected full-year operating profit would not match the record of Y24.51bn in 1990/91, Mr. Saito said.

Suzuki revised its forecast for 1994/95 depreciation costs to Y47bn from a May prediction of Y45.30bn, compared with Y51.80bn in 1993/94.

It left its forecast of capital investment unchanged from a May forecast of Y30bn, against Y34.20bn a year earlier.

Thai bank posts sharp advance at nine months

Thailand's Bangkok Bank of Commerce, a medium-sized commercial bank, yesterday announced that net profit for the first nine months had jumped 144 per cent to Bt284.1m (\$15.4m), AP-DJ reports from Bangkok.

At the same stage last year the bank had net profit of Bt157.7m.

Earnings per share advanced 106 per cent to Bt1.09 from Bt0.50.

Thai Insurance, an affiliate of Thai Daum Bank, said its net profit fell 5.1 per cent to Bt10.1m in the third quarter from Bt10.6m a year earlier.

Earnings per share were 4.9 per cent lower at Bt2.52, compared with Bt2.65 last year.

Sony Music wary after first-half drop

Sony Music Entertainment (Japan) is cautious on future earnings after it posted a drop in both parent and group earnings in the first half, Renter reports from Tokyo.

Foreign exchange market instability and cuts in capital investment in Japan were cancelling out rises in consumer spending and a bottoming-out

in corporate earnings, it said.

In the six months to September, Sony Music, which is 71 per cent owned by the consumer electronics group Sony Corp, reported a 5 per cent fall in parent recurring profits - before extraordinary items and tax - to Y9.41bn (\$65.5m).

Group recurring profits in the six months were Y10.61bn, down 16.4 per cent. But for the full year to March 1995, Sony Music forecast parent recurring profits of Y20.30m against Y18.84bn a year earlier, and group recurring profits of Y22.8m against Y26.8m.

For the parent company, new releases by top Japanese and overseas artists is likely to boost earnings. But the higher-

than-expected cost of setting up two record companies this year and falling sales at a sports goods subsidiary will hit group earnings.

A decline in sales of Japanese-language records and earnings from financial investments as well as a rise in the company's tax bill hurt first-half earnings.

INDUSTRIVÄRDEN 50 YEARS

Quarterly Report January 1 - September 30, 1994

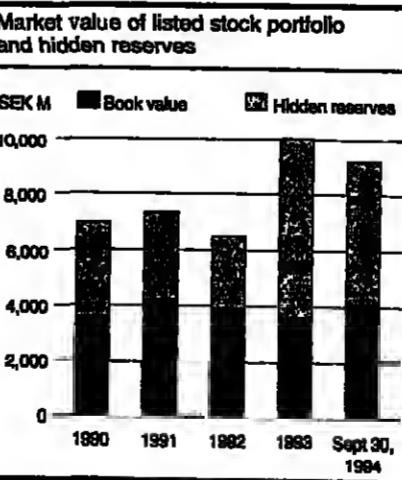
■ Consolidated earnings after financial items, but before gains on sales of stocks and other nonrecurring items, totaled SEK 615 M (206).

■ Including nonrecurring gains, totaling SEK 713 M, earnings amounted to SEK 1,328 M (597).

■ The value of the portfolio of listed stocks on September 30, 1994, was SEK 9.2 billion. Adjusted for purchases and sales, the value of the portfolio has decreased by 8 percent since the beginning of the year. The General Index has risen by 1 percent.

■ Net asset value as per November 9, 1994, has been calculated at SEK 305 per share and CPN.

■ The full-year earnings forecast for 1994, calculated after financial items but before sales of stocks and other nonrecurring items, has been raised to approximately SEK 750 M. Nonrecurring gains as per September 30 amounted to SEK 713 M.



AB Industrivärden
Box 5403, S-114 84 Stockholm
Phone +46 8 666 64 00, Fax +46 8 661 46 28

EVN is one of the leading energy utilities in Austria - a country which is warming up for entry to the European Union by continuing to outperform the European average for economic growth.

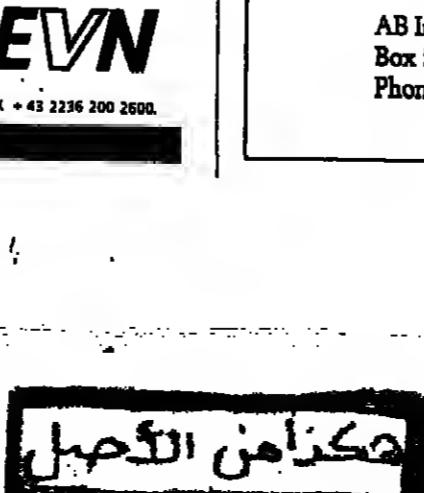
EVN's core business is the production and supply of electricity, gas and heating in Lower Austria - the country's largest and most populous Federal State.

Beyond our own market, of course, lie the countries of the "new" Europe: the Czech Republic, Slovakia and Hungary. In the last year, we have turned our proximity to these countries into real links for the future by entering into co-operation agreements with several key regional energy companies in advance of their planned privatisation programmes.

Not content with these opportunities for growth, we are also continuing our diversification strategy by developing new businesses to capitalise on the specialised know-how and regional infrastructure of our core energy business. These include a joint waste incineration venture with the government of Lower Austria, and a plan to utilise our high voltage network's glass fibre earth cable for telecommunications purposes.

As you can see, our 1994 results are positive. Our future prospects are even more so.

EVN Energie-Versorgung Niederösterreich AG
FOR MORE INFORMATION, CONTACT OR: GEORG MALE, EVN INVESTOR RELATIONS, A-2344 MARIA ENZERSDORF, AUSTRIA. TELEPHONE: +43 2236 200 2724 FAX: +43 2236 200 2600.



All of these securities having been sold, this announcement appears as a matter of record only.

November 1994

35,700,000 Shares

OfficeMax®

Common Shares

6,500,000 Shares

The above shares were offered outside the United States and Canada by the undersigned.

**Donaldson, Lufkin & Jenrette
Securities Corporation**

**Morgan Stanley & Co.
International**

William Blair & Company

Dean Witter International Ltd.

**McDonald & Company
Securities, Inc.**

Barclays de Zoete Wedd Limited

Cazenove & Co.

Credit Lyonnais Securities

**Deutsche Bank
Aktiengesellschaft**

Indosuez Capital

Internationale Nederlanden Bank N.V.

James Capel & Co.

Kleinwort Benson Securities

Lazard Brothers & Co., Limited

Paribas Capital Markets

N M Rothschild and Smith New Court

Société Générale

Sumitomo Finance International Plc

UBS Limited

29,200,000 Shares

The above shares were offered in the United States and Canada by the undersigned.

**Donaldson, Lufkin & Jenrette
Securities Corporation**

**Morgan Stanley & Co.
Incorporated**

William Blair & Company

Dean Witter Reynolds Inc.

**McDonald & Company
Securities, Inc.**

Bear, Stearns & Co. Inc.

**Alex. Brown & Sons
Incorporated**

A.G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

**Hambrecht & Quist
Incorporated**

Lazard Frères & Co.

Lehman Brothers

Montgomery Securities

J.P. Morgan Securities Inc.

Oppenheimer & Co., Inc.

PaineWebber Incorporated

Prudential Securities Incorporated

Robertson, Stephens & Company

Salomon Brothers Inc

Smith Barney Inc.

**SBCI Swiss Bank Corporation
Investment banking**

UBS Securities Inc.

**Wertheim Schroder & Co.
Incorporated**

Sanford C. Bernstein & Co., Inc.

**C.J. Lawrence/Deutsche Bank
Securities Corporation**

Advest, Inc.

Arnhold and S. Bleichroeder, Inc.

**Robert W. Baird & Co.
Incorporated**

J. C. Bradford & Co.

The Chicago Corporation

Cowen & Company

Crowell, Weedon & Co.

**Dain Bosworth
Incorporated**

Equitable Securities Corporation

First Albany Corporation

First of Michigan Corporation

First Southwest Company

Furman Selz Incorporated

Grunthal & Co., Incorporated

**Interstate/Johnson Lane
Corporation**

Janney Montgomery Scott Inc.

**Johnston, Lemon & Co.
Incorporated**

Edward D. Jones & Co.

**Josephthal Lyon & Ross
Incorporated**

Kemper Securities, Inc.

Ladenburg, Thalmann & Co. Inc.

**Legg Mason Wood Walker
Incorporated**

**Moran & Associates, Inc.
Securities Brokerage**

Morgan Keegan & Company, Inc.

Needham & Company, Inc.

Neuberger & Berman

The Ohio Company

Piper Jaffray Inc.

Principal Financial Securities, Inc.

**Ragen MacKenzie
Incorporated**

Rauscher Pierce Refsnes, Inc.

Raymond James & Associates, Inc.

The Robinson-Humphrey Company, Inc.

Roney & Co.

Scott & Stringfellow, Inc.

Stephens Inc.

Sutro & Co. Incorporated

**Tucker Anthony
Incorporated**

Unterberg Harris

Wheat First Butcher Singer

Adams, Harkness & Hill, Inc.

Baron Capital, Inc.

Brean Murray, Foster Securities Inc.

Fahnestock & Co. Inc.

Luther, Smith and Small

Mabon Securities Corp.

**Parker/Hunter
Incorporated**

Pennsylvania Merchant Group Ltd

Pryor, McClendon, Counts & Co., Inc.

**The Seidler Companies
Incorporated**

Sturdivant & Co., Inc.

Williams MacKay Jordan & Co., Inc.

Shock horror.

Here, exactly as they were brought out of China, are three objects which have inflicted more pain and terror than you can ever imagine.

They are electric batons, smuggled out of the Chinese prison, where they were being used to torture prisoners.

The dirt on them is real.

The man who brought them out took a terrible risk. He was desperate to show the world what is happening in China's prisons.

The baton on the left is shaped for easy insertion into the body.

When the black button is thumbed, the three metal bands around the shaft become alive with electricity.

The chunky object looks like a curling tong, but when it touches you, there's a crackle of blue flame and a shock powerful enough to burn skin and damage internal organs.

It was made in the Jing Jiang Radio No. 4 Factory, in Jiangxi, one of many such works in China mass-producing electric truncheons, cattle-prods and other items, which they then proudly advertise in glossy brochures.

In Chengdu city, for instance, the Mensuo factory specialises in ironware: shackles, chains, handcuffs, thumb-cuffs and leg-irons.

Some of these gruesome objects are immensely heavy, others are ingeniously designed to cause the maximum pain.

This torturer's toolkit is used daily in China's prisons to punish those who have called for the democratic freedoms we often take for granted.

The torture of Liu Gang.

Liu Gang is a Physics graduate student from Beijing who took part in the 1989 pro-democracy demonstrations in Tiananmen Square.

One of the 21 'Most Wanted' students in China, he was jailed in 1989 and later sentenced to six years imprisonment for 'counter-revolutionary' crimes.

Liu is what Amnesty calls a 'prisoner of conscience', that is, someone locked up in prison for expressing his non-violent political views.

Not just imprisoned. In a letter smuggled out of China last year, Liu claims that he has been repeatedly tortured. The Chinese Government denies this, but no impartial investigation has ever taken place.

Its denial might carry more weight if the vicious tortures Liu Gang and other prisoners describe were in the slightest bit unusual, but, sadly, they are not.

A catalogue of horrors.

We now begin a catalogue of horrors that some people will find upsetting.

Please read it carefully. The information has come directly from prisoners who want the world to know what they are suffering. Often they have taken great risks to get the details out.

Liu Gang was one of 11 political prisoners held at Lingyuan No. 2 Labour-Reform Detachment in Liaoning province.

Their ordeal began when they angered the authorities by refusing to admit they were 'criminals'. Six were taken away to be tortured.

When the electric baton being used on Tang Yuanjian ran out of power, the guard began kicking him with tough leather boots and broke two of his ribs.

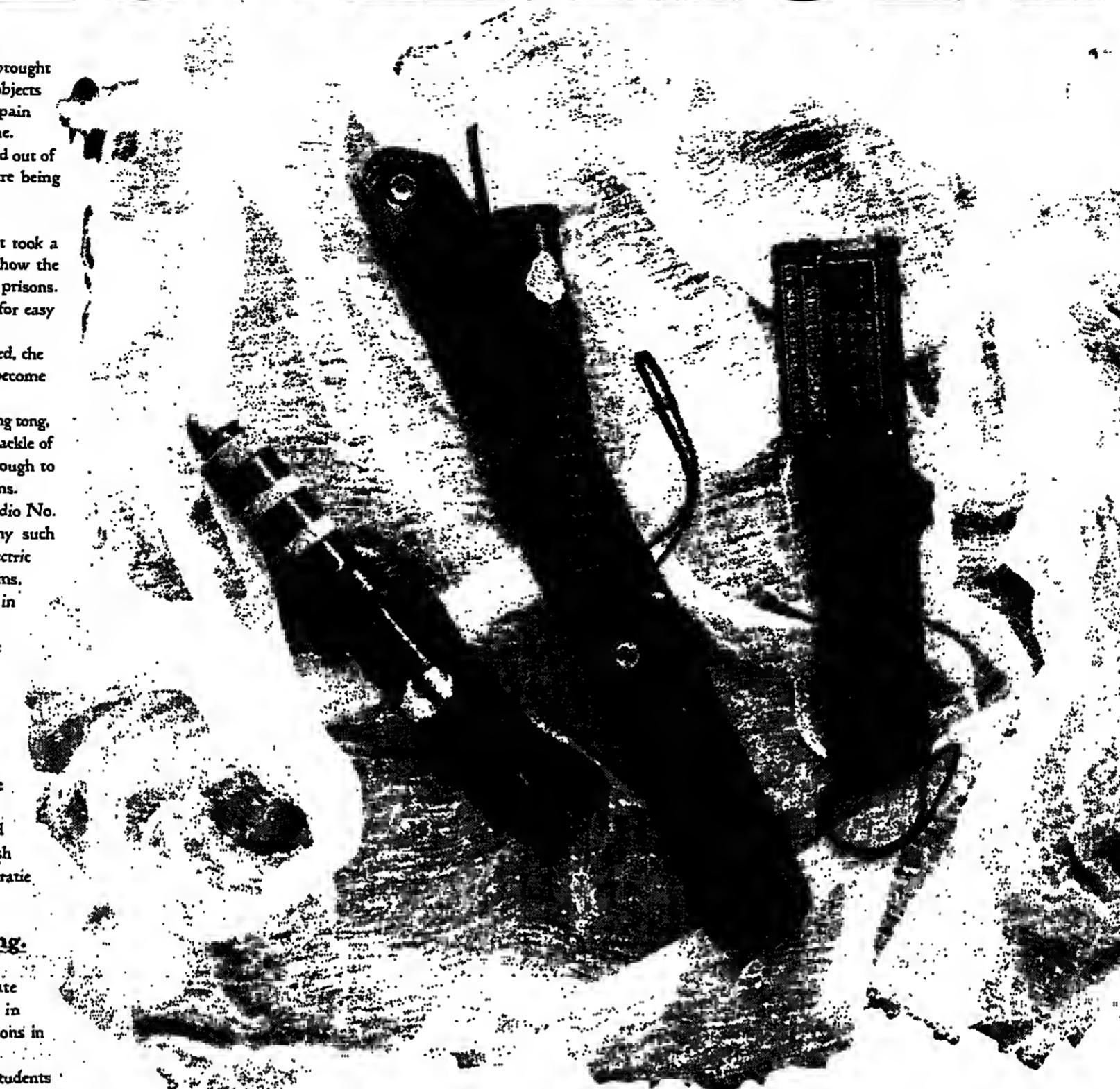
Leng Wanbao remained silent when questioned, so they forced open his mouth and stuck the electric truncheon in.

Kong Xianfeng was attacked in a special way. The guards applied their electric batons simultaneously to different parts of his body and he started bleeding behind the ears.

When Liu Gang's turn came, they applied the electric batons to his genitals.

He was put in legirons weighing about 20 pounds - he wore these for several weeks.

Liu was also forced to sit without moving on a bench for as long as 12 hours a day - leaving his body in agony.



50,000 volts through a naked man.

On the second anniversary of the 1989 massacre in Beijing, a prisoner called Li Jie staged a one-day hunger strike in memory of those who had died in Tiananmen Square and elsewhere calling for democracy - many of them mown down by machine guns, some crushed by tanks.

He was stripped naked and dragged onto a stage where the prison's Brigade Commander shouted and blustered at him before applying a huge 50,000 volt electric baton to his inner thighs.

Two other guards gave him high voltage shocks to his head, neck, shoulders, armpits, chest, stomach and fingers.

Li Jie went into spasms and passed out.

'Su Qin carries a sword on his back.'

To complement their skill with electric batons, many Chinese prison guards are shackle experts.

They have invented several tortures with fancy names like: 'Bending three wheels', 'A string of bells', and 'Su Qin carries a sword on his back.'

In 'Su Qin', one arm is bent back over the shoulder, while the other is twisted behind the back.

The hands are pulled together and the wrists tightly shackled.

A prisoner manacled in this manner can be hoisted by his wrists and left hanging for hours, till he loses all feeling in his arms.

'Chain-shackling' is the science of cuffing a prisoner's hands and feet together.

One especially cruel method is as follows: find the smallest handcuff that fits the prisoner's wrist, then cram both wrist and ankle into it, using pliers and hammers to snap the cuff shut.

The pain of this torture is indescribable.

The prisoner reportedly screams all the time he or she remains shackled, until silenced by hoarseness.

Screaming, of course, can make matters

worse, if it irritates the guards.

At Mian County Detention centre, in 1990, one young prisoner was left shackled this way for several days.

He screamed and wailed all day, and all night, so loudly and pitifully that no-one could get any sleep.

The shackles finally came off to reveal, apparently, tings around his wrists and ankles of red, rotting flesh.

'The old ox ploughing the land.'

In the same jail, Xie Baoquan and another prisoner were to be punished for fighting.

They were handcuffed back to back and a rope was tied around them. A group of prisoners was made to run with the rope, pulling them along.

One of the pair was able to crawl forward as fast as he could. Xie Baoquan was pulled along on his back over the rough concrete.

This activity, picturesquely called 'The old ox ploughing the land' continued until the concrete was covered with Xie's blood and his back was one massive wound from which the skin and flesh had been scraped.

He was put back into his cell without any medical treatment, his back left to suppurate.

Xie's calloused back was covered with a cotton blanket which became soaked with pus from the wounds, and which filled the room with the stink of rotting flesh.

Forced to eat soap from a toilet.

Some prisoners were playing chess with pieces carved out of soap.

Spotted by a guard, they quickly threw the soap chessmen into their toilet bucket. The guard forced them to fish out every piece and eat it. In Guta Detention Centre, Lhasa, Laba Dunzhu, a young Tibetan who had taken part in a pro-independence protest was taken out into the prison yard and made to kneel.

A guard placed a boot on his neck and forced his face down into the filthy water of the latrine.

You can do something to help.

If you're as upset by these things as we are - and we're sure you must be - there is something simple and effective you can do right here and now to help. Join Amnesty.

Even in China, our voice is heard. The stronger we are - and the more pressure we can bring to bear on the Chinese Government - the more likely it is that the torture will stop. The more powerfully we tell the world of the horror in China's prisons, the more difficult it becomes for governments in the free world to turn a blind eye to the prisoners' plight. This does work.

From other countries all over the world, we receive scores of letters every year from prisoners and ex-prisoners who have been helped by our campaigning. These include people who had been living in daily fear of torture or death.

For them, Amnesty's intervention has brought renewed hope and relief from pain. Liu Gang is still in prison.

Years of torture had left him suffering from a prolapsed anus, haemorrhoids, psoriasis and heart and stomach trouble.

Although only 32 years old, his hair had started falling out.

Until just over a year ago, he had had no medical treatment and had been allowed only five baths in two years.

But since summer 1993, international pressure appears to have improved his situation.

His family have once again been permitted to visit him and they report that he seems to be in better health.

Earlier this year, foreign journalists were allowed to visit the prison where he is being held, but weren't permitted to talk to him.

A letter to each of us from Liu Gang.

Last year, Liu Gang managed to smuggle a letter out of prison. Here is an extract:

"Handcuffs and shackles won't frighten me. Electric batons won't silence me. Force-feeding and brain-washing won't affect me. Forced labour won't change me. Solitary confinement and torture won't ever terrify me. Regardless of what is done to me, I shall continue to use all peaceful and non-violent means at my disposal to fight against tyranny and abuse."

Liu faced his ordeal with such courage that his fellow prisoners called him 'The Iron Man'.

He and others have taken incredible risks to tell the world about their suffering.

Surely it's impossible that people who enjoy the very freedoms which they are denied, could learn about their suffering and do nothing to help.

We're not trying to point a finger at you - this means all of us.

Liu's letter to us all ends with these words: "I have no option but to fight with all my body and soul. Please doo let me down."

There's a coupon immediately below this sentence. Please use it now.

I wish to be a member of Amnesty International. I enclose £19 Individual <input type="checkbox"/> £24 Family <input type="checkbox"/> £6 Student <input type="checkbox"/>	
£7 18-21 <input type="checkbox"/> £6 under 18 <input type="checkbox"/> £6 Claimant <input type="checkbox"/> £6 Senior Citizen <input type="checkbox"/>	
I wish to donate £500 <input type="checkbox"/> £250 <input type="checkbox"/> £100 <input type="checkbox"/> £50 <input type="checkbox"/> £25 <input type="checkbox"/> £10 <input type="checkbox"/> Other <input type="checkbox"/>	
I enter my Access/Visa/Mastercard No. <input type="text"/>	
Signed <input type="text"/> Card valid from <input type="text"/> Expires <input type="text"/>	
If paying by credit card you should give the address where you receive your credit card bill.	
Mr./Ms. <input type="text"/> Surname <input type="text"/> (please complete in block capitals)	
Address <input type="text"/>	
Town <input type="text"/> County <input type="text"/> Postcode <input type="text"/>	
Tick this box if you would like more information about Amnesty's Urgent Action Scheme <input type="checkbox"/>	
Amnesty occasionally sends its members information about sympathetic organisations. If you do not want to receive these mailings please tick this box <input type="checkbox"/>	
To: Dept AA, Amnesty International British Section, FREEPOST, London EC1B 1HE.	

AMNESTY INTERNATIONAL

SAFETY FIRST

COMPANY NEWS: UK

Size the important ingredient

David Wighton on Johnson Matthey and Cookson's merger moves

In his last annual report, Mr David Davies, Johnson Matthey chairman put it quite plainly: "Size is an important ingredient for a company with our ambitions. We aim to become a constituent member of the FTSE 100."

Yesterday, the City was wondering whether sheer size was the main ingredient in its possible merger with Cookson.

Such a move would push the combined group well into the top 100 UK companies with a market value of about £2.5bn and annual sales of £3.5bn.

But analysts believe that, size apart, the rewards from putting the two together would be fairly modest:

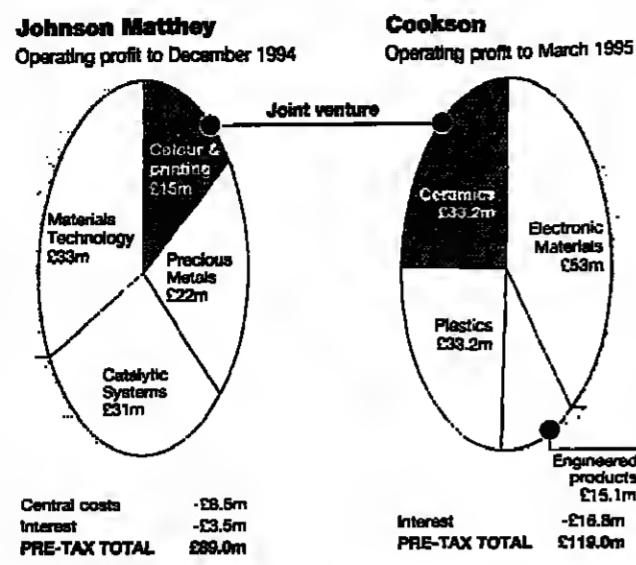
"Size brings some benefits in its own right but the merger is driven more by the ambitions of the managements than anything else," said one leading analyst.

Such sceptical views were encouraged by the companies' decision not to elaborate publicly on the merger talks, news of which leaked out over the weekend.

The general reaction was mildly positive, with Johnson Matthey shares ending 10p higher at 581p while Cookson edged up 1p to 252p.

The concrete benefits analysts could point to were the potential cost savings.

Both companies have large London head offices costing some £10m a year, and also have some overlap in operations and research. Eliminating the duplication could generate savings of more than £20m a year which would be used-



tostrat, while Cookson has sold off most of its assorted engineering businesses much of the group remains fairly mundane.

If you go round Cookson's operations you realise that it is not as high tech as you might think from looking at the pictures in the annual report," commented one analyst.

One speculation yesterday was that the combined group might be able to contemplate larger disposals of unpromising businesses. The companies themselves are likely to argue that it will allow them to take on bigger acquisitions.

Even if the two companies' shareholders buy the arguments in general there is still the ticklish question of valuation. If shares in the new combined group were to be allocated in line with the companies' respective reported profits Cookson investors would get about 57 per cent.

However, it is thought that Johnson Matthey will fight for more than 43 per cent, partly on the grounds that it has more conservative accounting policies. Analysts estimate that if it were to switch to Cookson's policies on depreciation and pensions its profits would be some 7m higher.

Johnson Matthey supporters also argue that it has better longer term growth prospects though this is disputed by Cookson followers who point out that Cookson's profits are currently growing faster.

Mr Davies and Mr Dick Oster, Cookson's American chief executive, have got plenty to talk about.

overlap but most have been addressed already with the joint venture in ceramic colours and the sale of Johnson Matthey's jewellery materials business to Cookson.

Elsewhere, the groups have little in common: Johnson Matthey is the world's biggest manufacturer of automotive catalytic converters and the leading marketer of platinum group metals; Cookson is Europe's largest maker of plastic flower pots and a world leader in dental floss.

Johnson Matthey prides itself on its high level of research and development spending, more than one third of pre-tax profits last year, and sees itself very much as a high technology company. In con-

ADT improves to \$35.6m in third quarter

By Paul Taylor

ADT, the electronic security services and car auction group with operations in North America, the UK and continental Europe, yesterday reported a modest 3.5 per cent increase in third quarter pre-tax profits.

The Bermuda-registered group which does much of its business in the US but retains a UK quote, reported pre-tax profits of \$35.6m in the three months to September 30, against \$34.4m last time.

Operating profits before goodwill amorti-

sation of \$6.5m (\$6.6m) increased by 11 per cent to \$6.2m (\$54.2m) on turnover ahead 8 per cent to \$340.3m (\$315.7m).

Net interest costs increased from \$13.4m to \$14.2m and earnings per share fell to 18 cents (22 cents).

The electronic security services division contributed \$4.7m (\$3.8m) to operating profits on sales of \$249m (\$231.3m), while vehicle auction services reported operating profits of \$15.5m (\$15.1m) on sales of \$91.3m (\$84.4m).

Mr Michael Ashcroft, chairman and chief executive, said third quarter results

"were in line with management's expectations".

The third quarter results lifted pre-tax profits for the nine months to \$111.2m (\$104.8m), on sales which advanced to \$1.02bn (\$950.8m).

Earnings per share for nine months were down from 67 cents to 56 cents. The year-on-year decline reflects the issue of 20.7m new shares as part of the group's refinancing package in August last year.

ADT's shares closed up 30p at 740p in London.

This placing notice is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"), Listing particulars relating to Matheson Lloyd's Investment Trust PLC ("the Company") dated 14 November, 1994 ("the Listing Particulars"), prepared in accordance with the Listings Rules of the London Stock Exchange made under Section 1(2) of the Financial Services Act 1986 ("the FSA"). It has been published which alone contains full and accurate information about the Company.

The listing particulars have been delivered to the Registrar of Companies in England and Wales for registration in accordance with Section 14 of the FSA. Application has been made to the London Stock Exchange for all the Ordinary Shares of 25p each in the Company and the Warrants to subscribe for Ordinary Shares, to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings in the Ordinary Shares and the Warrants will commence on Tuesday, 29 November 1994.

Stabilisation SIB

Matheson Lloyd's Investment Trust PLC

(Incorporated and registered in England and Wales under the Companies Act 1985 - Registered No. 2942561)

Placing

by

Swiss Bank Corporation

of

up to 50,000,000 Ordinary Shares of 25p each

at a price of 100p per Ordinary Share payable in full on subscription

with one Warrant for every five Ordinary Shares

MLIT is an investment company formed to allow investors to participate in insurance underwriting at Lloyd's on a limited liability basis.

Each Warrant will confer the right to subscribe for one Ordinary Share at 100p per share on any annual exercise date (normally 15th August), from 1997 to 1999.

Share Capital

Authorized	No. of shares	Issued and to be issued	No. of shares
Nominal value £1,500,000	66,000,000	Ordinary Shares of 25p each	£1,500,000

* On the basis that the Placing is fully subscribed.

Availability of Listing Particulars

Copies of the listing particulars can be obtained during normal business hours on any weekday (Saturdays excluded) up to and including 29th November, 1994 from the following:

Matheson Lloyd's Investment Trust PLC

5 Flinstone Avenue

London EC3A 3SL

Lloyd's Bank PLC
Lloyd's Register
Receiving Bank Services
Antolin House
71 Queen Street
London EC4N 1SL

Copies of the listing particulars may also be collected from the Company Announcements Office, the London Stock Exchange, Cape Court Entrance, off Bartholomew Lane, London EC3 on 15th and 16th November, 1994

13th November, 1994

GOLD FIELDS OF SOUTH AFRICA LIMITED

COMPANY ANNOUNCEMENT

Further to this company's announcement which appeared in the press on 30 September 1994, the board of directors of Norham Platinum Limited has decided, after consideration of a comprehensive technical assessment, to refinance the company. Where necessary, the conclusions of the technical assessment have been confirmed by independent consultants.

The technical assessment has concluded that a production rate of 150 000 tons per month to the concentrator is not achievable in the near term. A revised initial target of 27 000 square metres per month, equivalent to approximately 11 000 tons per month to the concentrator, has been established.

A lower operating cost structure, appropriate for the revised production target, is being put in place.

The restraint of the revised initial targeted metal production, productivity and operating cost performance levels should result in a break-even cash flow position. An equity injection of up to R500 million is considered necessary to retire outstanding debt and to see the company to the self-financing stage.

The plan is not without its risks but the conclusions of the technical assessment, taken together with the company's substantial platinum metals resource, have motivated the board's decision to proceed with a refinancing of the company. Concurrent with the above programme, all alternatives for expanding the scale of operations and maximising the value of the resource will be investigated.

Discussions are taking place with the company's advisers in regard to appropriate financing arrangements. Shareholders will be informed as soon as these discussions have been finalised.

Gold Fields of South Africa Limited, the major shareholder of the company, has indicated that it fully supports the decision to refinance the company. It has agreed to provide bridging finance until such time as the financing arrangements have been completed.

By order of the Board
Johannesburg
14 November 1994

Gold Fields of South Africa Limited
Secretaries, per RT Smith

SBC to underwrite Matheson Lloyd's issue

By Daniel Green

By Ralph Atkins
Insurance Correspondent

Swiss Bank Corporation has agreed to underwrite half the shares in a planned quoted Lloyd's of London investment company which proposes to raise up to £50m to invest in the insurance market next year.

Matheson Lloyd's Investment Trust plans to issue up to 50m ordinary shares at 100p each, of which SBC has agreed to underwrite 25m. The Swiss bank said it hoped to find subscribers for the balance in continental Europe, east Asia and Bermuda, as well as in the UK.

MLIT intends to spread the money raised across about 40

Lloyd's syndicates underwriting a broad range of insurance business. Acting as Lloyd's

advisers, a company set up jointly by SBC and JIB Group, the international insurance broker, earlier this year.

MLIT is the latest company

to announce plans for new

investment in Lloyd's from

next year, and if successful

would be one of the biggest

entrants.

Investors' appetites for

Lloyd's have been limited,

particularly in the UK, resulting

from the lacklustre perfor-

mance of similar investment

companies launched last year

and the continuing bad publici-

ty surrounding the insurance

market.

However, Mr Michael Ker-

shaw, executive director at

SBC, said the bank expected a

significant move towards lim-

ited liability corporate invest-

ment at Lloyd's. "You have to

take a strong view, one way or

the other, about Lloyd's and

we have taken a positive one."

To boost the attractiveness

of MLIT, a warrant entitling

shareholders to subscribe for

one ordinary share at 100p

will be issued with every five

ordinary shares.

The latest date for accept-

ance is November 23 and deal-

ings in the ordinary shares and

warrants are expected to

start on November 29.

However, Mr Michael Ker-

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SBC, said the bank expected a

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ited liability corporate invest-

ment at Lloyd's. "You have to

take a strong view, one way or

the other, about Lloyd's and

we have taken a positive one."

To boost the attractiveness

of MLIT, a warrant entitling

shareholders to subscribe for

one ordinary share at 100p

will be issued with every five

ordinary shares.

The latest date for accept-

ance is November 23 and deal-

ings in the ordinary shares and

warrants are expected to

start on November 29.

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COMPANY NEWS: UK

Wardle Storeys edges ahead after land sale

By Paul Taylor

An exceptional profit on the sale of land helped Wardle Storeys, the plastic sheeting, military parachute and marine safety and survival equipment manufacturer, report a modest 2 per cent increase in full year profits.

Pre-tax profits increased from £8.04m to £8.2m in the year to August 31 bolstered by a £1.45m profit on disposals, including the sale of 9 acres of land adjoining the group's site in Brantham, Suffolk.

The exceptional gain offset a decline in operating profits, which slipped to £5.27m (£5.45m) and a reduction in net interest income which fell to £1.45m (£2.21m). Turnover, including a £272,000 contribution from acquisitions, grew by 2 per cent to £79.8m.

Earnings per share increased by 10 per cent to 23.5p (21.7p). Operating profits on

and an unchanged final dividend of 12.25p is proposed, maintaining the total for the year at 17.25p. The shares fell by 24p to 371p.

Operating profits picked up sharply in the second half, when profits increased by 25 per cent over the first six months. The improvement came despite continued weakness of the lira, which affected the performance of the technical products division, and reorganisation costs in both the RFD inflatables and GQ Parachutes operations.

Operating profits in the technical products division, which makes specialised plastic sheet and coated fabrics, increased slightly to £2.55m (£2.45m) on turnover which grew modestly to £5.1m (£5.2m).

The group said margins were under pressure due to increased raw material costs. Operating profits on

safety and survival equipment fell from £2.34m to £2.22m on turnover of £24.5m (£24.8m).

Within the division, GQ Parachutes, which makes specialised parachutes, reported operating profits of £1.49m (£1.84m) on sales of £8.17m (£8.1m). Profits were struck after a near-£300,000 charge to cover the cost of consolidating operations at the Blackmill site.

RFD Inflatables reported profits of £1.23m (£1.51m) on turnover of £16.3m (£16.7m).

Net cash declined by £4.5m to £27.3m at the year-end, mainly due to the cost of acquisitions, capital expenditure greater than depreciation and an increase in working capital, partly offset by receipt of part of the proceeds from the sale of the Brantham land.

Mr Brian Taylor, chief executive, said the current year had started strongly.

Tussauds confident about Spanish park

By Michael Skepner, Leisure Industries Correspondent

The Tussauds group, operator of Port Aventura, the Spanish theme park which opens next April, said yesterday it expected the project to be profitable from its second year.

Mr Nick Harvey, Tussauds' head of corporate development, said at the World Travel Market exhibition in London that Port Aventura would avoid many of the mistakes which have plagued Disneyland Paris, the theme park operated by Euro Disney.

Port Aventura will close during the winter months and will not have its own hotels, unlike Disneyland, which remains open throughout the year and has six hotels which it has struggled to fill since the park's opening in 1992.

Tussauds, which is part of Pearson, publishers of the Financial Times, owns 40 per

cent of Port Aventura, which is an hour's drive from Barcelona.

La Caixa, the Spanish savings bank, has 30 per cent Anheuser-Busch, the US brewer and theme park owner, has 20 per cent and the remaining 10 per cent is held by Fecsa, the Spanish utility company.

The park, which has cost £300m to build, is expected to be completed by the end of December.

It is hoping to attract 2.5m visitors in its first year, of which 1.1m will come from outside Spain.

Ms Maggie Bergsma, who markets the park to tour operators, said she expected France to be the biggest foreign market, followed by Germany, the Netherlands and the UK. Many of the foreign visitors would be holidaymakers on the Costa Brava, a two-hour coach drive away.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Cents pending dividend	Total for year	Total last year
Batt Brothers	Int 3.25	Jan 16	1.5	4.5	2
British Steel	Int 2	Jan 16	0.5	-	2
Pilot Inv Trst	Int 0.55	Dec 16	0.5	-	1.5
Ronald	Int 1.2	Jan 27	0.7	-	2.5
Sketchley	Int 11	Dec 21	1	-	3.2
Smith (Int) Ests	Int 1.71	Jan 16	1.55	-	4.65
Wardle Storeys	Int 12.25	Jan 5	12.25	17.25	17.25

Dividends shown pence per share net except where otherwise stated. Int = increased capital.

Gartmore to launch micro trust

By Bethan Hutton

Gartmore is to launch an investment trust to track a new index covering the smallest 1 per cent of UK equities by market capitalisation.

The MicroCap index has been formulated by Professors Eroy Dimson and Paul Marsh of the London Business School, who have also been involved in establishing smaller companies indices for Hoare Govett.

The new index includes about 670 companies, the largest of which has a market capitalisation of about £29m. This means that there is no cross-over with the FT-SE-A All-Share Index, which has a cut-off point of £30m.

The Gartmore Micro Index Trust will take holdings in about 500 companies.

Mr Gary Smith, the fund manager, said the trust would be capped at £100m. Its minimum size has been set at £25m. The trust will be launched by means of a placing and public offer, opening on December 2.

Hoare Govett announced yesterday that it had raised £30m for an investment trust tracking the new Hoare Govett 1000 Index, which covers the bottom 2 to 2.5 per cent of the UK equity market.

Sketchley rises 11% and aims to rebuild image

By Peter Pearce

Sketchley is poised to embark on a marketing campaign in an effort to rebuild its image and increase awareness of its brand name.

Mr John Jackson, only 11 days into his new job as chief executive, said that dry-cleaning was mostly generic, but that the Sketchley brand was an under-utilised asset and should denote market leadership in terms of professionalism and reliability.

Mr Tony Bloom, deputy chairman, acknowledged that problems in the past had tarnished the brand, but a marketing campaign, probably on radio and in the press, would start soon to address this and to increase awareness.

The announcement came as the dry-cleaning, photo-processing and textile services group reported pre-tax profits up 11 per cent from £3.61m to £4.01m in the 26 weeks to September 30.

Mr Jackson was appointed following the departure of Mr John Richardson, who with Mr Bloom steered Sketchley away from the financial brink. Mr Richardson left, because "the job is done".

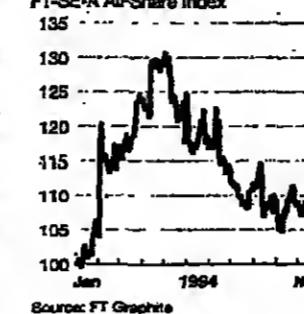
Mr Bloom said both consumers and retailers remained cautious, given that the "macro scene is still patchy". On the consumers' side, dry-cleaning was "a grudge purchase". He added that the retail side was highly operationally geared.

"Three extra customers per day per shop and we'd have a really excellent business."

Group turnover slipped to £27.5m (£27.7m), including £1.49m (£24.1m) from acquisi-

Sketchley

Share price relative to the FT-SE-A All-Share Index



Source: FT Graphics

Sketchley

Share price relative to the FT-SE-A All-Share Index

135

130

125

120

115

110

105

100

Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov

Source: FT Graphics

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Former chairman seeks break-up of controlling family trust Dunnes battle comes to court

By John McManus in Dublin

A two year battle for control of Dunnes Stores, Ireland's largest retailer, moves to the High Court today when Mr Ben Dunne, the former chairman, will ask the court to break-up the family trust that has owned most of the company since the 1960s.

Mr Dunne lost the chairmanship of Dunnes Holdings, the group company, in March last year after being out voted 3-2 by the other executive directors, who are also his brother and sisters. By August last year, he had been relieved of all executive responsibilities.

Dunnes has an annual turnover of £900m (£880m), employs 5,000 people and has about 22 per cent of the Irish retail market.

Following an unsuccessful attempt in August 1993 to get the other members of the family to buy him out, Mr Dunne instigated legal action. He is seeking to have the trust declared invalid, claiming it does not operate as a genuine discretionary trust and was designed to shield the assets of the business from the Irish revenue authorities.

Set up in the 1960s by the company's founder, Mr Ben Dunne Sr, the trust holds 99,000 non-voting ordinary shares. There are 1,000 voting preference shares held equally by Mr Dunne, his brother and two sisters, as well as the estate of one sister who died last year.

The ordinary shares are held in trust for the children of the five preference shareholders. If

the trust is broken up, the ordinary shares are expected to pass to the preference shareholders on a pro-rata basis.

Mr Dunne is claiming that a decision by the trustees to extend the trust after it was due to expire in 1988 was not valid as they did not have the power to do so. By extending the trust, a capital gains tax bill, estimated to have been £240m, was avoided.

Mr Dunne is also alleging that the trustees cannot carry out their functions properly because of an "invidious conflict of interest" as some of them are also legal and financial advisers to the company.

The four trustees are Mr Noel Fox, a senior partner in Oliver Freaney, the Dublin accountancy firm, Mr Edward

Montgomery, a senior partner in Matheson Ormsby Prentice, the law firm, and Mr Frank Bowen and Mr Bernard Uniacke, two partners in the Irish practice of Deloitte & Touche.

If Mr Dunne is successful he will seek to buy-out his brother and sisters or sell his shares, valued at £280m, to them.

In a separate action, due to start later this year or early next year, Mr Dunne will claim that he has been oppressed and ask the court to order his brother and sisters to sell their shares to him.

Alternatively, he wants to be returned to his previous position or have the court make his brother and sisters buy him out. Failing that, he wants the company wound-up and the assets distributed.

Revamped UK Estates cuts losses

By Richard Woffe

UK Estates, which changed its name from Sheafbank Property Trust in March following a financial restructuring, reported reduced pre-tax losses for the year to June 30 and said that dividends, halted in 1992, were likely to be resumed in the new year.

Gross income improved to £2.89m (£205,000) on turnover up 8 per cent to £70.9m (£65.4m), despite lower sales in the machine tools and rotors division.

Operating profits were £384,000 (£260,000). Net interest charges of £1.03m (£800,000) left the pre-tax loss at £250,000 (£1.78m). Losses per share were 2.58p (10.41p).

March's reconstruction included a placing which more than doubled the equity base: shareholders' funds at end-June amounted to £16.6m, up from £2.45m a year earlier.

Since the period-end the group has sold its Parkway industrial estate at Trafford Park, Manchester, for £3.6m, 20 per cent above valuation in February. This had underpinned the outcome according to Mr David Gradel, chairman, and would allow the resumption of dividends, starting with the preference distribution scheduled for January 1.

Renold jumps to £4.6m as orders increase 20%

from £300,000 to £300,000.

Mr David Cotterill, chief executive, said: "During the bad days, the company invested a hell of a lot in the factories. That new equipment is producing the goods now and generating a good cash stream."

Renold improved at the chain operations, where the UK plants reported higher sales in both domestic and export markets. Chains account for 80 per cent of group turnover.

Gearing fell from 19 to 2 per cent at the half-year stage, as net borrowings decreased to £1.4m (£1.1m).

Earnings per share rose to 5.5p (2.5p) and the interim dividend is lifted from 0.75 to 1.2p.

The shares closed up 4p to 17.85p yesterday.

NEWS DIGEST

Distribution expansion for BOC

Under court order, 3m shares (8.9 per cent) of Bullers owned by Marbank Marmara Bankasi have been sold to various investors, including certain UK institutions, a Paris-based investment bank and certain private individuals.

Marmara's remaining 3.99m shares (7.1 per cent) may be sold in due course but not in the next six months.

Bullers share sale

BOC Group has bought two further distribution companies, taking its investment in the activity to £50m since October last year.

It has bought London Cargo Group, one of the UK's largest independent air cargo companies, and Transport Logistic Organisation, a French distribution company.

The distribution division now operates from 56 sites in the UK, France, the Netherlands and Poland.

Lloyd Thompson buy

Lloyd Thompson, the insurance and reinsurance broker, is to buy Graham Bell, a marine reinsurance specialist, for a maximum £3.5m.

An initial £2.05m will be satisfied as £1.75m in cash, with the balance provided by the issue of 184,761 shares.

Additional shares with a then market value of up to £1.42m may be issued on November 30 1995, subject to performance.

Bell made pre-tax profits of £400,000 for the year to end September, and the assets acquired are warranted at £750,000.

Sedgwick disposal

Sedgwick Group has sold its 75 per cent stake in CLM Advisers to CLM Insurance Fund for an initial £1.7m.

Sedgwick will receive an initial £1.3m and a further amount may be payable in respect of underwriting profits for the 1994 to 1998

NEWS IN BRIEF

DRAGON OIL: rights issue received subscriptions for 42 per cent of 58.5m units available. Davy Corporate Finance is placing balance in the market at rights price of 4p per unit.

FERRUM HOLDINGS is selling Spax, maker of stock absorbers, to Jems, a company controlled by a Spax director who is also a director of other Ferrum group companies.

Pilot net assets fall

Pilot Investment Trust suffered a fall in fully diluted net asset value per share to 130.1p at September 30, against 137.3p six months earlier.

Earnings per share were lower at 0.97p (1.21p). The interim dividend is 0.55p (0.5p).

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NEWS IN BRI

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COMPANY NEWS: UK

Associates' turnaround buoys British Steel

By Andrew Baxter

A much bigger than expected turnaround at associated companies, combined with more than trebled trading profits from its own business, helped British Steel to announce its best interim results since the 1990-91 year.

Pre-tax profits for the six months to October 1 rose from £27m to £159m, up turnover ahead from £1.97bn to £2.2bn.

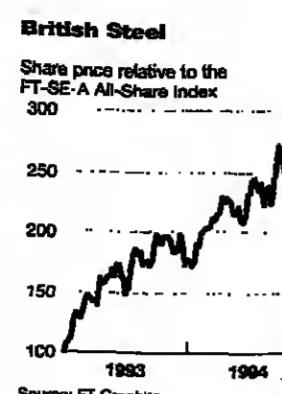
Earnings per share jumped from 1p to 6.49p and the interim dividend is raised from 0.5p to 2p.

In its trading statement, the company highlighted the "major improvement" in the results from its main associates.

These include Avesta Sheffield, the Anglo-Swedish stainless steel producer, and UES Holdings, the UK engineering steels and forgings concern.

Analysts had been pencilling in a contribution of about £20m from associates, against a loss of £2m in the previous first half. In the event, they contributed £41m, a performance which reflected rationalisation and cost reductions.

Avesta Sheffield, in particular, was spurred by increased



Source: FT Graphics

demand and selling prices.

It now appears well positioned to benefit from the current improved trading conditions, the company said.

In September, British Steel paid £25m to increase its stake in the company from 40 per cent to 49.9 per cent. It had previously spent £20m taking up its share of Avesta's rights issue.

The recovery at Rotherham-based UES has a 60.9 per cent stake, was less marked.

It lost £48.1m before tax in 1993, but has since been trading profitably.

GKN, which owns the other 39.1 per cent, has made it clear

that it does not consider the company to be a core business.

Mr Brian Moffat, British Steel's chairman and chief executive, said his company was a long-term investor in UES. He added, however, that the company was still "not as efficient as we would like it to be".

On British Steel's own trading position, Mr Moffat said the improvement in UK demand in the latter part of its last financial year had continued into the first half.

The emerging recovery in mainland Europe had also strengthened.

As a result, sales volumes had increased by 6 per cent to 5.5m tonnes, selling prices had continued upwards, and trading profit had jumped from £35m last time to £120m.

Capital spending in the first half rose by £1m to £43m. Net debt was £2m at the end of the period, after the additional £105m investment in Avesta Sheffield. This compares with net funds of £23m at the end of fiscal 1993.

The effective tax rate for the half year fell from 22 per cent to 17 per cent, following the writeback of ACT previously written off, and, in associates, the utilisation of tax losses brought forward.

Siebe buys US group for \$90m

By Andrew Bolger

Siebe, the international controls group, has agreed to pay \$80m (£54.8m) for Triconex, a US company which makes critical process safety shutdown systems for the chemicals, oil and gas industries.

The UK-based group will make a tender offer worth \$17.75 a share; the deal has been recommended by the board and senior management of California-based Triconex, which is quoted on Nasdaq.

The emerging recovery in mainland Europe had also strengthened.

As a result, sales volumes had increased by 6 per cent to 5.5m tonnes, selling prices had continued upwards, and trading profit had jumped from £35m last time to £120m.

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The effective tax rate for the half year fell from 22 per cent to 17 per cent, following the writeback of ACT previously written off, and, in associates, the utilisation of tax losses brought forward.

growth, particularly during the past five years. In the year to September 30, it made net income of \$5.2m on sales of \$48.8m. It has net assets of \$36m.

Its equipment has been used for many years by Foxboro, Siebe's Massachusetts-based subsidiary, which has been gaining market share with its Intelligent-Automation process control systems.

Siebe said safety shutdown systems were the fastest growing part of the process control industry.

Although it was paying a high multiple of earnings for the US company, Triconex was already achieving Siebe-style margins and was being bought for its potential.

Melville delisted

Melville Group yesterday had its listing cancelled at the exhibition services and interior fitting group's request.

In August, Melville announced that it had requested Barclays, as agent for a banksy syndicate, to appoint receivers.

Melville shares were suspended in May when it said that it was in talks which could lead to the sale of a substantial part of the business.

NOTICE OF REDEMPTION

MORTGAGE FUNDING CORPORATION NO. 2 PLC
Class B-1 Mortgage Backed Floating Rate Notes
Due August 2023

NOTICE IS HEREBY GIVEN to Bankers Trust Company Limited (the "Trustee") and to the holders of the Class B-1 Mortgage Backed Floating Rate Notes Due August 2023 (the "Class B-1 Notes") of Mortgage Funding Corporation No. 2 PLC (the "Issuer"), pursuant to the Trust Deed dated 31st August, 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st August, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class B-1 Notes, Class B-1 Notes in the amount of £1,900,000 will be redeemed on 30th November, 1994 (the "Redemption Date"). The Class B-1 Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS B-1 NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

Serial Notes
143
153
186
246
262
367
369
524
608
639
687
727
731
832
874
954
1032
1042
1092

The Class B-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York 60 Victoria Embankment London EC4Y 0JP	Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand-rue L-2011 Luxembourg	Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels, Belgium
First Trust of New York 100 Wall Street Suite 1600 New York, New York 10005		

In respect of Bear Class B-1 Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unmatured coupons and interest appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class B-1 Notes which are the subject of this Notice of Redemption.

MORTGAGE FUNDING CORPORATION NO. 2 PLC

By: Morgan Guaranty Trust Company
as Principal Paying Agent
Dated: 15th November, 1994

NOTICE

Withholding of 31% of gross redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and enacted by the Energy Policy Act of 1992 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class B-1 Notes to the Paying Agent in New York.



Courtesy of The LEGO Group

SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left.

You see, refugees are just like you and me.

Except for one thing.

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland



United Nations High Commissioner for Refugees

Completion has taken place of the sale of the issued share capital of:

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COMMODITIES AND AGRICULTURE

LCE cocoa study clears funds of distortion

By Deborah Hargreaves

The hedge fund and institutional money that has poured into the commodity markets this year has not made futures contracts more volatile nor pushed prices out of line with physical supply signals, as is believed by many traders, according to a report to be released this week.

The report, by Christopher Gilbert, professor of applied econometrics at Queen Mary and Westfield College, part of the University of London, was commissioned by the London Commodity Exchange and is the first to examine the activities of futures funds in the London market. It charts fund activity in the world cocoa market.

Prof Gilbert notes that many institutional investors have been attracted to commodities

since the beginning of the year as a way of diversifying their portfolios. At the same time, short-term trend-following funds with fairly large amounts of money to trade have been increasingly active in commodities.

It is these short-term traders who base their decisions on technical trends that many dealers blame for exaggerating price trends and increasing volatility in the commodity markets. However, Prof Gilbert shows that intra-day volatility in cocoa has changed little in the past five years.

In addition, he believes that there are enough dealers basing their decisions on fundamental analysis of the market to counteract the effects of technical trading. "This suggests that technical trading is unlikely to have any sustained effect on prices, but does not

exclude the possibility that it does exaggerate short-term price movements," he notes.

Fund activity does have the beneficial effect of dramatically improving liquidity in agricultural futures markets, where thinness has been a particular problem. This addition of depth offsets the exaggerated price movements generated by fund activity. Prof Gilbert says "these two effects appear in general to cancel".

He also refutes the suggestion that funds have pushed prices away from physical supply signals, concluding that, on the contrary, in cocoa they have brought the two closer together.

Institutional fund investors looking to play the long-term trends in commodity markets have provided much of the growth in liquidity in the cocoa market, particularly in

New York, during the past eight years.

Since last July, funds have also become large holders of cocoa stocks. From an analysis of US regulatory figures, Prof Gilbert concludes that these funds hold between 300,000 and 500,000 tonnes of cocoa in the London and New York markets.

These holdings account for between 25 per cent and 50 per cent of the entire stocks held by the industry.

The commodity funds have essentially bid it away from the grinders. They are willing to pay a higher price to control the stock. This reflects their concerns about inflation, their view that cocoa and other commodities (but not coffee) remain cheap and the poor performance of other investments," the report states.

Prof Gilbert says that the purchase of cocoa stocks by the funds has coincided with the general run-up in price experienced by the market. He says funds are not necessarily pushing the cocoa price out of line with market fundamentals, but that cocoa appears to have been over-valued in 1990-1992.

The report suggests that the large fund purchases in July 1993 may have been the catalyst that triggered a return to prices more in line with costs.

This points to the fact that fund activity has affected the level of cocoa prices, but in a direction which aligns them more closely with market fundamentals.

Commodity Fund Activity and the World Cocoa Market by Professor Christopher Gilbert. Available from the London Commodity Exchange from November 24.

UN seabed agency prepares for its inaugural meeting

By Canute James in Kingston

A new United Nations agency to monitor the recovery of minerals from the international seabed is to be launched in Jamaica tomorrow with the inaugural meeting of the International Seabed Authority.

UN officials say that all the operations of Uniserv will be on a commercial basis, and that the intention is to find an orderly method of dealing with minerals located on the international seabed, preventing "chaos and anarchy" in the world's metals markets.

The authority will be responsible for implementing the Law of the Sea Convention, a broad agreement on seabed mining that was reached after 11 years of contentious negotiations between industrialised and developing nations.

The new agency's work will focus on the exploitation of bil-

lions of dollars worth of polymetallic nodules lying on the international seabed, which have been declared the "common heritage of mankind" by the UN. The nodules contain mainly copper, nickel, manganese and cobalt, with smaller quantities of other minerals.

When the negotiations started under the auspices of the UN, it was expected that commercial exploitation of seabed minerals would have started by 1998. UN officials now say that seabed mining will not begin until about 2008.

The Law of the Sea Convention also creates Enterprise, the authority's commercial arm, which will oversee exploration and mining through joint ventures among private companies and states and Tribunals, which will adjudicate disputes over seabed mining among states and enterprises.

The authority and Enterprise will be located in Jamaica, while Tribunals will be based in Hamburg.

The negotiations on the convention were drawn out because of concerns among industrialised states that developing country governments would have too much an influence on the authority and effectively control seabed mining. For their part, developing countries feared that international consortia with significant technological and financial resources would dominate seabed mining, depriving poorer countries of the benefits.

The treaty that the ISA will administer makes provision for the protection of land-based producers of minerals found on the international market. Land-based producers were worried that unregulated seabed mining could flood markets and depress prices.

Pension portfolios seen opening up to commodities

By Deborah Hargreaves

Many large pension funds are close to including commodities in their investment portfolios as a way of diversifying away from traditional financial holdings, according to Mr Steven Strongin, vice president and commodities strategist at Goldman Sachs, the US investment bank.

"We are now in a bull market and some investors are taking their first steps into commodities, but it will probably not be until the next production cycle when commodities earn a permanent

place in many portfolios," he said.

The perception among many investors is that commodity markets are reaching the peak of their price upturn. But Mr Strongin pointed out that although some metals and coffee had swung sharply upwards, many other commodities were yet to be affected.

The Goldman Sachs Commodity Index, which tracks movements of 22 commodities, is up 4 per cent so far this year.

"There is a certain pattern to price movements in each business cycle: gold leads the way followed by the industrial met-

als with oil coming later and soft commodities last," Mr Strongin said. So far, the current price run has adhered to previous patterns.

Oil has been left behind as other commodity markets have taken a roller-coaster ride this year, but Mr Neil Bresolin, commodities analyst at Goldman, believes that lack of investment in production, coupled with increased demand, will be enough to push prices up next year. "Oil and coffee are the most volatile markets so you won't see oil going up in a straight line, but there is potential for it to

turn back up next year," he said. Global growth will give a boost to all commodity markets. Mr Strongin points out that strong growth in Asia and Latin America is more closely linked to rising demand for basic commodities as production in those economies is more commodity-intensive.

The specific timing of price moves in different sectors depends on the build-up of capacity in previous cycles: there will be an increase in soft commodities fuelled by demand from developing countries. But the bumper US harvest has temporarily dampened

those markets," said Mr Strongin.

Some strong price movements in metals and coffee this year have been blamed on speculative action by hedge funds ignoring market fundamentals. But Mr Strongin believes speculation in commodities cannot be sustained for long periods because of the discipline imposed on the markets by physical realities.

"The spot markets make commodities unique because they are based on real physical demand for raw materials. Anticipatory moves in price are difficult to sustain."

Amoco begins drilling for Silesian coal bed methane

By Christopher Bobinski in Warsaw

Amoco, the US oil and gas company, has begun exploratory drilling for coal bed methane gas in Poland's Silesian region, where reserves are estimated at between 40bn and 60bn cubic metres.

Success would enable Poland

to cut its dependence on Russian natural gas imports and boost the share of gas in overall energy consumption from a present low of 8 per cent.

Amoco won its concession on a 500 sq km plot in the summer of last year but delayed drilling until Poland agreed in August to extend tax breaks allowing the company to recoup initial

costs with future profits. The company says it will invest between \$150m and \$200m on developing the gas if the exploration is successful.

Mr Michal Wilczynski, a deputy minister responsible for energy resources, is confident that the present exploration effort will produce 5bn cu m of coal bed methane a year by the

turn of the century.

Poland at present consumes about 12bn cu m of natural gas a year, of which half is imported from Russia.

Metneta, a Polish company controlled by Elektrownia, a listed energy and telecommunications equipment company, began exploration work in the same region last summer in a

programme covering seven wells at a cost of 120bn zlotys (\$US\$3m).

Amoco has promised to drill 15 wells at a cost of \$10m over three years. Ten per cent of the cost of the programme is being financed by the International Finance Corporation, the World Bank's private sector affiliate.

COPPER prices bounced to a four-year high at the London Metal Exchange yesterday after absorbing a morning bout of selling associated with the approach of "third Wednesday" option declarations.

With that out of the way, buyers crowded back into the market, pushing the three-months delivery contract to a

four-year high of \$2,751 a tonne at the close, up \$65.0. Analyst Angus MacMillan of Billiton Metals explained that fundamentals remained supportive for copper, with stocks continuing to fall.

Other base metals followed copper's lead and all ended with substantial gains.

ALUMINIUM, bolstered by

speculative buying and developing supply tightness, gained \$28.50 at \$1,183 a tonne for three months delivery.

COFFEE futures pared gains to end sharply lower on mixed selling triggered by stop-loss selling orders in both New York and London and higher exports from Brazil.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7 PURITY (\$ per tonne)

Close 1868.00-885.50 1182.85-33.55

Previous 1864.12-885.50 1054-55

High/low 1870/1818 1877/1811

AM Official 1847.5-46.0 1868-67

Kerb close 1871-2 1871-2

Open Int. 261,008

Total daily turnover 122,242

Close daily turnover 122,242

■ ALUMINUM ALLOY (\$ per tonne)

Close 1810-20 1850-55

Previous 1823-30 1853-55

High/low 1820/1818 1850/1850

AM Official 1805-10 1850-5

Kerb close 1805-10 1850-5

Open Int. 2,933

Total daily turnover 1,933

Close daily turnover 1,933

■ LEAD (\$ per tonne)

Close 696.5-67.5 694-65

Previous 693-64 680.5-61.0

High/low 694/693.5 681-61.5

AM Official 693.5-64.0 681-61.5

Kerb close 693-64 681-61.5

Open Int. 43,640

Total daily turnover 13,170

Close daily turnover 13,170

■ NICKEL (\$ per tonne)

Close 7810-20 7835-40

Previous 7280-300 7470-50

High/low 7385-80 7520-50

AM Official 7385-80 7520-50

Kerb close 7380-40 7520-50

Open Int. 74,322

Total daily turnover 20,981

Close daily turnover 20,981

■ TIN (\$ per tonne)

Close 6225-35 6325-30

Previous 6140-50 6226-40

High/low 6175-65 6270-50

AM Official 6175-65 6270-50

Kerb close 6175-65 6270-50

Open Int. 11,702

Total daily turnover 5,562

Close daily turnover 5,562

■ ZINC, special high grade (\$ per tonne)

Close 1105-65-75 1105-65-75

Previous 1141-62 1165-68

High/low 1182 1193/1198

AM Official 1181-62 1175-70

Kerb close 1180-62 1175-70

Open Int. 11,702

Total daily turnover 5,562

Close daily turnover 5,562

■ COPPER, grade A (\$ per tonne)

Close 2781-81 2780-82

Previous 2780-81 2780-82

High/low 2782/2785 2781/2785

AM Official 2780-81 2780-82

Kerb close 2781-81 2780-82

Open Int. 27,841

Total daily turnover 20,981

Close daily turnover 20,981

■ CRUDE OIL NYMEX (\$/barrel)

Close 54.05-1.05 53.95-1.05

Previous 54.05-1.05 53.95-1.05

High/low 54.05-1.05 53.95-1.05

AM Official 54.05-1.05 53.95-1.05

Kerb close 54.05-1.05 53.95-1.05

Open Int. 10,621

Total daily turnover 5,562

Close daily turnover 5,562

■ CRUDE OIL FOB (\$/barrel)</div

spares
ng

MARKET REPORT

Late buying surge sees Footsie approach 3,100

By Steve Thompson

Strong support for the dollar and international bonds ahead of today's crucial decision on the course of US interest rates encouraged London's equity market to launch another attack on the 3,100 mark on the FT-SE 100 index.

The late flurry of buying across most international markets produced a surge of support for the Footsie future and drove the cash market to the day's best level at the close. The FT-SE 100 settled 19.4 higher at 3,086.3. And dealers were hopeful of another good showing by UK equities when the market opens this morning.

Some dealers harboured suspicions that activity in specialist derivative products, involving specially tailored options, could have

played a significant part in the late drive by leading stocks. Activity in these deals has played an increasingly large part in the London market in the past 12 months.

Aiding the much improved mood in the market was news of a possible merger involving two big UK companies, Johnson Matthey and Cookson, which could produce a £2.5bn new entrant for the FT-SE 100 index, and more highly encouraging news on the dividend front from the leading UK companies as British Steel pleased the market with a top of the range interim payment.

One of the few minor disappointments for the market was the level of turnover which, at 492.4m shares, continued the recent run of abnormally low volumes. Last Friday just saw the value of customer business just

manage to creep above the £1bn mark.

Turnover in non-FT-SE 100 stocks accounted for 302m shares, more than 51 per cent of the day's total. Second line stocks failed to register any significant gains, however, with the FT-SE Mid 250 index ending just 1.61 points at 3,582.1.

Big gains in the leaders at the close were a reversal of the early trend in the market, when prices slipped away on very low volume as dealers became increasingly nervous ahead of today's FOMC meeting at which the Federal Reserve is expected to hoist its Fed Funds rate for the sixth time this year.

A 50 basis-point rise is viewed as the very minimum the markets would take as acceptable if the Fed is to be seen as maintaining a responsible attitude to containing

US inflationary trends. Many analysts would prefer a rise of 75 basis points and many would like to see rates increased by a full point.

The first of a big batch of economic numbers from both sides of the Atlantic, UK producer prices, were broadly as expected and played little part in determining events in the market. Along with the outcome of the FOMC meeting today brings US retail sales numbers, industrial production details and capacity utilisation figures.

At its worst, shortly before mid-day, the FT-SE 100 was down 6.4 and being strained by lack of interest. Sentiment began to improve over luncheon, however, with the stronger dollar and a firm opening by Wall Street prompting keen demand across Europe.

"The sellers dried up and the

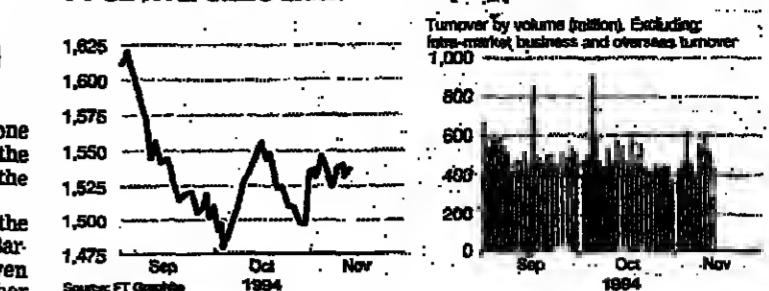
futures boys moved in," said one senior trader, who added that the market was in a bullish mood at the close.

There was heavy turnover in the banks, where switching out of Barclays was said to have driven National Westminster and other leading clearers lower. Lloyds were lifted by a recommendation from Kleinwort Benson.

Vodafone took the accolade as the FT-SE 100's best individual performer, responding to increasing optimism over next week's interim figures.

The English power generators moved ahead confidently, with the market looking for the companies to fulfil high expectations for their respective interim dividends. Payments in excess of 20 per cent are being sought by the sector's bulls.

FT-SE-A All-Share Index



Equity Shares Traded

Turnover by volume (million). Excluding intra-market business and overseas turnover.
1,000

■ Key Indicators

	Indices and ratios	FT Ordinary index	2379.7	+14.7
FT-SE 100	3095.3	+19.4	FT-SE-A Non Finx p/e	18.67
FT-SE Mid 250	3538.1	+1.8	FT-SE-A Non Finx p/e	18.60
FT-SE-A 350	1562.4	+7.7	FT-SE 100 P/F Dec	3089.0
FT-SE-A All-Share	1557.31	+6.92	10 yr Gilt yield	8.68
FT-SE-A All-Share yield	3.95	(3.95)	Long gilt/equity yld ratio	(8.74)

Best performing sectors

1 Life Assurance +1.6 1 Building & Const -0.6

2 Diversified Indus. +1.2 2 Textiles & Apparels -0.4

3 Other Ser. & Bus. +1.1 3 Water -0.4

4 Pharmaceuticals +1.0 4 Breweries -0.3

5 Telecommunications +1.0 5 Household Goods -0.2

Worst performing sectors

1 Building & Const -0.6 2 Textiles & Apparels -0.4

3 Other Ser. & Bus. -0.4 3 Water -0.4

4 Breweries -0.3 5 Household Goods -0.2

ICI gets triple boost

Chemicals leader ICI was one of the stronger performers among the FT-SE 100 constituents yesterday as the company's joint broker turned bullish and the market focused on the phenomenal rises in raw materials of which ICI is the main UK manufacturer. Also, investors picked up international earners ahead of an expected US decision on interest rates.

EQUITY FUTURES AND OPTIONS TRADING

Stock index futures moved higher yesterday, climbing back above 3,100, but trading volume remained woefully thin, writes Jeffrey Brown.

FT-SE 100 INDEX FUTURES (£1.00 per full index point)								
Open	Set price	Change	High	Low	Est. vol	Open int.		
Dec 3078.0	+21.0	3108.0	3085.0	0	8696	5348.4		
Mar 3115.5	+21.0	3139.0	3104.0	0	4539			
Jun 3136.0	+16.0	-	-	0	80			
Dec 3535.0	3425.5	+7.5	3535.0	3535.0	12	4167		

All open interest figures are for previous day. † Exact volume shown.

ICI climbed 16 to 717p.

Broker S.G. Warburg joined the majority of UK investment houses by moving to "buy" from "hold". Analyst Mr Paul Milchrist refused to comment on the rationale behind the move, but it was believed to have been prompted by the fall in the share price since third-quarter figures in October that were accompanied by a sharply raised earnings forecast.

The shares received a further boost from comments made during the profits announcement from Wardle Storeya, a big user of PVC.

The company, which makes items such as trim and seat-covering for the car industry,

said it had budgeted for price rises of at least 40 per cent in the six months from the start of September, and Wardle said 24 to 37p on concern over the squeeze in profit margins.

ICI's involvement in PVC is modest, but analysts responded to the overall boom in commodities — Smith New Court expressed its support at the afternoon meeting.

Finally, many investors were alighting on leading dollar earners in anticipation that the US Federal Open Market Committee might raise its key Fed Funds rate today. Any increase will stimulate support for the US currency.

Their recent performance

pharmaceuticals group Glaxo moved 10% to 615p. The shares were further encouraged by reports that a new anti-viral drug being developed by the company had been effective in fighting Hepatitis B.

Eurotunnel support

Caught up in day euphoria — direct running between London and the Continent started officially yesterday — Eurotunnel jumped 17 to 270p amid heavy buying from Paris and en talk that several big US hedge funds which target high risk/high reward issues have been chasing the shares.

Their recent performance

had led to head scratching among London analysts, with the group looking increasingly set to miss its own severely downgraded revenues forecast for this year. The investment approach in France has been less fundamentally based, however.

Turnover in Paris yesterday was 3.75m shares, more than three times the London volume. Eurotunnel, under 200p less than five weeks ago, is now 5 in excess of this year's rights issue price.

Having outperformed the market by mere than 50 per cent over the past year, the shares have hit the buffers in recent weeks, lagging slightly on a one-month view as fears for a cyclical profits reversal sometime in 1996/97 have taken hold.

Cable and Wireless was marginally easier at 383.5p as worries about the company's Mercury unit continued to dog the shares. There was 5.8m turnover yesterday as Robert Fleming Securities reiterated its sell note.

In contrast, mobile telecommunications group Vodafone powered ahead in no less than 6.7m shares traded, rising 9% to

1,000p. The group's latest earnings report was in advance of what is universally expected to be a bumper set of results early next week.

Consumer products retailer Boots attracted attention after it confirmed that it had agreed

NEW HIGHS AND LOWS FOR 1994

NEW HIGHS (16)

BUILDING & CONSTRUCTION (1) PAPER,

DISTRIBUTORS (1) PLASTICS &

ELECTRICAL (1) PETROLEUM,

ENGINEERING (4) REFRIGERATION,

FOOD (1) PLASTICS & METALS (2)

BREWERY, DRUGS, LIQUOR & TOBACCO

CLOTHING, PHARMACEUTICALS (1) PETROLEUM,

COMPUTERS, ELECTRONICS (1) PETROLEUM,

DRUGS, FOOD, PETROLEUM (1) PETROLEUM,

EQUIPMENT, SUPPORT SERVICES (1) RUBBER & PLASTICS

AMERICAN (1) AEROSOL, CYANAMID,

NEW LOWS (22)

BREWERY, DRUGS, PETROLEUM (1) BUILDING &

CONSTRUCTION (1) PAPER,

DISTRIBUTORS (1) PLASTICS &

ELECTRICAL (1) PETROLEUM,

FOOD (1) PLASTICS & METALS (2)

BREWERY, DRUGS, LIQUOR & TOBACCO

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EQUIPMENT, SUPPORT SERVICES (1) RUBBER & PLASTICS

AMERICAN (1) AEROSOL, CYANAMID,

NEW LOWS (22)

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MARKETS REPORT

Krona moves centre stage after Swedish EU vote

The Swedish krona was the main mover on the foreign exchanges yesterday after a weekend referendum vote in favour of joining the European Union, writes Philip Gash.

Although a 'yes' vote had been largely discounted, the market still drove the krona to a high of SKr4.650 against the D-Mark, from Friday's close of SKr4.75. Profit-taking then saw the currency ease back to SKr4.72 at the London close.

Also in the news was the French franc, where a further political resignation helped drive the currency to an eleven month low. It closed at FFr34.4, from FFr34.49.

Overall activity was fairly subdued, however, with most market attention focused on the meeting today in the US of the policy-making Federal Open Markets Committee. There is an overwhelming consensus in favour of the Fed raising the federal funds rate by 50 basis points, to 5.25 per cent.

With the D-Mark the victim of some selling pressure, the dollar ended firmer at DM1.5453, from DM1.528. Against the yen it finished at Yen8.15 from Yen7.5.

Some analysts fear, however, that this will not satisfy the market, leaving the dollar vulnerable to a sell-off.

Sterling had a quiet day, with the trade weighted index closing at 80.2 from 80.3.

After the initial bout of post-referendum euphoria, the market's attention returned to the underlying economic challenges facing Sweden, causing a small correction.

Mr Chris Turner, currency strategist at BZW, commented: "The krona is probably not going to appreciate much more

from here, following the sharp run-up in the weeks ahead of the vote. People realise that joining the EU won't be the answer to many of their problems."

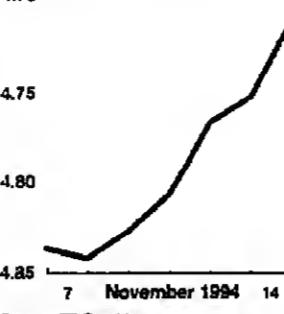
The key concern is whether the new government will succeed in putting its finances on a sounder footing. "They have to address the fiscal issue if they want to take part in monetary union," said Mr Adrian Cunningham, senior currency economist at UBS in London.

Although the prospect of EU membership is likely to serve as an inducement to tighten policy, the central bank's efforts to curb inflation could complicate this process. Mr Turner notes: "The central bank has shown itself happy to raise rates if there is inflation ahead, but that is not terribly consistent with trying to lessen the debt burden."

One of the catalysts for further French franc weakness was the weekend resignation of Mr Jacques Chirac, a right-

Swedish Krona

Against the DM (SKr per DM)



Source: FT Graphics

wing candidate for the presidency next year, that unsettled markets. He proposed a referendum on whether France would join a single currency arrangement, and also pledged to strive for full employment.

Mr Turner commented: "Once you get within six months of an election, as you are in France, politics becomes a much bigger issue for the markets."

Amid all the speculation about what the Fed may do today, a few facts are to hand. One concerns market expectations: the December and March eurodollar contracts on Liffe were trading at 93.97 and 93.46 yesterday, suggesting that the market is expecting rates to rise by around 125 basis points, from 4.75 per cent currently, by the end of the year, with a further 50 basis points tightening in the first quarter of 1995.

The other involves a bit of history. Citibank, in its latest currency comments, notes that the average cumulative increase in Fed funds, for any period of monetary tightening since 1960, is 530 basis points over an average time scale of 20 months.

"This implies a potential Fed funds target of 10 per cent by the end of 1995," says Citibank. "However, the current cycle features relatively lower levels of inflation and our best guess is that the Fed funds rate will move to 8 per cent over that time period."

The Bank of England provided UK money markets with £1.176bn assistance, at established rates, after forecasting a £1.15bn shortage. Overnight money traded between 3½% per cent and 3¾% per cent.

OTHER CURRENCIES

Japan (Yen) 171,426 - 173,723 185,459 - 189,550
Belgium (BF) 260,000 - 263,000 270,000 - 275,000
Austria (AT) 3,473 - 3,483 3,297 - 3,292
Denmark (DK) 4,950 - 5,000 4,950 - 5,000
Portugal (Pte) 2,652,32 - 2,677,97 3,017,00 - 3,124,00
U.K. 5,129 - 5,129 5,125 - 5,125
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WORLD STOCK MARKETS

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	High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E																
AUSTRIA (Nov 14 / Sch)	-0.2200	1.750	2.8		metz	365	-6	570	400	7.0	SPG	3,175	+10	4,510	2,675	Rhône	350	-6	495	322	3.1	KfW	818	-12	720	671	Santander	3,050	-2	3,70	2,68	8.3	P/E	50,044	British	247	+27	270	230	134
Belgium	-1.5	1.270	1.750	0.9	LVMH	510	-7	705	480	7.0	SPG	3,295	+120	11,700	9,900	7.5	Siemens	805	-10	975	765	1.7	TAT	2,45	-2	2.74	1.81	2.1	P/E	50,000	British	125	+2	155	124	134				
Finl	-1.5	1.270	1.750	0.9	LatCap	412.20	-3	389	491	35	SPG	3,155	+15	2,730	2,262	2.8	Landesbank	720	-5	991	650	1.8	Shaeff	2,410	-10	2,950	2,280	1.0	P/E	48,000	British	125	+2	155	124	134				
France	-1.5	1.270	1.750	0.9	Levi's	1,140	-6	191	195	16.30	SPG	2,925	+20	5,100	3,220	1.5	Landesbank	1,060	-5	1,975	1,400	2.1	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
Germany	-1.5	1.270	1.750	0.9	Lever	1,140	-6	191	195	16.30	SPG	2,925	+20	5,100	3,220	1.5	Landesbank	1,060	-5	1,975	1,400	2.1	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
Ireland	-1.5	1.270	1.750	0.9	Lexus	6,070	-150	7,180	5,400	0.0	SPG	1,935	+15	2,730	2,262	2.8	Landesbank	720	-5	991	650	1.8	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
Italy	-1.5	1.270	1.750	0.9	Liguria	6,070	-150	7,180	5,400	0.0	SPG	1,935	+15	2,730	2,262	2.8	Landesbank	720	-5	991	650	1.8	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
Spain	-1.5	1.270	1.750	0.9	Lyon	6,070	-150	7,180	5,400	0.0	SPG	1,935	+15	2,730	2,262	2.8	Landesbank	720	-5	991	650	1.8	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
Switzerland	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
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UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
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UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5	P/E	46,000	British	125	+2	155	124	134				
UK	-1.5	1.270	1.750	0.9	Mitsubishi	402.76	-1	402	375	2.8	SPG	17,340	+340	34,925	15,600	3.1	Lehman	1,020	-10	175	150	4.6	Shaeff	1,655	+15	2,110	1,775	1.5												

AMERICA

Dow bounces on rises in bonds, dollar

Wall Street

US share prices bounced back from Friday's losses yesterday morning, influenced by rising bond prices and a strengthening dollar, writes Lisa Brantzen in New York.

By 1pm, the Dow Jones Industrial Average was up 24.22 at 3,825.69, more than making up for Friday's 20.52 decline. The more broadly based Standard & Poor's 500 rose 2.73 to 465.08, while the American Stock Exchange composite gained 0.87 at 449.91. The Nasdaq composite was ahead 3.15 at 765.27. Trading volume on the NYSE came to 151m shares.

The market was strengthened in part by gains made by the dollar against the yen and the D-Mark. This boosted bond prices by allaying fears that a declining dollar would drive investors out of US government securities.

Volume was modest as investors awaited news on interest rate policy expected to come out of today's meeting of the Federal Reserve's Open Market Committee meeting. The consensus on Wall Street was that the Fed would boost the federal funds target rate by 50 basis points to 5% per cent.

Traders were also awaiting other economic indicators this week for hints of inflationary pressures. Expected today were figures on retail sales and industrial production, and tomorrow should see the release of all-important consumer price figures.

The biotech sector continued to make strong gains after reports that a major pharmaceutical company was negotiating to buy a minority equity position in Chiron. After closing up \$1.17 on Friday, Chiron gained \$3 at \$74.74, towing along much of the rest of the sector: Genentech gained 5% at

\$477, Amgen 3% at \$58.4. Biogen \$2 at \$40.4 and Cellpro 3% at \$15.

Shares of Chrysler, which at noon were the most actively traded securities on the NYSE, jumped 30% at \$48.4 amid a tussle between the company and Mr Kirk Kerkorian, its biggest shareholder. Mr Kerkorian said he wanted to increase his holdings in the carmaker and called on Chrysler to act to increase the value of the company's shares.

Eastman Kodak rose \$1.4 at \$47 after an analyst at Prudential Securities upgraded the shares to "buy" citing the company's speedy move to return to its photographic roots by selling other assets.

Canada

Toronto stocks were mixed at midday in extremely thin trading ahead of today's Federal Open Market Committee meeting. One trader said that any movement yesterday was likely to reflect position-squaring in advance of the expected rise in US interest rates. The TSE 300 index rose 8.4 to 4,179.1 in volume of 20.3m shares.

Venezuela

Share prices on the Caracas Stock Exchange slipped for the 11th day in succession, the Meritdex index closing 2.36 or 1.9 per cent lower at 124.05.

Electricidad de Caracas, the market's benchmark stock, fell 12 bolivars more to 231 bolivars. It has fallen steadily from above 300 bolivars since the end of September, following the announcement of a \$65m one-for-six share subscription.

Investors continued to offload Electricidad shares in the cash market, said traders, to take advantage of the share subscription which runs until December 9.

MARKETS IN PERSPECTIVE

	% change in local currency †			% change in local currency †			% change in local currency †		
	1 Week	4 Weeks	1 Year	Start of 1994	Start of 1994	Start of 1994	Start of 1994	Start of 1994	Start of 1994
Austria	-1.37	-1.38	-5.49	-13.70	-9.59	-2.25			
Belgium	+0.36	+0.06	-2.75	-9.73	-4.00	-3.79			
Denmark	+0.42	-1.70	-7.68	-11.57	-6.90	-0.66			
Finland	-0.74	-0.28	+27.97	+26.82	+46.12	+57.96			
France	+0.96	+0.84	-5.28	-13.19	-9.78	-2.47			
Germany	+0.38	-1.27	-0.64	-8.86	-5.25	+2.43			
Ireland	-0.78	-3.28	+2.74	-1.21	+1.96	+10.23			
Italy	+1.32	+0.62	+18.05	+4.70	+5.88	+14.46			
Netherlands	-1.23	-0.54	+2.27	-4.62	-0.00	+8.11			
Norway	-0.98	-5.00	+2.21	-2.68	+1.36	+9.58			
Spain	+0.79	-0.60	-4.07	-9.34	-5.74	+1.91			
Sweden	+1.33	-0.00	+0.29	+4.90	+11.31	+20.34			
Switzerland	+1.63	+0.96	-2.84	-10.52	-4.03	+3.75			
UK	-0.57	-0.96	-0.34	-9.72	-9.72	-2.41			
EUROPE	+0.15	-0.82	-0.18	-8.64	-7.54	+1.90			
Australia	-2.55	-2.62	-4.06	-9.44	-7.14	-0.40			
Hong Kong	-1.73	-2.00	-2.57	-22.34	-28.17	-22.35			
Japan	-3.20	-4.81	-1.62	-1.62	+4.90	+11.07	+20.07		
Malaysia	-3.80	-2.91	+5.64	-18.48	-20.56	-14.12			
New Zealand	-2.52	+1.05	+10.62	+0.23	+2.89	+11.25			
Singapore	-1.78	-1.79	+13.05	-3.20	-1.98	+5.97			
Canada	-0.65	-3.97	+0.74	-0.68	-10.44	-3.18			
USA	+0.01	-1.23	-0.23	-0.45	-7.81	-0.45			
Mexico	-2.30	-9.11	+2.03	-4.25	-20.01	-13.52			
South Africa	-0.32	+4.28	+45.40	+18.92	+16.20	+25.63			
WORLD INDEX	-1.05	-2.21	+0.00	-2.88	-4.98	-4.98			

† Based on November 11, 1994. Copyright © The Financial Times Limited, Goldsmiths, Sotheby & Co. and NatWest Securities Limited.

Masked by a neutral performance in October, the turn from strength to weakness in the Japanese equity market accelerated last week with a fall of 3.2 per cent in local currency terms, according to the FT Actuaries World Indices. However, Mr David Shaw, strategy director of the Legal & General Group, points out that among the big battalions Japan's weakness stretches back much further. "Since the beginning of 1990," he writes, "US equities have outperformed Japanese equities by about 260 per cent in local currency terms." LéG reckons that the Japanese stock market should be moving, finally, into a bull phase while the US equity market stagnates or retreats. The £30bn investment house has already made an asset switch in its international funds based on this forecast, following an examination of the economic fundamentals in both markets.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd, Goldsmiths, Sotheby & Co. and NatWest Securities Ltd, in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

Region	FRIDAY NOVEMBER 11 1994			THURSDAY NOVEMBER 10 1994			DOLLAR INDEX									
	US Index	Day/ Change	Pound Index	Yen Index	DM Index	Local Currency	% chg. day	Gross Div.	US Index	Pound Index	Yen Index	DM Index	Local Index	22 week Index	52 week Index	Year ago
Australia (63)	167.53	-1.3	155.28	109.26	133.08	148.07	-1.1	3.65	169.70	157.58	105.17	135.41	149.95	189.15	149.36	158.68
Austria (16)	159.00	-0.1	111.00	142.00	143.72	142.72	-0.4	1.12	160.79	167.87	112.04	144.26	144.32	198.89	167.46	172.31
Belgium (91)	166.91	0.5	158.47	144.04	144.10	144.04	-0.1	4.05	169.00	167.87	112.04	144.26	144.32	198.89	167.46	172.31
Brazil (26)	186.77	-0.4	172.19	114.49	147.57	209.37	-1.1	0.72	168.90	174.85	110.70	150.25	208.59	217.04	151.07	151.23
Canada (103)	131.47	-0.2	121.85	81.02	104.44	129.30	-0.2	2.94	131.78	122.34	81.65	105.15	129.95	145.31	120.54	134.79
Denmark (38)	246.82	1.3	230.63	163.35	197.85	202.03	0.8	1.47	245.54	228.00	152.17	195.93	200.43	275.78	220.27	239.93
Finland (24)	194.81	0.5	180.88	119.84	154.90	188.89	-0.1	0.74	193.89	179.85	120.03	154.55	160.18	201.41	118.85	122.05
France (11)	194.46	-0.1	180.88	119.84	154.90	188.89	-0.1	0.74	193.89	179.85	120.03	154.55	160.18	201.41	118.85	122.05
Germany (56)	145.65	-0.1	133.18	88.04	114.12	144.12	-0.1	0.67	137.00	124.44	87.02	134.44	141.49	185.37	135.34	161.61
Hong Kong (58)	370.97	-0.3	362.00	234.18	301.86	377.01	-0.3	3.17	381.19	335.85	220.28	304.16	373.23	506.28	341.29	380.05
Ireland (14)	204.15	-0.7	189.23	125.82	162.18	182.95	-1.0	3.44	205.63	190.84	127.37	184.00	184.82	216.80	172.05	177.50
Italy (59)	75.51	0.7	72.78	48.38	62.57	91.81	-0.4	1.71	75.51	72.82	46.57	62.06	92.20	97.78	57.88	62.68
Japan (468)	158.25	0.4	144.83	98.20	124.14	166.30	-0.1	0.80	155.93	144.46	98.42	124.14	98.42	170.10	124.54	145.48
Korea (12)	150.00	-0.1	142.00	98.20	124.14	166.30	-0.1									